

**MINUTES
LAS VEGAS-CLARK COUNTY LIBRARY DISTRICT
BOARD OF TRUSTEES' MEETING
LAS VEGAS, NEVADA
April 20, 2023
(Approved May 18, 2023)**

The Board of Trustees of the Las Vegas-Clark County Library District met in regular session at the Clark County Library, Las Vegas, Nevada, at 5:00 p.m., Thursday, April 20, 2023.

Present: Board: B. Wilson, Chair N. Waugh
 E. Foyt K. Rogers
 J. Jiron F. Ortiz
 K. Whiteley

 Counsel: G. Welt

 Absent: K. Benavidez J. Melendrez

 Staff: Kelvin Watson, Executive Director
 Numerous Staff

 Guests: Cameron Garner, Crescent Growth Capital
 Barry Burns, Kutak Rock

The meeting began at 5:03 p.m.

Roll Call and Pledge of Allegiance (Item I.) All members listed present above represent a quorum. Appendix A.
 Chair Wilson led attendees in the Pledge of Allegiance.

Public Comment (Item II.) None.

Agenda (Item III.) Trustee Waugh moved to approve the Agenda.
 There was no opposition and the motion carried.

Approval of Proposed Minutes of the Board of Trustees Finance and Audit Committee Meeting on February 23, 2023 and Regular Board of Trustees Meeting on March 9, 2023. (Item IV.) Trustee Waugh moved to approve the Minutes of the Board of Trustees Finance and Audit Committee Meeting on February 23, 2023 and Regular Board of Trustees Meeting on March 9, 2023.
 Trustee Rogers second the motion.
 There was no opposition and the motion carried.

**Chair's Report
(Item V.)**

Chair Wilson reported that Trustee Ramaker passed away. Trustee Ramaker dedicated her life to public service and was serving her first term on the Las Vegas-Clark County Library District Board of Trustees. She was appointed to represent the community of Mesquite on the Board by County Commissioner Marilyn Gillespie. Trustee Ramaker had previously served as a City Councilwoman from Mesquite and as Mayor Pro Tem. Chair Wilson sends his deepest condolences out to her husband, Doug Ramaker, and their family on behalf of the Las Vegas Clark County Library District.

Trustee Foyt shared words in memory of Trustee Ramaker:

"Sandra was a very knowledgeable about government service. She understood how things can function. She was a hands-across-the-aisle-type person to get things done. It was quite a drive for her to come in each time for the meeting, but she was effective. And I know she regularly visited the facilities, both the Workforce Center, which used to be the library of Mesquite, as well as the Mesquite Library. And she will be missed."

Trustee Ortiz Shared words in memory of Trustee Ramaker:

"Trustee Ramaker was a very good friend. She did -- she'll always be remembered for her -- the things that she did, not only for the Las Vegas-Clark County Library District, but for the residents of Mesquite. To her family and friends, you know, we'll miss her dearly. Thank you, you did us well."

Chair Wilson stated that this will be his last Board meeting with LVCCLD Board of Trustees. He expressed having the wonderful pleasure of serving on the Board for the last four years and the last two years as Chair. He highlighted some of the accomplishments the District made within those years. The LVCCLD won the 2021 Las Vegas Book Festival Crystal Bookmark Award, the 2021 Bust of Las Vegas Gold Award - Art Galleries, the 2022 ALA Library of the Future, the 2022 RUSA - Best Emerging Technology award, the 2022 Urban Libraries Council Top Innovators - Honorable Mention, the 2022 Best of Las Vegas Silver Award for Art Galleries, the 2022 Western Arts Alliance Leadership Award to Matt McNally, the 2022 Governor's Points of Light award to Leslie Valdes, the 2023 ALA Library of the Future Award again, the 2023 ALA Medal of Excellence to Director, Kelvin Watson, and the 2023 UCL Top Innovator in anti-racism, digital equity and inclusion. All credit goes to the staff of the District and the Executive Director, Kelvin Watson.

Trustee Waugh commented on the Chair's Report:

"I just want to thank you for your service to the Board for the last four years. I've only been able to know you for two, but it's been an exceptional opportunity to serve with you and even though you and I come from completely different ends of the political spectrum, I think we've gotten along pretty well. And I know that, you know, Ward 6 - - certainly Ward 6 and the City and the County are better for your service and your commitment to public service. And so thank you for

your service as our Chair and for your service on the Board."

