

MINUTES
LAS VEGAS-CLARK COUNTY LIBRARY DISTRICT
BOARD OF TRUSTEES' MEETING
LAS VEGAS, NEVADA
May 24, 2018
(approved November 8, 2018)

The Board of Trustees of the Las Vegas-Clark County Library District met in regular session in the Windmill Library, Las Vegas, Nevada, at 6:00 p.m., Thursday, May 24, 2018.

Present:

Board:	R. Ence, Chair	S. Moulton
	S. Bilbray-Axelrod	R. Wadley-Munier
	M. Francis Drake	F. Ortiz
	J. Melendrez	K. Benavidez
	E. Foyt	

Counsel: G. Welt

Absent: Y. Yturralde - excused

Staff: Dr. Ronald R. Heezen, Executive Director
Numerous Staff

Guests: Jeremy Aguerro, Applied Analysis
Brian Gordon, Applied Analysis
Christopher Drury, Applied Analysis
Sean Coulter, Simpson Coulter | Studio

R. Ence, Chair, called the meeting to order at 6:01 p.m.

Roll Call and Pledge of Allegiance (Item I.) All members listed above represent a quorum. Trustee Benavidez and Counsel Welt attended via telephone. Appendix A.
Trustee Moulton led attendees in the Pledge of Allegiance.

Public Comment (Item II.) None.

Agenda (Item III.) Chair Ence removed Item V.A-G from the Agenda.
Trustee Bilbray-Axelrod moved to approve the Agenda as changed.
There was no opposition and the motion carried.

Presentation on Facilities Master Plan Decision Framework by Applied Analysis (Item IV.) Development and Planning Director Danielle Milam explained that, at the April 2018 Board of Trustees Finance and Audit Committee meeting presentation on the tentative FY 2018-2019 Budget, several Trustees had questions about the Facilities Master Plan and questions about the status of specific new library capital projects, including the Rainbow library amphitheater and potential new library sites in the far northwest (Skye Canyon), far northeast (Lake Mead/Hollywood and Vegas Valley/Hollywood), Cactus South (BLM), and Meadows Mall.

As Deputy Director/CFO Fred James clarified at that meeting, the draft Facilities Master Plan will be complete and come to the board for review and consideration in July 2018, however Trustee Wadley-Munier asked that an item be placed on the May board meeting. To accommodate Wadley-Munier's request, this item cues up a Trustee review and

discussion related to critical data that is shaping the Facilities Master Plan Decision Framework.

All projects mentioned by trustees in the April board meeting are currently incorporated into the development of the draft Facilities Master Plan, with both the consultant and Executive Council teams working hand in hand to develop a decision-making framework and provide the Board in July with capital project recommendations, cost estimates for the plan and specific projects, plan sequencing, and funding recommendations. Once approved by the Board of Trustees, the Facilities Master Plan will provide staff with a general framework for capital project investments. All specific decisions about future capital projects will be decided on a project basis by the Board.

The Facilities Master Plan work launched last summer, when the District issued an RFQ for Facilities Master Plan services and the board subsequently agreed to contract with a team of local and national consultants:

- Simpson Coulter|STUDIO for project management, plan decision framework development, and plan development
- Margaret Sullivan Studio for building program development, integration of Vision 2020 Strategic Plan implementation concepts, and clarification of what buildings are for in an era where libraries are transitioning from the business of things to the business of learning experiences
- Applied Analysis for Clark County demographic data and financial resources analyses, as well as plan and project cost estimate development

As this consultant team does their work, the Executive Council has been steadily workshopping the elements of the draft Facilities Master Plan by investigating

- existing demographic conditions and future growth of Clark County and the Vegas Valley
- existing facilities' maintenance needs
- plans and project costs associated with implementing Vision 2020 strategic service in existing branch facilities
- future facility sites
- existing and new resources to implement the plan
- plan and project cost estimates for all elements of the draft plan

While the Executive staff and consultant team has not yet completed plan and project elements and cost estimates, this item gives the Board critical information on demographic and growth analyses that are part of the draft plan decision framework. Applied Analysis consultants Brian Gordon and Jeremy Aguerro reviewed the data they developed to assist the plan development, cost estimating, and recommendations for plan implementation that will come to the Board later this year. Their presentation is attached as Appendix B.

Trustees Bilbray-Axelrod, Ortiz, Wadley-Munier, and Moulton questioned Mr. Aguerro and Mr. Gordon on whether it would be more cost-effective to remodel current buildings or build new facilities, if affordable housing options and availability were included in their evaluation, whether they were able to count population in areas such as the urban core where two-three families were sharing one home, and whether the two saw developments like Coyote Springs in the valley's future. In their responses, Aguerro and Gordon both referred to the information they used to provide their answers and acknowledged that they used census data and other forms to provide answers to the best of their ability. At this time, the team is still putting together information to answer questions about cost-effectiveness in building or remodeling current buildings. In addition, they assumed growth would be unrestricting in terms of housing stock available for those who move here to take the available jobs. If housing becomes a constraint to growth, they would need to recalculate. A master plan such as Coyote Springs, according to Gordon, does not seem to be in the future, at this point.

Trustee Moulton reminded everyone that the new East Las Vegas Library will be filling some major holes in service gaps for the valley. Trustee Ortiz reminded Mr. Aguerro and Mr. Gordon that there are entities, especially the Clark County School District, that purchase land and that may not be needed later and recommended the team look at that possibility for future needs.

Trustees thanked Mr. Aguerro and Mr. Gordon for their work and comprehensive presentation.

This item was for discussion only.

**Approval of
Proposed Minutes
Regular Session,
October 13, 2016;
Regular Session,
January 12, 2017;
Regular Session,
February 9, 2017;
Regular Session,
May 18, 2017;
Regular Session,
July 13, 2017;
Regular Session,
October 12, 2017;
Regular Session,
November 9, 2017;
Regular Session,
December 14, 2017;
Regular Session,
February 8, 2018;
Regular Session,**

Item V.A-G were removed.

Trustee Wadley-Munier moved to approve, as one motion, the Minutes of the Regular Session, December 14, 2017; Regular Session, February 8, 2018; Regular Session, March 8, 2018; Finance and Audit Committee Meeting, April 12, 2018; and the Regular Session, April 12, 2018. Item V.H-L. There was no opposition and the motion carried.

**March 8, 2018;
Finance and Audit
Committee Meeting,
April 12, 2018; and
Regular Session,
April 12, 2018.
(Item V.A-L.)**

**Chair's Report
(Item VI.)**

Trustee Ortiz reported on National Library Legislative Day in Washington, D.C. early in May. The Nevada library delegation included people from around the state. There was a lot of energy, with net neutrality being restricted by the FCC and LSTA funding up for consideration. The group met with Congressman Amodei, Congresswoman Titus, and Senator Cortez-Masto. They were also able to meet with staff from Congressman Kihuen and Senator Heller's offices. Ortiz felt it was a good opportunity for libraries and thanked the District for allowing him to attend.

Trustee Yturalde will give her report at the next meeting.

Executive Assistant Allison Boyer, at the direction of Chair Ence, announced the members of the Nominating Committee with Trustee Wadley-Munier as Chair, with Trustees Melendrez, Moulton, and Yturalde as members. They will meet on Thursday, June 14 at 6:00 p.m. at the Centennial Hills Library.

Chair Ence announced that he was retiring from the Board as of June 30, 2018. He stated it had been a blessing to serve and a wonderful time to meet people and get to know those who have an interest in others and libraries. He will miss the staff and other Trustees, but not the two-plus hour drive to each meeting!

**Library Reports
(Item VII.)**

**Executive Director's
Report
(Item VII.A.)**

In addition to his written report, Executive Director Dr. Heezen wanted to remind everyone that the Mesquite Library Grand Opening was scheduled for one week from the current meeting on May 31, 2018.

Dr. Heezen also reported on a meeting he had with Human Resources Director James Bean, Trustee Ortiz, and staff from the Southern Nevada Regional Housing Authority to go over the District's staffing obligations as part of the land transfer for the East Las Vegas Library. At that meeting, in response to a question, he advised a person present at that meeting that libraries cannot report customers to the INS.

Dr. Heezen thanked techs Candyl Anderson and Brian Zawistowski, PAC Manager Tony Allison, and Ms. Boyer for their work in setting up and staffing the meeting.

Dr. Heezen asked Development and Planning Director Danielle Milam to give her report.

**Library Operations,
Security Reports
and Monthly
Statistics
(Item VII.A.1.a.)**

No questions.

**Branding and
Marketing Report
and Monthly
Statistics
(Item VII.A.2.a.)**

No questions.

**Community
Engagement Report
and Monthly
Statistics
(Item VII.A.2.b.)**

No questions.

**Development and
Planning Report
(Item VII.A.2.c.)**

Ms. Milam:

- Presented a video sent in as a thank you to the tutors and library staff by a mother, whose family, made up of adopted children, utilized the Tutoring program at the Rainbow Library just about every day during the last year. Milam thought the video showed everyone why they are in libraries and added that all the children's scores in reading and math improved through utilization of this program.
- Ms. Milam then presented one of the spots currently airing on KTNV Channel 13 to promote the role of the District in early childhood development and parent engagement. The TV campaign speaks to the important role parents and caregivers play as "brain builders." The ads promote a new parenting app, VROOM, which has daily tips for interactive brain-building activities that can be done at home, in the grocery store, in the car, and in the course of the day, tailored by age.
- A generous gift of \$3,500 from the David L. Simon Foundation for early childhood education (thanks to LVCCLD general counsel Jerry Welt) is being used to amplify the TV campaign by making print parent tips and handouts on the VROOM app available at all library branches. Thanks also go to Chris Way at Channel 13 and the Scripps Foundation from Channel 13.

Trustees Moulton, Wadley-Munier, and Bilbray-Axelrod mentioned ensuring that charter and private schools, who generally do not have libraries, are considered in the Facilities Master Plan.