Trustee Ortiz commented on the Chair's Report:

"Thank you Brian. Brian is actually my neighbor. You took on a task that is not easy. This is a large, massive operation with a lot of employees, a large budget, a lot of moving parts, and whoever is the Chair, it's not easy. You have to herd cattle, if I can use that, no offense to anybody, in trying to get a consensus so we do the right thing. And so, thank you for taking on the leadership role for the last couple of years. A lot of things have been accomplished and -- so thank you. Thank you for everything you've done."

Trustee Rogers commented on the Chair's Report:

" I'll echo Trustee Waugh and Trustee Ortiz's comments concerning your stepping into the role, your leadership and, you know, it's not been a lot of easy decisions to be made but we appreciate your guidance, your leadership and your passion for the work that we do and the community that these libraries support."

Trustee Foyt commented on the Chair's Report:

" I definitely would add, I think most of us on the Board don't realize the extraordinary amount of hours and thoughtful care that you gave in leading this Board. It was not easy, whether good times or bad. It's just -- it's an enormous amount of work and you shouldered it with grace. Thank you."

Trustee Whiteley commented on the Chair's Report:

"Chair, thank you so much for always being open and being really expressive and candid as we are learning the process. I found you were a really great mentor in understanding processes. And I really appreciate the way that you were always true to your convictions and helping find the best future for the District. I know that that was in your heart, and it showed through in every decision you made. And I also appreciate your Golden Knights jersey today."

Library Reports (Item VI.)

Executive Director's Report (Item VI.A.)

Library Operations, Security Reports and Monthly Statistics (Item VI.A.1.a)

Leo Segura, Library Operations Director introduced the Sunrise's Library Shadow Puppet Team. They have performed over 30 shows across the Las Vegas-Clark County Library District for Summer Challenge, Metro and Greater Clark County branches, signature events such as Summerlin Library's Chalk it Up Festival and the Fall Festival. Most recently they presented about shadow puppetry in libraries at the LibLearnX Conference in New Orleans. The team includes Natalia Tabisaura, Dani Dewer and Anthony Allen.

[The Sunrise's Library Shadow Puppet Team presented attached presentation into the record]

Trustee Foyt and Trustee Waugh thanked the Sunrise staff for their presentation.

Trustee Waugh also gave a kudos to the Sunrise Library staff for their Get Outdoors Program.

Branding and Marketing Report and Electronic Resources Statistics (Item VI.A.2.a.)

No questions.

Community Engagement Report and Monthly Statistics (Item VI.A.2.b.)

No questions.

Development and Planning Report (Item VI.A.2.c.)

No questions.

Information Technology Report (Item VI.A.2.d.)

No questions.

Financial Services Report (Item VI.A.3.a.)

No questions.

General Services Report (Item VI.A.3.b.)

Human Resources Report (Item VI.A.3.c.)

No questions.

Chair Wilson accepted the Library Reports.

Unfinished Business (Item VII.)

None.

New Business (Item VIII.)

Consent Agenda (Item VIII.A.)

Chair Wilson asked Floresto Cabias, Chief Financial Officer to give a presentation regarding the two Agenda items on the Consent Agenda.

Mr. Cabias stated that the New Markets Tax Credits Program is an

important resource to help fund construction of the new West Las Vegas Library. Another component is establishing a nonprofit corporation known as a QALICB. Once that QALICB is established, the Board of Trustees appoints the directors and the officers annually.

He invited Cameron Garner with Crescent Growth Capital to help answer any questions and provide more information. Crescent Growth will serve as the facilitator for this West Las Vegas New Markets transaction. He also invited Barry Burns, a partner with Kutak Rock. This firm will be serving as special counsel. Mr. Burns will be explaining the conflict-of-interest waiver that is attached to the Board packet. Both of these firms are experts in this field. The Library District and the Library Foundation partnered with them during construction of the East Las Vegas Library and the Mesquite Library campus.