**Information
Technology Report
(Item VII.A.2.d.)**

No questions.

**Financial Services
Report**

No questions.

(Item VII.A.3.a.)

**General Services
Report
(Item VII.A.3.b.)**

No questions.

**Human Resources
Report
(Item VII.A.3.c.)**

No questions.

Trustee Moulton moved to accept Reports VII.A.1-3. There was no opposition and the reports were accepted.

**Unfinished Business
(Item VIII.)**

None.

**Public Hearing on
the Las Vegas-Clark
County Library
District Tentative
Budget for Fiscal
Year 2018-2019.
(Item IX.A.)**

Nevada Revised Statutes (NRS) 354.596 requires that a Public Hearing on the Las Vegas-Clark County Library District Tentative Budget be held not sooner than the third Monday in May nor later than the last day in May.

On April 12, 2018, staff met with the Finance and Audit Committee to review and comment on staff's recommendations for preparation of the Tentative Budget for Fiscal Year 2018-2019. The Tentative Budget was filed on April 16, 2018 with the State Department of Taxation.

Trustee Bilbray-Axelrod moved to convene the Public Hearing regarding the Las Vegas-Clark County Library District's Tentative Budget for Fiscal Year 2018-2019. There was no opposition and the motion carried.

Dr. Heezen led off the Budget Presentation by saying that, the District's budget message, as in the last two years, is "Building for Innovation, Responsiveness, and Sustainability." Over the past year the Library District modelled all three themes. While there are many examples of each, in the interest of time, Heezen just mentioned a few:

- The District is on the cusp of opening two innovative new library complexes: The Mesquite Library Campus opens in one week; and the East Las Vegas Library project is well under construction, and will open early in 2019.
- District staff are in the final stages of assembling the Facilities Master Plan, which will lay out the investment needed to sustain District facilities well into the future. All of this work is being guided by the District's Vision 2020 Strategic Plan, which is enabling branch facilities to evolve into innovative new models of library service that are responsive to District customer's needs and interests. The Facilities Master Plan will position all of the District's existing facilities as neighborhood platforms for learning and catalysts for community and individual well-being.
- The key to the Vision 2020 Strategic Plan is innovation, and the Limitless Learning model is taking shape in learning labs like the Best

Buy Teen Tech Center at the Clark County Library and the DJ Lab at the Enterprise Library. These two cutting-edge programs ensure that youth have access to the unique tools that support their school success, career prospects, and personal development. Staff are using the Best Buy Teen Tech Center and the DJ Lab as prototypes for programs that will be developed in the near future, learning as part of the process, and aligning resources as needed.

- Staff are fine-tuning the Distribution Center, making sure the floating collection and downloadable selections maintain access to the best and newest items which are refreshed and ready for District customers. Staff are also repurposing District facilities for additional learning activities, such as homework help, interactive parent engagement activities, English language instruction, and partnerships with local experts.
- New Markets Tax Credits funding was another excellent example of the District's responsiveness to funding challenges. This source of funding paid off handsomely for the District, with over \$6 million to support two capital projects.
- The District is a strong system where staff are well and fairly compensated in relation to libraries across the country AND to the local market, which speaks to sustainability. The District invests in the development of staff so we can build organizational capacity for the Vision 2020 service model – to be responsive to changing needs in literacy, technology, community conditions, and new customer interests and needs. To keep mindful of costs, and to keep personnel focused on customer service rather than the time consuming task of materials management, the District has invested in technologies such as RFID and the electronic materials handling systems. And to help promote wider use of the District's collection, we have invested in the new BiblioCommons website software, which is already producing great feedback and kudos from District customers!

The District is also realigning resources for the new public library business ahead. The past two years have seen a flurry of new building construction and new strategic service model activation. While this budget is fairly stable in terms of personnel, there is a small increase in the Services and Supplies line item to accommodate key capacity-building that is needed to help the District align our resources in the areas of transactions AND learning experiences. This line item includes funding for personnel analyses that will help staff understand the changing skill sets and organizational competencies that we need to run a more efficient and responsive library system. This budget also includes further development of the organizational brand, identity, and our promise to the community. It includes capital funds to improve existing facilities and technologies, while positioning the District for future growth throughout Clark County.

With the board review and refinement of the Facilities Master Plan ahead in July, staff is stabilizing the budget and looking for operational savings to accommodate investments in the District's facilities as they

shift from warehouses of "things" to lively community hubs for learning and gathering.

Dr. Heezen thanked the Mr. James for continuously challenging staff to look 15 years ahead to see the consequences of the decisions taken today. James and Assistant Finance Director Floresto Cabis presented the Fiscal Year 2018-2019 Annual Budget for Trustee consideration and adoption.

The Tentative Budget Presentation and supporting documentation are attached as Exhibit C.

Discussion and questions ensued among Trustees.

- Chair Ence and Trustees Ortiz, Moulton, and Wadley-Munier all appreciated the proposed ending fund balance of 12%. Comments were made on how essential it was to ensure the District has the money to pay bills, for future buildings and programs, or a possible downturn in the economy.
- Trustees Bilbray-Axelrod and Wadley-Munier asked when they could bring forward particular projects for discussion as part of the Master Facilities Planning process. Dr. Heezen and Mr. James both explained that the Master Facilities Planning Framework process must be approved and then the discussions can begin on costs and how to fund different projects using the guidelines in the framework to answer priority and necessity questions for the Trustees to make a decision. The money available and costs incurred would depend on the method Trustees decided to use to pay for the projects such as pay-as-you-go, different types of bonding, and other methods of paying for projects.
- Trustee Ortiz commented that the money in the Capital Projects Fund was important as District customers expect that District facilities be fresh, clean, and usable, with the most up to date equipment and material. If regular maintenance is not done, the District may well pay more in the future. He was glad to see an increase in that area. He asked to see an increase in the Capital Construction Fund, as, if the District decides to add a new building, the District must have money to ask for money.
- Trustee Francis Drake said that the \$2.3 million proposed for Electronic Databases may be large, but that fewer and fewer databases are available through schools or the State Library and it is really important for students so that this is a critical service the District offers.
- Trustee Moulton appreciated how the budget is presented using both dollar amounts and percentages as this has helped her to understand. She also appreciates that the District has the five year labor contract. Trustee Moulton asked if District branches are at capacity. That may have an effect on some of the neighboring branches. Dr. Heezen said that staff are looking into this, but cautioned that usage may also be low at some facilities because the District is not meeting the needs or expectations of area residents. He acknowledged that, if Trustees

disagree with what staff is proposing, Trustees can ask staff to make changes.

- Chair Ence appreciated the financial security the District has had due to staff's efforts to manage the District's financial resources. He also commented that, when he began on the Board eight years ago, he asked for a new Mesquite Library and it has taken him this long to bring it to fruition.

No one signed up for Public Comment.

Trustee Moulton moved to close the Public Hearing regarding the Las Vegas-Clark County Library District's Tentative Budget for Fiscal Year 2018-2019. There was no opposition and the motion carried.

Discussion and possible Board action to adopt the Las Vegas-Clark County Library District's Final Budget for Fiscal Year 2018-2019. (Item IX.B.)

The Las Vegas-Clark County Library District's Final Budget for Fiscal Year 2018-2019 was provided for Trustees' review.

NRS 354.598 requires that the Final Budget be adopted by the governing body and transmitted to the State Department of Taxation on or before June 1st. Once the Final Budget is adopted, it becomes the operating plan for the fiscal year beginning July 1, 2018.

Trustee Benavidez moved (Trustee Ortiz read out the entire motion as Benavidez was on the phone) to adopt the Final Las Vegas-Clark County Library District's Fiscal Year 2018-2019 Budget subject to any modifications as directed by Trustees and instruct staff to adjust estimated Fiscal Year 2018-2019 revenues in accordance with final estimates from the Department of Taxation provided such estimates are received in sufficient time for staff to make adjustments by the June 1, 2018 filing date. There was no opposition and the motion carried.

Mr. James thanked the Trustees and reminded them to sign the budget document that is required to be submitted to the state.

Announcements (Item X.)

There will be a reception for this year's Tom and Bonnie Lawyer Scholar Award winners on Wednesday, May 30th at 5:30 p.m. at the West Las Vegas Library, 951 West Lake Mead Blvd., Las Vegas, NV 89106.

The Grand Opening of the Mesquite Library Campus will take place on Thursday, May 31st at 10:00 a.m. The address is 160 W. First North St, Mesquite, NV 89027.

The next Risk Management Committee Meeting will be held on Thursday, June 14, 2018 at 4:30 p.m. at the Centennial Hills Library. The Committee members are Jose Melendrez, Chair; Kelly Benavidez, Elizabeth Foyt, Marilyn Francis Drake, Felipe Ortiz, and Board Chair Randy Ence (ex-officio).

The next Nominating Committee Meeting will be held on Thursday, June 14, 2018 at 6:00 p.m. at the Centennial Hills Library. The Committee members are Robin Wadley-Munier, Chair; Jose Melendrez, Sheila Moulton, Robin Wadley-Munier, Ydoleena Yturralde.

Minutes - Board of Trustees' Meeting
May 24, 2018
Page 10

The next Board Meeting will be held Thursday, June 14, 2018, at 6:15 p.m. in the Centennial Hills Library, 6711 N. Buffalo Drive, Las Vegas, Nevada 89131.

Public Comment
(Item XI.)

None.

Executive Session
(Item XII.)

Removed from Agenda.

Adjournment
(Item XIII.)

Chair Ence adjourned the meeting at 8:09 p.m.

Respectfully submitted,

Elizabeth Foyt, Secretary

2018 ATTENDANCE

Appendix A

May 24 Regular Board Meeting

2018		JANUARY	February 8 Regular Board Mtg	March 8 Regular Board Mtg	April 12 Finance & Audit Cmte	April 12 Regular Board Mtg	May 24 Regular Board Mtg								
Benavidez	Kelly	NO MEETING	P	P	P	P	P								
Bilbray-Axelrod	Shannon		P	P	P	P	P								
Drake	Marilyn		P	P	A-E	A-E	P								
Ence	Randy		A-E	P	P	P	P								
Foyt	Elizabeth		P	P	P	P	P								
Melendrez	Jose		P	P	A-E	A-E	P								
Moulton	Sheila		P	P	P	P	P								
Ortiz	Felipe		P	P	P	P	P								
Wadley-Munier	Robin		P	P	P	P	P								
Yturralde	Ydoleena		P	P	P	P	A-E								
		attended Committee meeting but not a member													

A-E Excused Absence
A-U Unexcused Absense

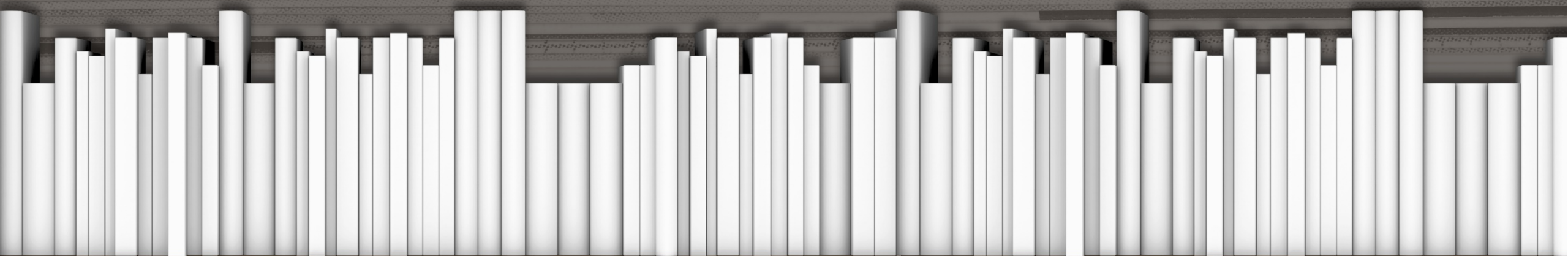
as of May 25, 2018

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Las Vegas-Clark County
LIBRARY
DISTRICT
www.lvcclid.org

DEMOGRAPHICS FORECAST

PRELIMINARY DRAFT: REVISED MAY 2018



Past

Where have we been and what have we learned?

Present

How do current conditions impact the community going forward?

Future

What are the expectations for Southern Nevada's demographics in the future?



Past

Where have we been and what have we learned?

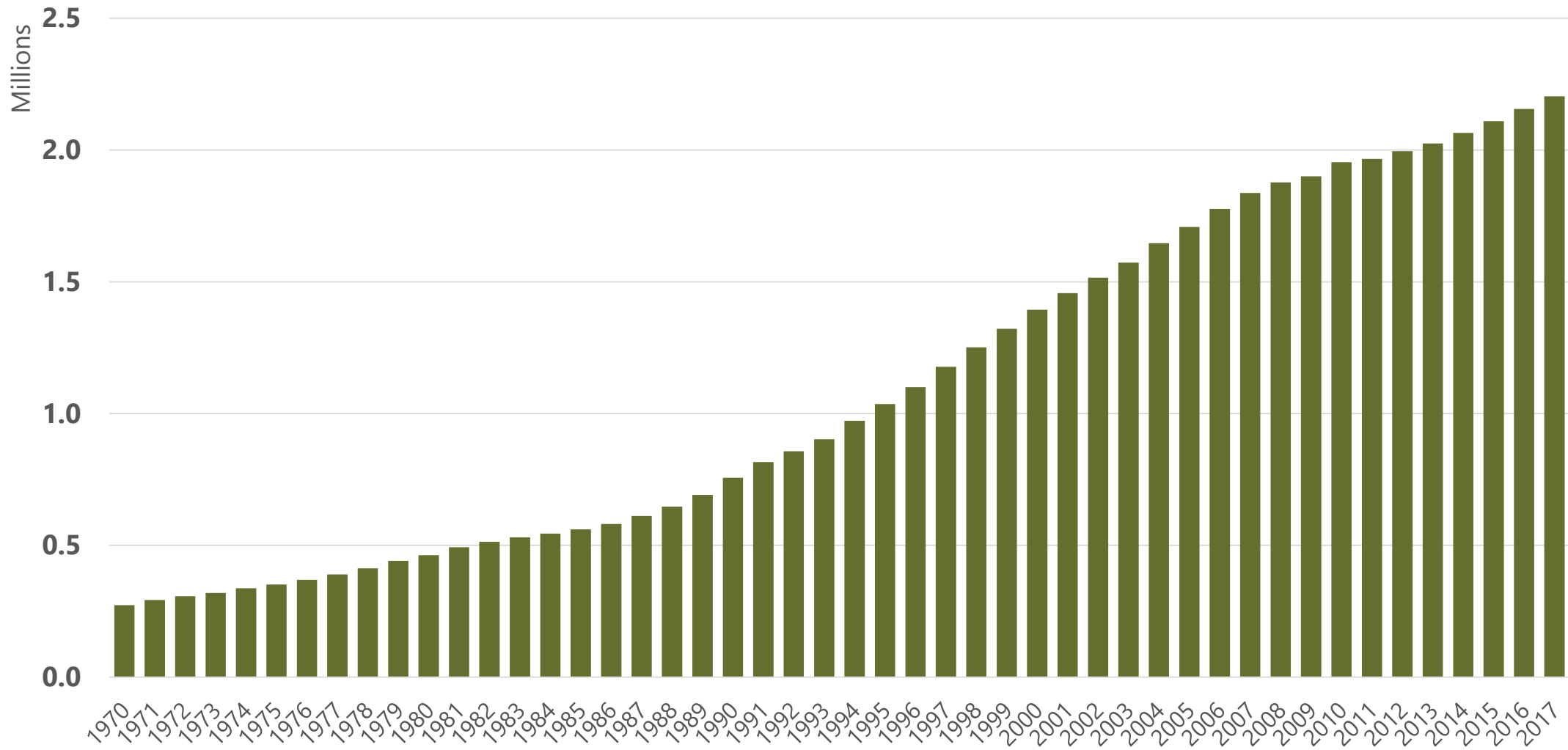
Present

How do current conditions impact the community going forward?

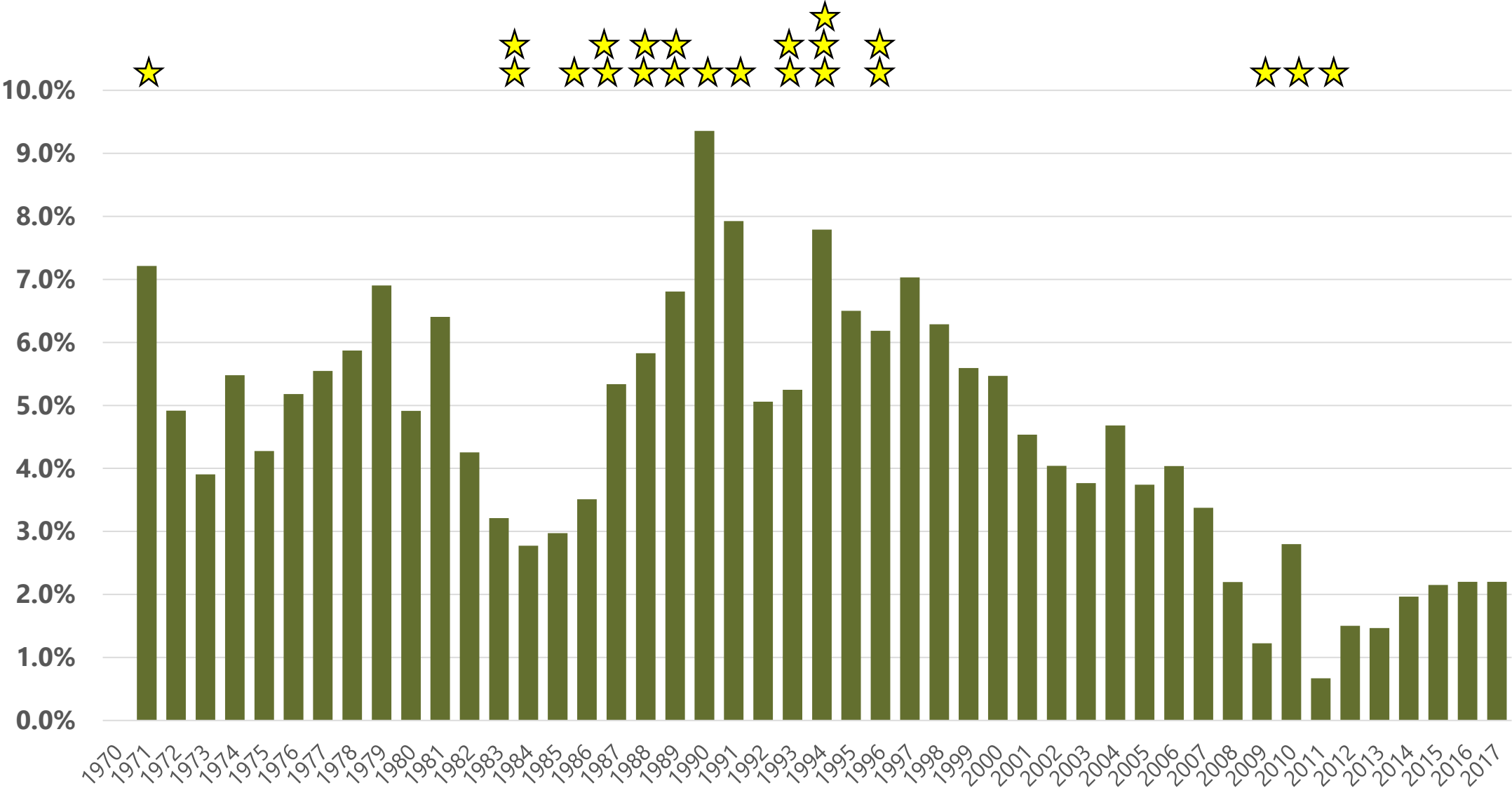
Future

What are the expectations for Southern Nevada's demographics in the future?