Mr. Garner stated that Crescent Growth Capital has been around for about 15 years. They have closed about \$1.5 billion worth of New Markets transactions. The New Market Tax Credit Program is a tool that was enacted into law in 2001. But didn't the program took off in 2005. It is broad bipartisan support, owing to the fact that it is first and foremost a jobs creation program. It's a gap filler. It's not meant to come in and fill 80% of a project budget, but for a project that's almost there, it gives you 15 to 20% of your capital stack in a very friendly way. Crescent Growth Capital's job is to bring two outside parties into the transaction, an investor and Community Development Entity (CDE). The two parties that will be brought to the transaction are a New Market Tax Credit Investor who makes an upfront capital investment in exchange for a seven-year stream of tax credits; the other party is a Community Development Entity (CDE). This program is administered by the Treasury, a subset of the Treasury called the CDFI fund. Every about \$5 billion a year is allocated to a group of about 300 Community Development Entities. Crescent Growth Capital's role is to market this project to those CDE's. They discuss about all of the great things the District is doing and awards received. Since every library is not built the same, and the East Las Vegas Library and the Mesquite Library were two fantastic examples of providing a broad spectrum of services to the community for all ages, and that's exactly what the New Market Tax Credit Program is intended to do. Crescent Growth Capital will market the project out over the next three to four months to find some interests. Their responsibility is to go out and, (A), identify the parties on the District and the Foundation's behalf and (B), secure their commitments and then (C) is to usher the transaction through to a successful closing. The branch is eligible for the program simply by virtue of its address. It's in a low-income census tract. It also provides a broad swath of services to the community that makes it especially attractive to these Community Development Entities.

Mr. Burns stated explained about the Waiver of Conflict of Interest. The document is going to be necessary for the transaction because there will be three separate legal entities: 1) the Library District, 2) the Library District Foundation, 3) the newly formed or to be formed

Qualified Active Low Income Community Business, the QALICB. It is similar to the two other entities that were created for the East Las Vegas and Mesquite Library, but they all have interests that are aligned in this transaction; to have the project built. Which is how Kutak Rock can represent all three entities in this transaction. The reason for the Waiver- is because any other representation that Kutak Rock does, in which there are multiple entities, in the unlikely event that there is a disagreement between the entities and if that agreement goes to litigation the conflict waiver clarifies that Kutak Rock will not represent any of the three entities in a litigation because they represent all three entities in a joint endeavor and will not be able to represent any of the three entities.

Trustee Ortiz thanked Floresto for the presentations and he stated that he believes the LVCCLD will build the West Las Vegas Library with zero debt and paid in cash, like the last two libraries built. He is thankful for this process to bring the community a great and usable library with a lot of programming.

Trustee Waugh moved to approve the consent agenda. Trustee Rogers second the motion.

There was no opposition and the motion carried.

No questions.

Discussion and possible Board action regarding authorization for staff of the Library District to act on behalf of the Library District related to the qualification and participation in the New Markets Tax Credit Program to qualify for New Markets Tax Credits to facilitate construction of the West Las Vegas Library Project. (Item VIII.A.1.)

**Discussion and possible Board action to appoint the East Las Vegas QALICB, Inc. and Mesquite QALICB, Inc. Board of Directors.
(Item VIII.A.2.)**

No questions.

**Regular Agenda
(Item VIII.B.)**

None.

**Discussion and possible Board action to provide an update to the Las Vegas City Council and Clark County Commission regarding issues identified with the current agreement between the Las Vegas-Clark County Library District and the Las Vegas-Clark County Library District Foundation.
(Item VIII.B.1.)**

Chair Wilson explained that he asked for this Agenda Item to wrap up before his term as Chair as over. He stated that the LVCCLD Board of Trustees and LVCCLD Foundation Board of Directors have been working through some legal issues in regards to best practices to fundraise. In February Trustee Benavidez volunteered for this Board to help facilitate an update between our two Boards to be sent to the County Commission and the City Council. She has since asked to not be involved in providing that update. Chair Wilson asked if anyone would like to step in to put together a joint letter to update the City Council and County Commission. Chair Wilson also suggested that he could draft a letter update to be sent if no one volunteers to do so.

Trustee Ortiz recommended tabling this item until the next Chair is voted in. Chair Wilson responded that he is not comfortable with the Board not doing their due diligence on updating the City Council and County Commission.

Trustee Whiteley suggested that the letter could be something that the working group as a whole could discuss. She mentioned that everything is going great and not understanding why an update letter is needed when the Board didn't make a formal statement prior. Chair Wilson stated that during the Executive Session from the February meeting, several Board members stated that they were contacted by the City Council and County Commission regarding a letter that was received from the LVCCLD Foundation that was a miscommunication and misunderstanding between both Boards.

Trustee Foyt mentioned that she believes it's best to let the issue die. She doesn't suggest sending another letter because the fire has calmed down.

No Motion was made.

**Announcements
(Item IX.)**

The May Board meeting will be held on Thursday, May 18, 2023, at 5:00pm. Location: West Las Vegas Library, 951 W Lake Mead Blvd, Las Vegas, NV 89106.

The June Board meeting will be held on Thursday, June 1, 2023, at 5:00pm. Location: Clark County Library, 1401 E Flamingo Rd, Las

Vegas, NV 89119.

The July Board meeting will be held on Thursday, July 13, 2023, at 5:00pm. Location: Rainbow Library, 3150 N Buffalo Dr, Las Vegas, NV 89128, Las Vegas, NV 89119.

Trustee Ortiz asked for a copy of the full budget sent to the Legislature like last year. Mr. Cabias agreed to send a draft of the tentative budget and copy of final budget once the Board has adopted it.

**Public Comment
(Item X.)**

None.

**Executive Session
(Item XI.)**

None.

**Adjournment
(Item XII.)**

Chair Wilson adjourned the meeting at 5:52 p.m.

Respectfully submitted,

Elizabeth Foyt, Secretary



THE LIBRARY
LEARNING
EXPERIENCE

— NEW ORLEANS, LA —
JANUARY 27–30, 2023

Shadow Puppetry in Libraries: We Tell Tales in the Dark

Natalia Tabisaura-Butler
Dani Dewar
Anthony Allen

AMERICAN LIBRARY ASSOCIATION

Your Presenters

Natalia



Dani



Allen



THE LIBRARY
LEARNING
EXPERIENCE

NEW ORLEANS, LA

JANUARY
27-30, 2023

AMERICAN LIBRARY ASSOCIATION

The Team



Scott



Nyla



Noël



Cynthia

And the rest of the Sunrise Library staff!