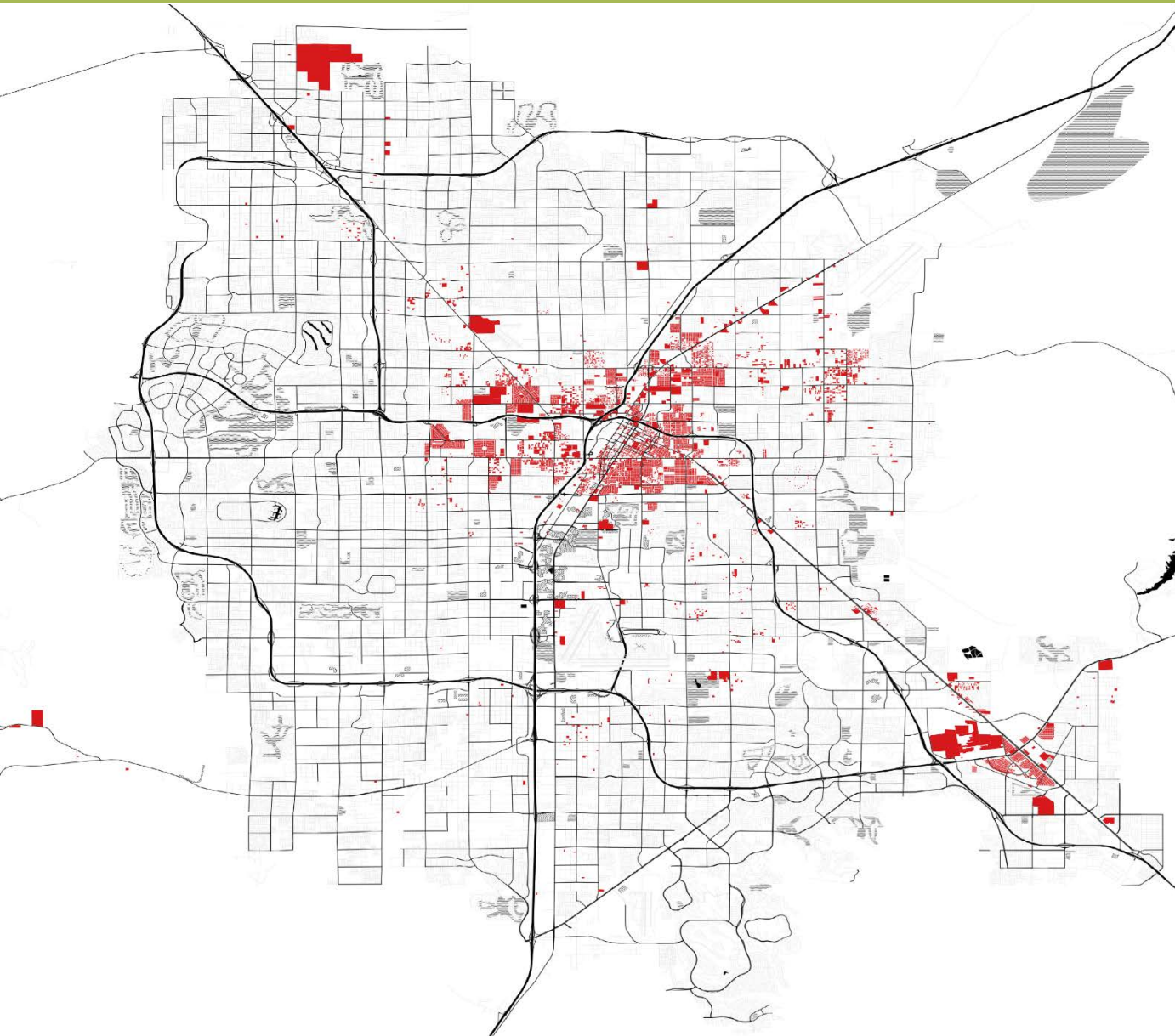




Source: US Census 1-year estimate













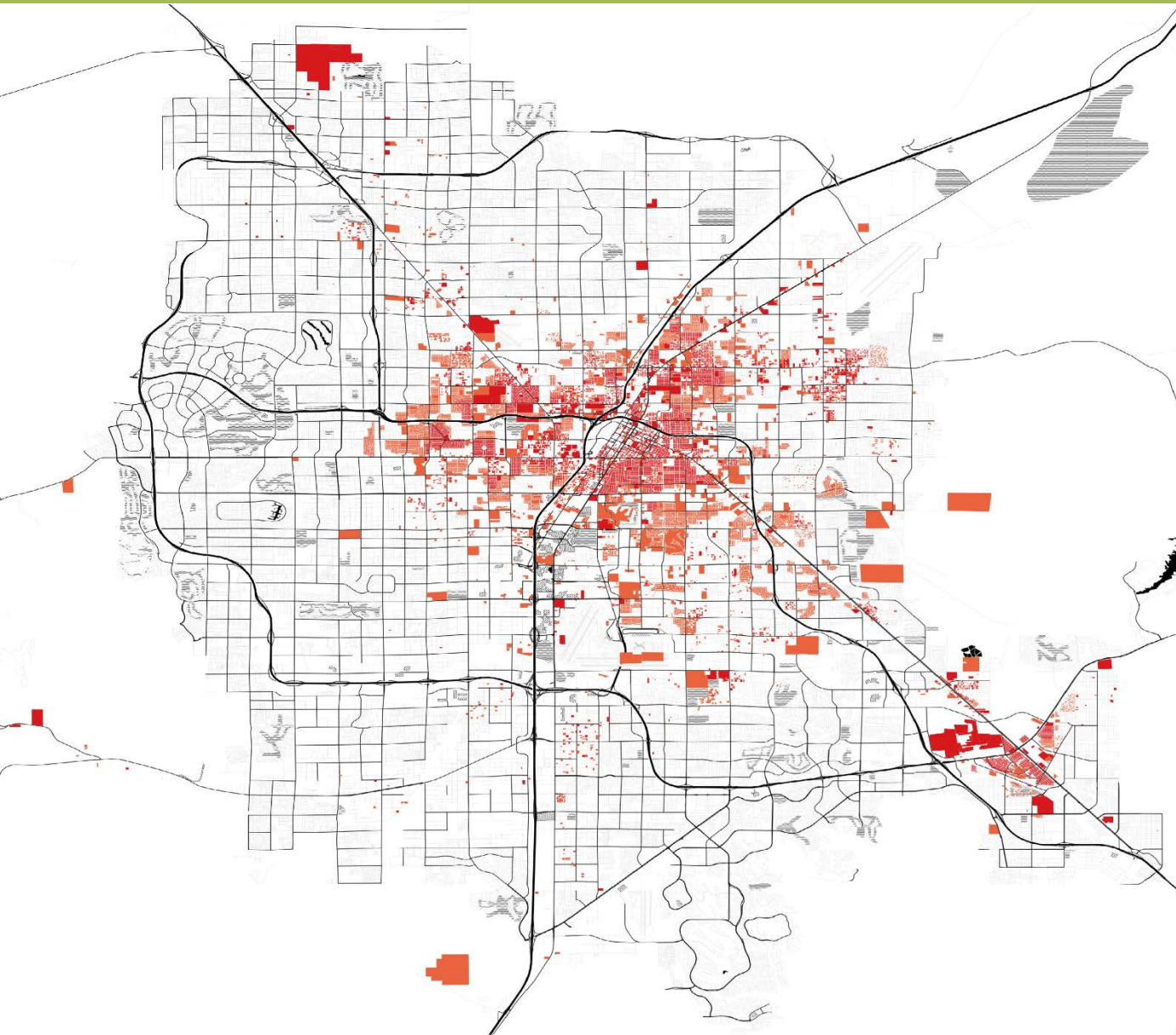
Source: US Census 1-year estimate













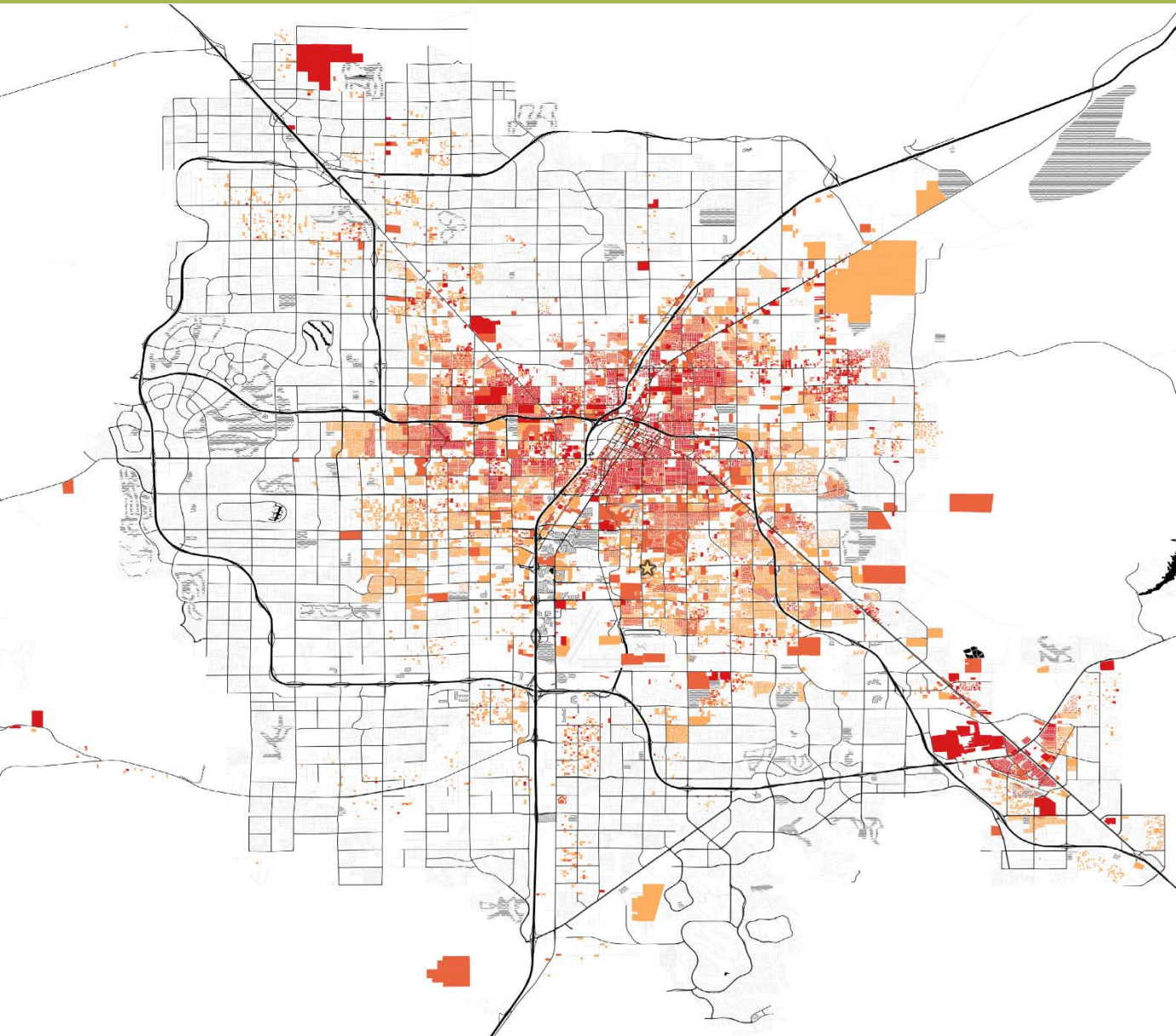
Year Developed

Number of LVCCLD Libraries

	Before 1960	0
	1960 – 1969	
	1970 – 1979	
	1980 – 1989	