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NEW ORLEANS, LA

JANUARY
27-30, 2023



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NEW ORLEANS, LA

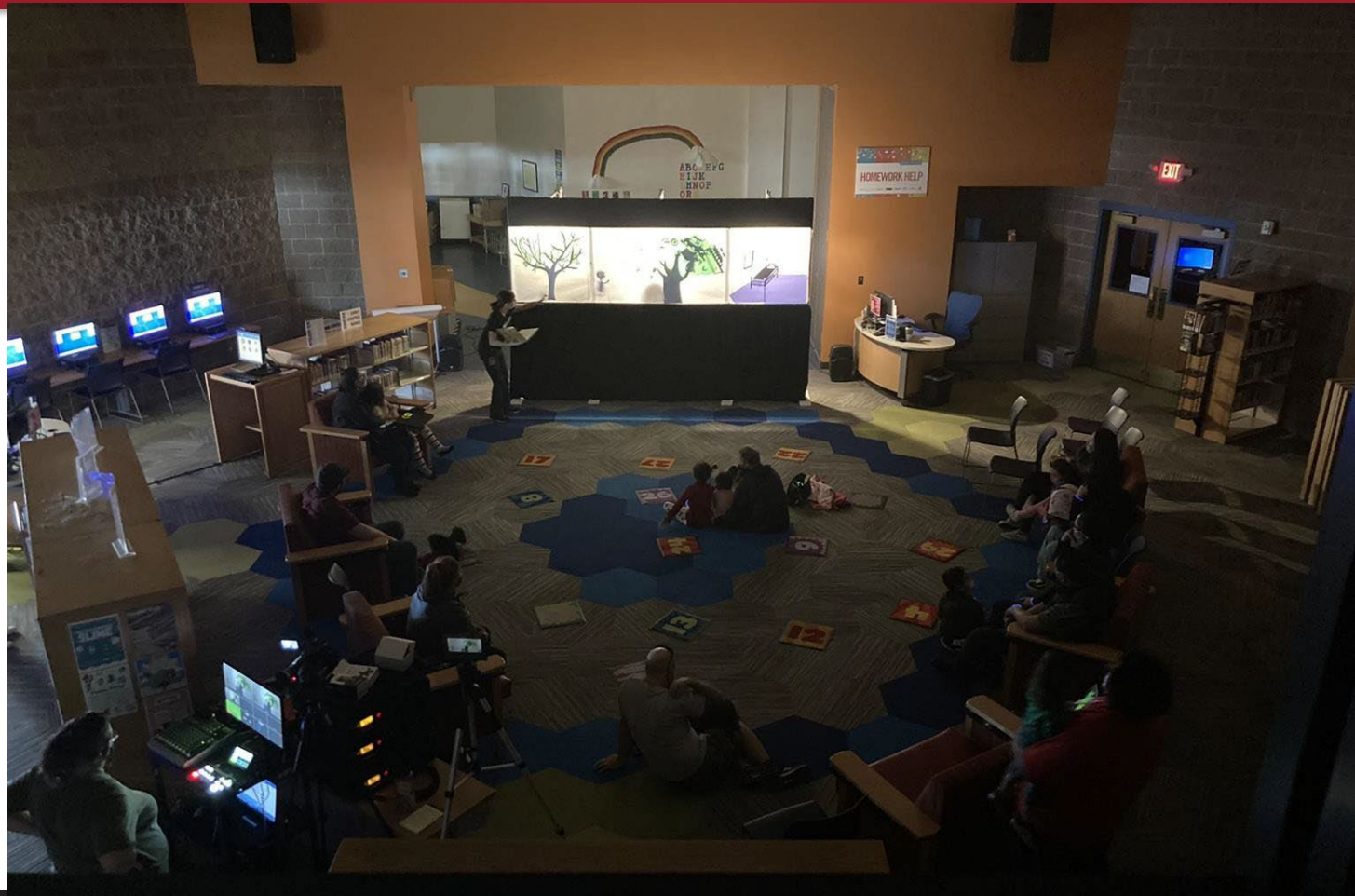
JANUARY
27-30, 2023

What is Shadow Puppetry?

- Shadow puppetry is an ancient form of storytelling, originating in China around 2000 years ago, which uses flat articulated cut-out figures which are held between a source of light and a translucent screen or scrim.
- To us, shadow puppetry is a unique way to bring our storytimes to life in our libraries!



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THE LIBRARY
LEARNING
EXPERIENCE

NEW ORLEANS, LA

JANUARY
27-30, 2023

Why Shadow Puppetry?

- A 2020 Pandemic Solution
- Potential for virtual programming
- An outlet for staff creativity, talent, and recognition
- Our library families love it!



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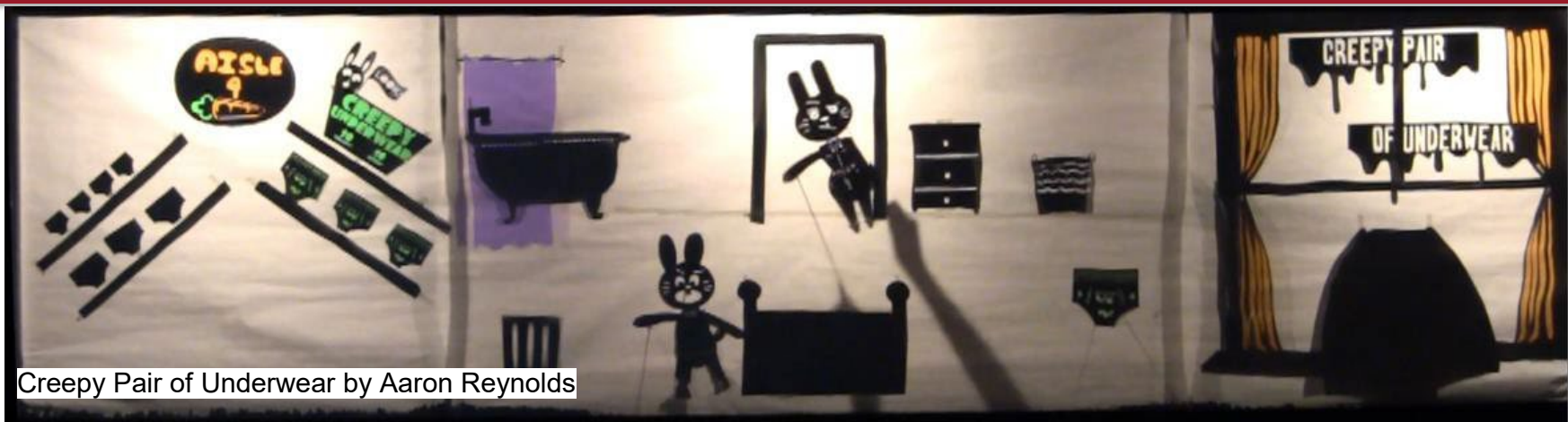




Hansel and Gretel retold by Anthony Allen



Billy Goats Gruff by Noël Jones





Hades and Persephone by Dani Dewar



The Wolf Who Shreds by Dani Dewar



LibLearnX

**THE LIBRARY
LEARNING
EXPERIENCE**

NEW ORLEANS, LA

**JANUARY
27-30, 2023**

Our Shows (2020-2023)