	1990 – 1999	
	2000 – 2005	
	2006 – 2010	
	2011 – 2015	
	2016 – 2017	
	LVCCLD Library	



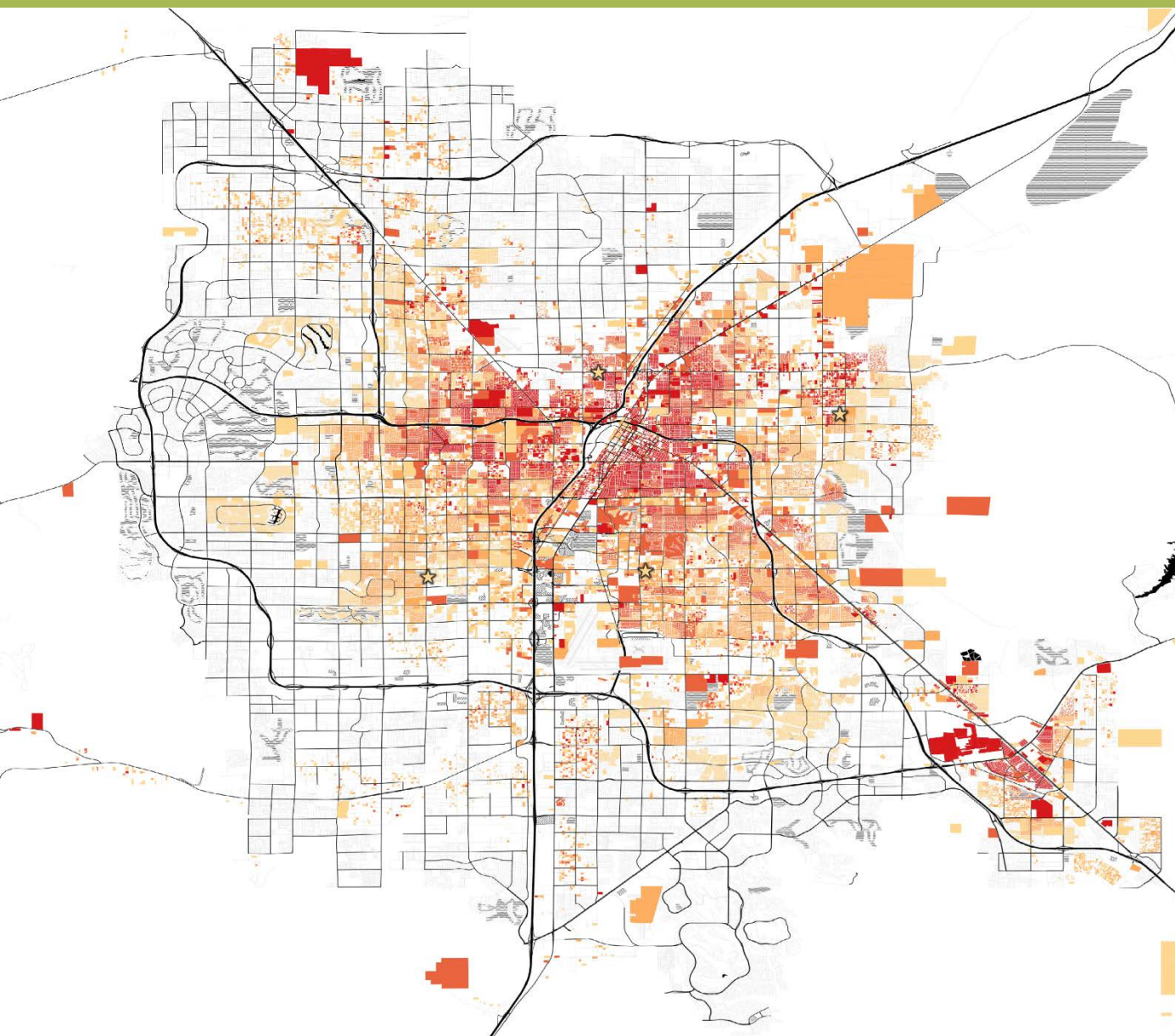
Year Developed		Number of LVCCLD Libraries
	Before 1960	0
	1960 – 1969	3
	1970 – 1979	
	1980 – 1989	
	1990 – 1999	
	2000 – 2005	
	2006 – 2010	
	2011 – 2015	
	2016 – 2017	
	LVCCLD Library	













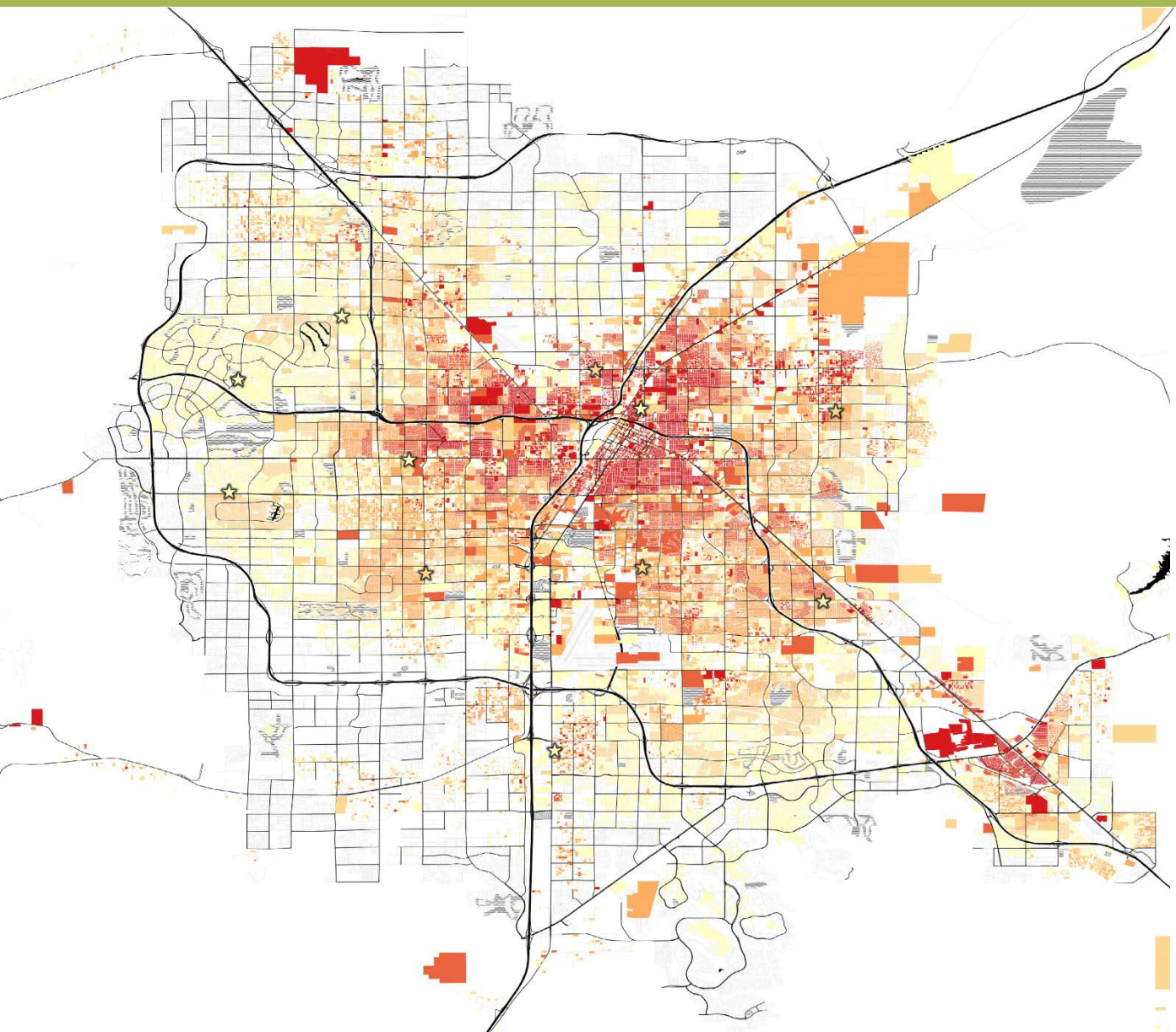
Year Developed











Number of LVCCLD Libraries

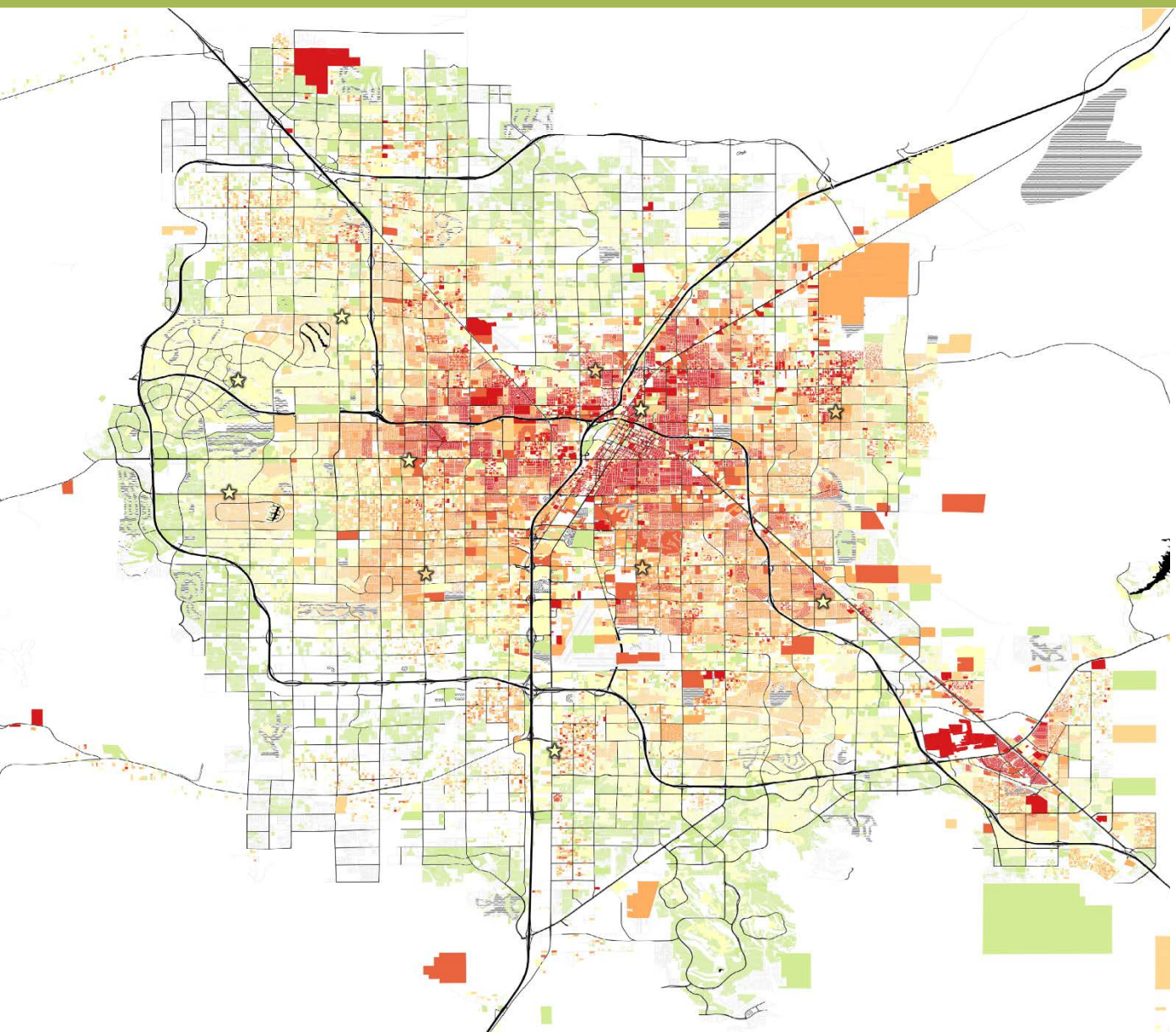
Before 1960	0
1960 – 1969	3
1970 – 1979	4
1980 – 1989	
1990 – 1999	
2000 – 2005	
2006 – 2010	
2011 – 2015	
2016 – 2017	
☆ LVCCLD Library	



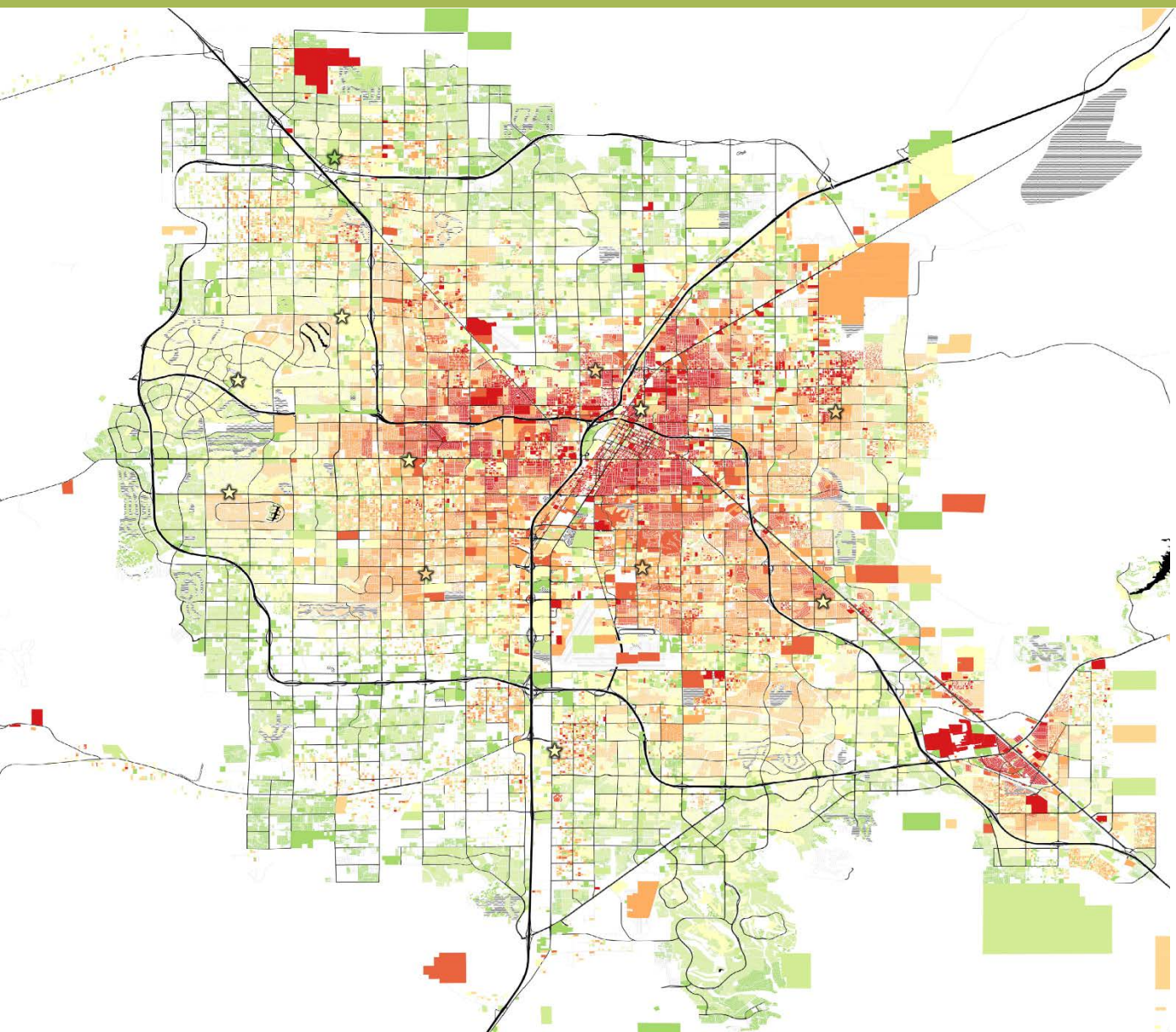
Year Developed		Number of LVCCLD Libraries
	Before 1960	0
	1960 – 1969	3
	1970 – 1979	4
	1980 – 1989	13
	1990 – 1999	
	2000 – 2005	
	2006 – 2010	
	2011 – 2015	
	2016 – 2017	
	LVCCLD Library	