Completed:

- Circle by Jon Klassen
- The Mitten retold by Anthony Allen
- Blueberries/Hansel and Gretel retold by Anthony Allen
- Billy Goats Gruff retold by Noël Jones
- Creepy Pair of Underwear by Aaron Reynolds
- Stuck by Oliver Jeffers
- A Night of Mythology I (Hades and Persephone; Hero and Leander; Echo)
- The Wolf That Shreds by Dani Dewar
- A Night of Mythology II (Apple of Discord; The Story of Io; Narcissus)

In progress:

- Ooloc and the Beanstalk (Summer Challenge Show)
- A Night of Mythology III (TBD)



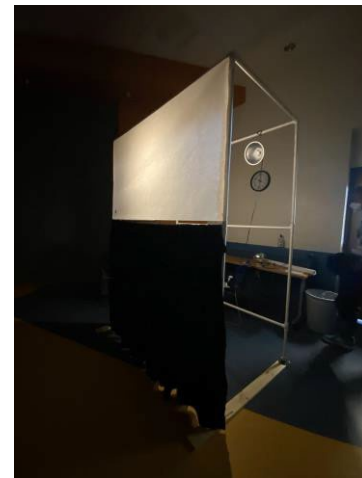
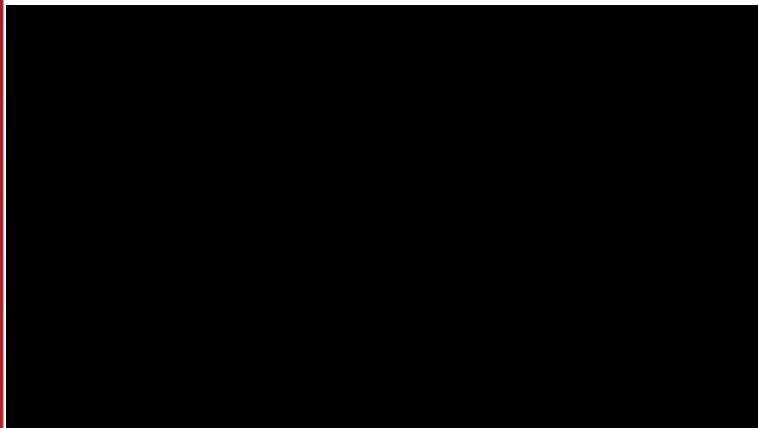
THE LIBRARY
LEARNING
EXPERIENCE

NEW ORLEANS, LA

JANUARY
27-30, 2023

How We Do It: Stage

- Iterations of Stages
- Screens
- Lights



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How We Do It: Art

- Puppets & Scenery
 - Procreate
 - InDesign
 - Cricut Design Space
- Miscellaneous
 - Dowel rods
 - Fasteners
 - Laminate
 - Card stock
 - Tape, tape, tape





THE LIBRARY
LEARNING
EXPERIENCE

NEW ORLEANS, LA

JANUARY
27-30, 2023

How We Do It: Writing & Audio

- Audacity
- Garageband
- Final Cut Pro (Mac)
- Royalty Free Music & Sound Effects (Bensound, Humble Bundle, Pixabay)



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THE LIBRARY
LEARNING
EXPERIENCE