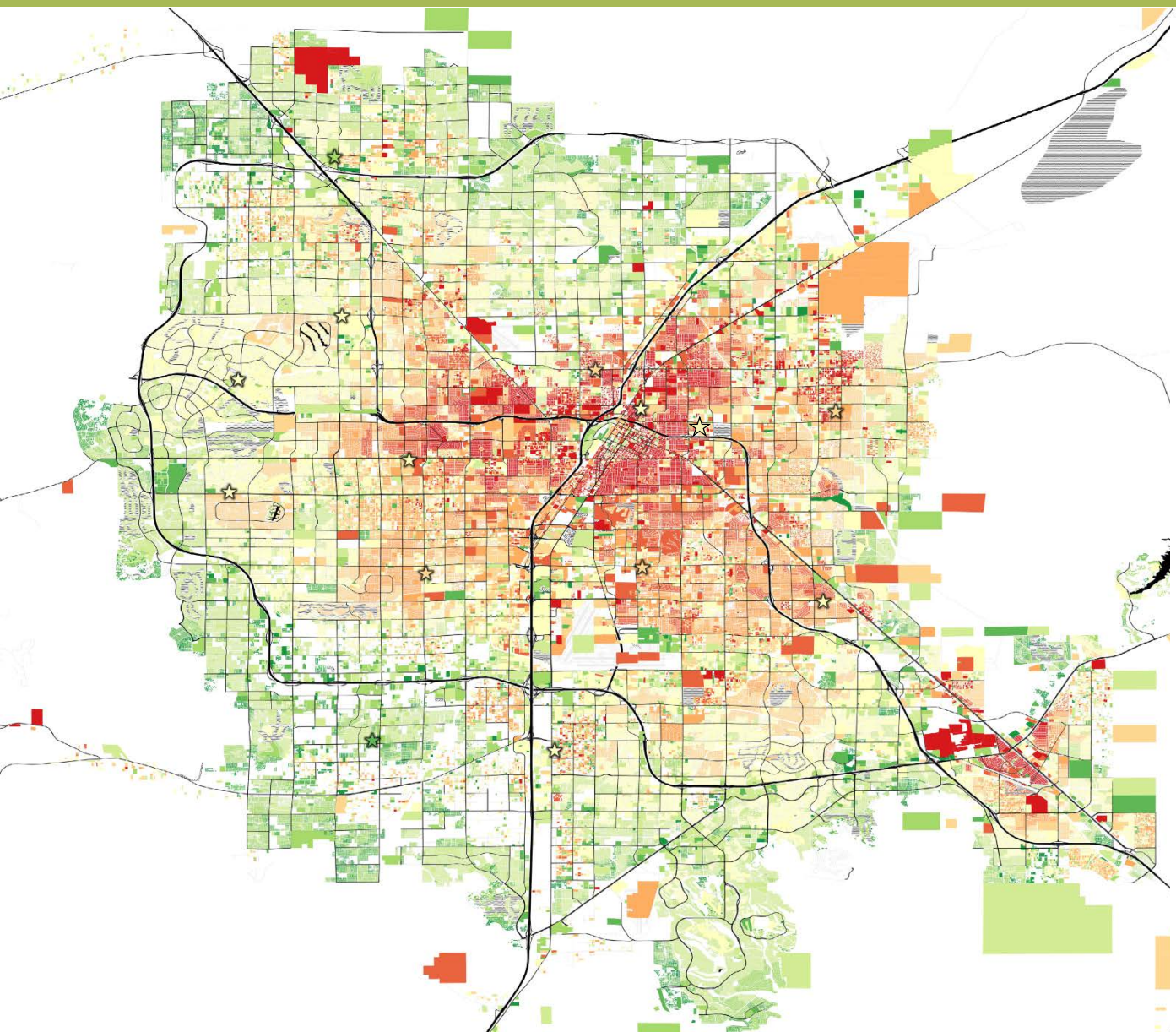
Year Developed		Number of LVCCLD Libraries
	Before 1960	0
	1960 – 1969	3
	1970 – 1979	4
	1980 – 1989	13
	1990 – 1999	22
	2000 – 2005	
	2006 – 2010	
	2011 – 2015	
	2016 – 2017	
	LVCCLD Library	













Year Developed		Number of LVCCLD Libraries
■	Before 1960	0
■	1960 – 1969	3
■	1970 – 1979	4
■	1980 – 1989	13
■	1990 – 1999	22
■	2000 – 2005	22
■	2006 – 2010	
■	2011 – 2015	
■	2016 – 2017	
☆	LVCCLD Library	



Year Developed		Number of LVCCLD Libraries
	Before 1960	0
	1960 – 1969	3
	1970 – 1979	4
	1980 – 1989	13
	1990 – 1999	22
	2000 – 2005	22
	2006 – 2010	24
	2011 – 2015	25
	2016 – 2017	
	LVCCLD Library	



Year Developed		Number of LVCCLD Libraries
	Before 1960	0
	1960 – 1969	3
	1970 – 1979	4
	1980 – 1989	13
	1990 – 1999	22
	2000 – 2005	22
	2006 – 2010	24
	2011 – 2015	25
	2016 – 2017	25
	LVCCLD Library	

Past

Where have we
been and what
have we learned?

Present

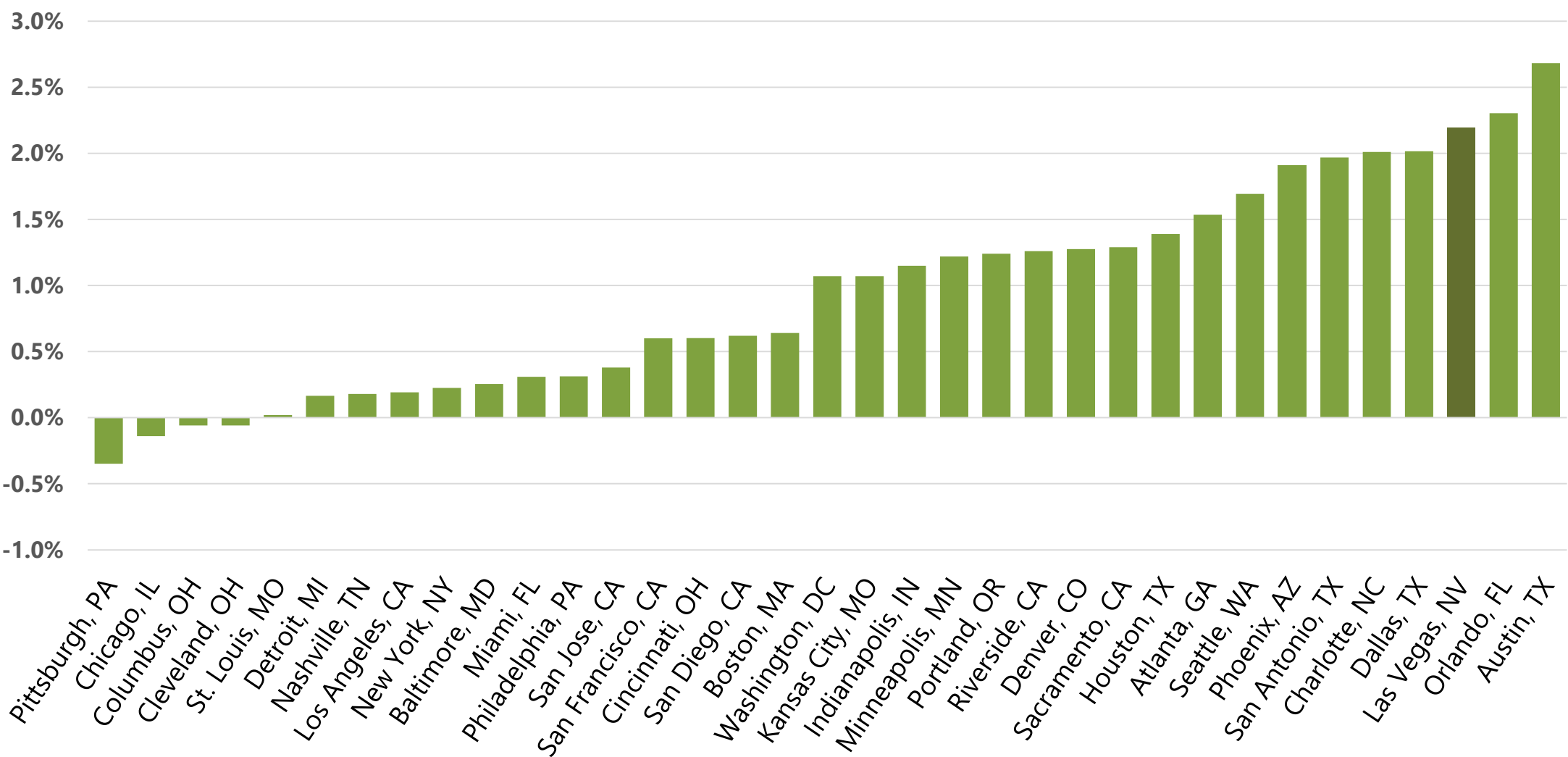
How do current
conditions impact
the community
going forward?

Future

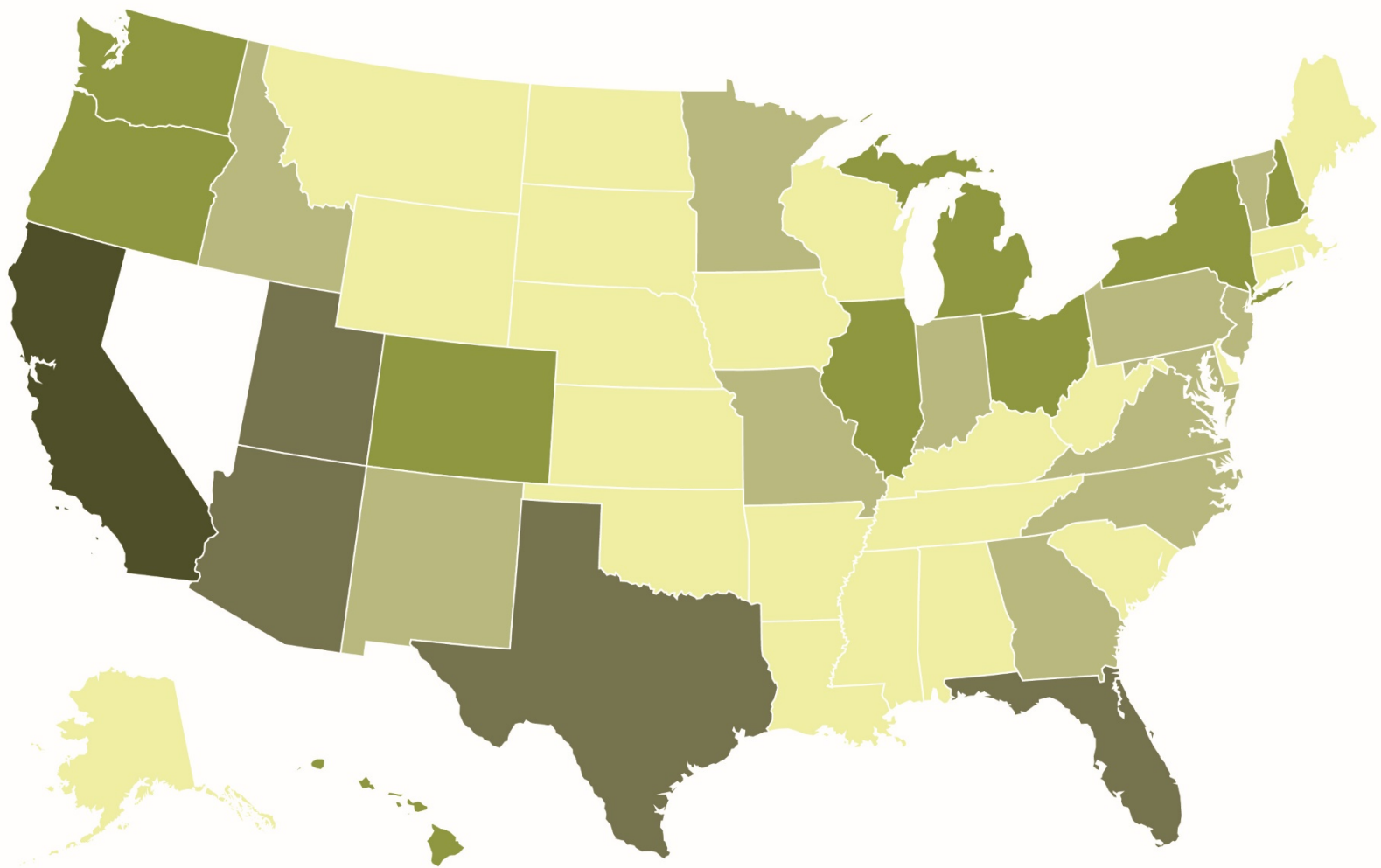
What are the
expectations for
Southern Nevada's
demographics in
the future?