NEW ORLEANS, LA

JANUARY
27-30, 2023

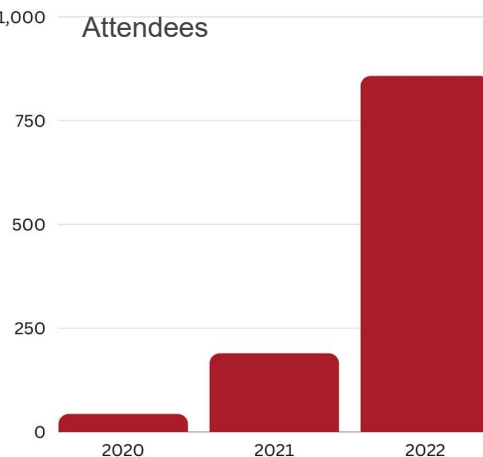
Our Impact

Summer Tour: 5 rural libraries, 2 urban libraries, and a cool t-shirt

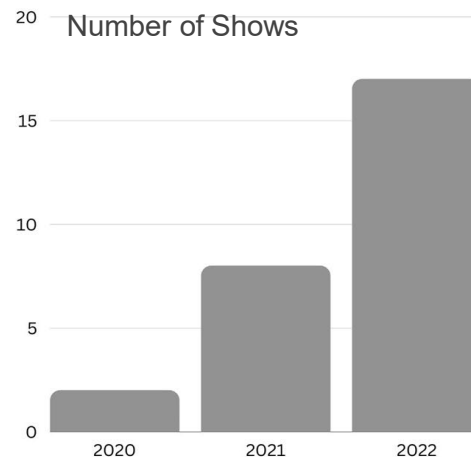
Overall:



Attendees



Number of Shows





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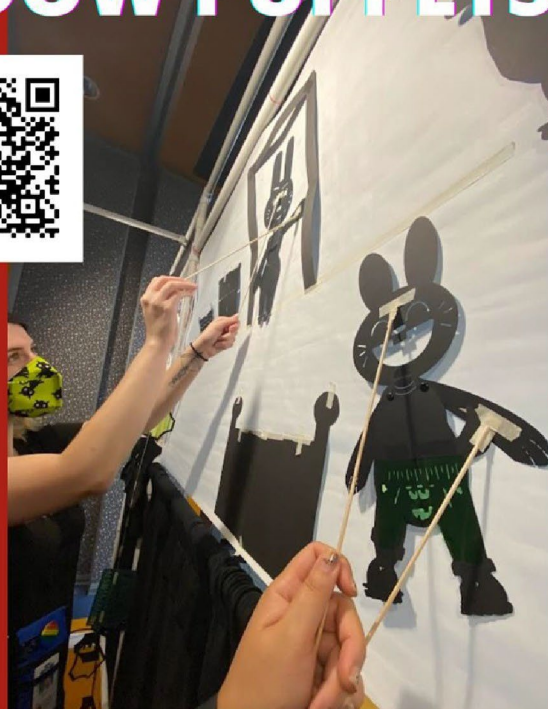
NEW ORLEANS, LA

JANUARY
27-30, 2023

Shadow Puppetry In Our Library

- Literacy - Storytelling, creativity, inspiration
- STEAM - Art, light, and shadow
- Multigenerational - Youth, teens, adults
- Diversity - Cultures, community, oral tradition
- Our takeaways

SUNRISE SHADOW PUPPETS



[HTTPS://SITES.COOOCLE.COM/VIEW/
SUNRISESHADOWPUPPETS/HOME](https://sites.cooocle.com/view/sunrisesshadowpuppets/home)

Thank you

Las Vegas–Clark County

LIBRARY
DISTRICT

Natalia Tabisaura-Butler

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Dani Dewar

DaniDaine.Dewar@thelibrarydistrict.org

Anthony Allen

Anthony.Allen@thelibrarydistrict.org

2023 ATTENDANCE

		2023	January 19 Regular Board Mtg	February 9 Regular Board Mtg	February 23 Finance and Audit Comm. Mtg	March 9 Regular Board Mtg	April 4 Special Board Mtg	April 12 Finance and Audit Comm. Mtg	April 20 Regular Board Mtg	May 18 Regular Board Mtg	June Risk Management Comm. Mtg	June Nominations Comm. Mtg	June 1 Regular Board Mtg	July Finance and Audit Comm. Mtg	July 13 Regular Board Mtg	AUGUST	September 14 Regular Board Mtg	September Finance and Audit Comm Mtg	October 12 Regular Board Mtg	November Finance and Audit Comm. Mtg	November 9 Regular Board Mtg	December 14 Regular Board Mtg								
Benavidez	Kelly	A-E	P	P	P	P	P	P	A																					
Foyt	Elizabeth	P	P		P	P			P																					
Meléndrez	José	P	P		P	P			A																					
Ortiz	Felipe	P	P		P	P			P																					
Wilson (Term Ended 5-15-2	Brian	P	P	P	P	P			P																					
Rogers	Keith	P	P	P	P	P	P	P	P																					
Waugh	Nathaniel	P	P	P	P	P	P	P	P																					
Jiron	Jennifer	P	P		P	P	P	P	P																					
Turner Whiteley	Kate	P	P		P	A			P																					
Sanchez (Term Began 5-15	Elaine																													

P	Present
A-E	Excused Absence
A-U	Unexcused Absence
	attended Committee meeting but not a member
X	Term Ended