Annual Population Growth (2016-2017) for Top 35 MSAs

Las Vegas Metropolitan Statistical Area (MSA) is the third-fastest growing MSA



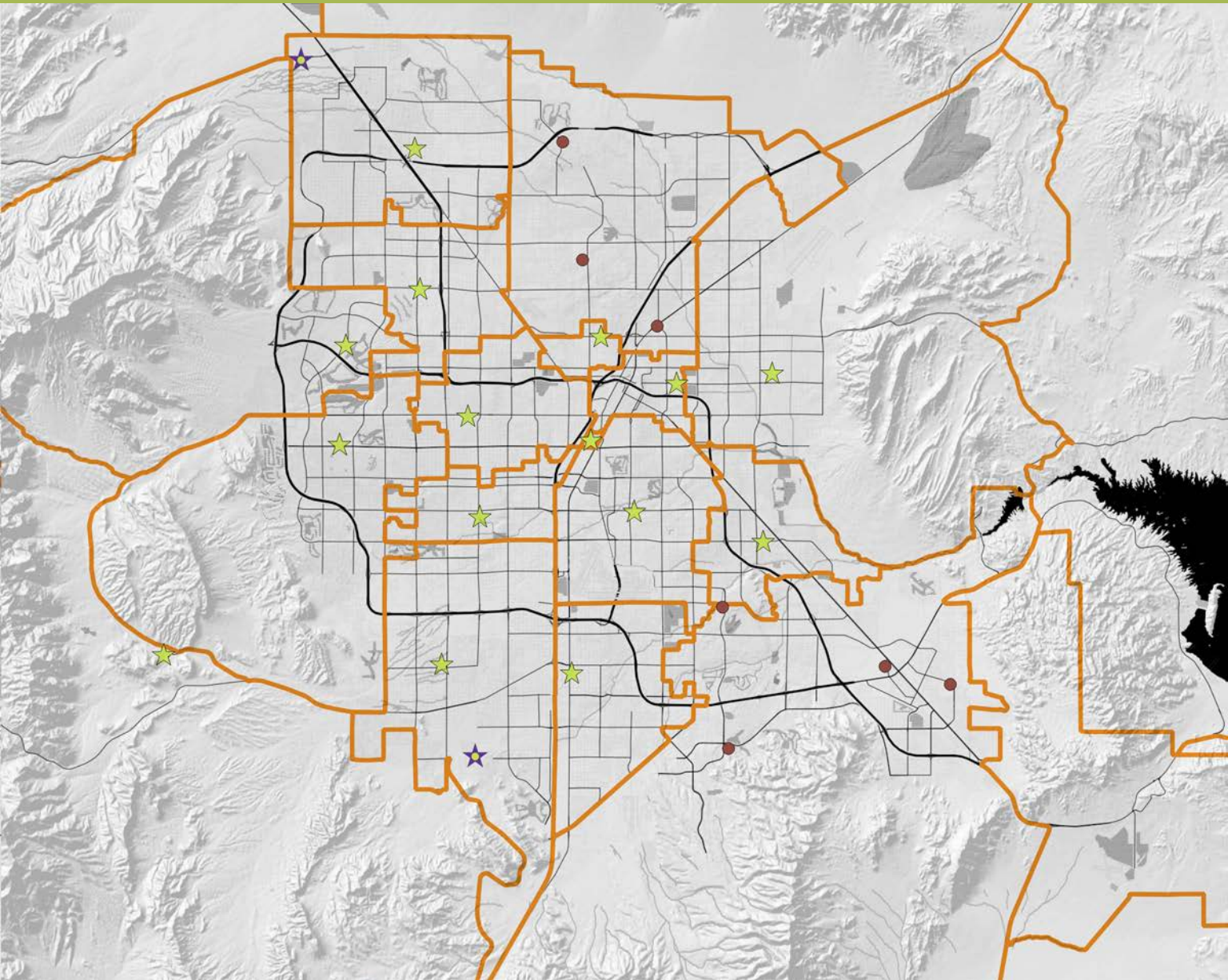
Source: US Census



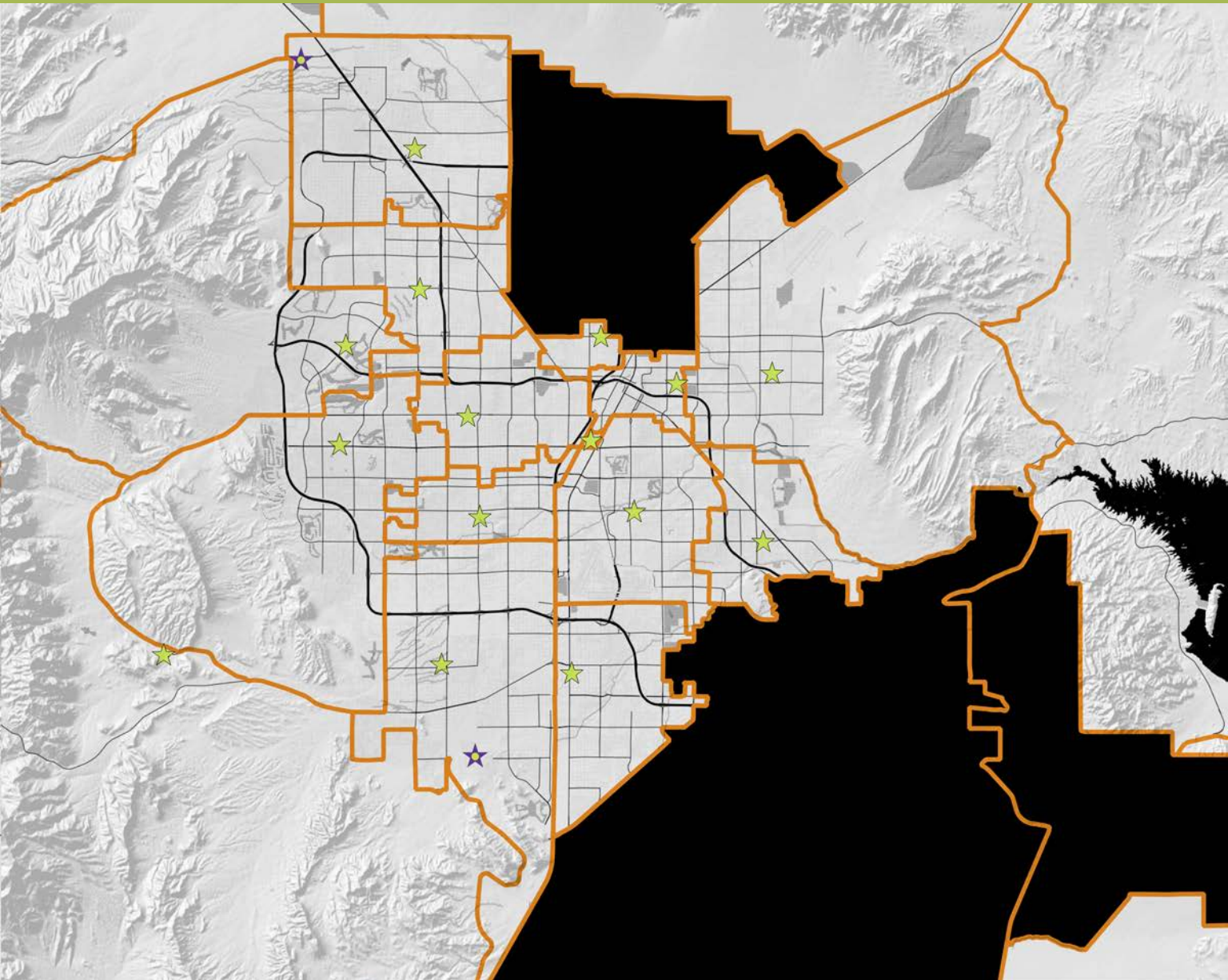
Nevada Top Inflow States

State	Share of New Residents
California	34.0%
Florida	6.3%
Texas	5.1%
Arizona	4.9%
Illinois	3.8%

- More than 6%
- 4.0% - 5.9%
- 2.0% - 3.9%
- 1.0% - 1.9%
- Less than 1.0%

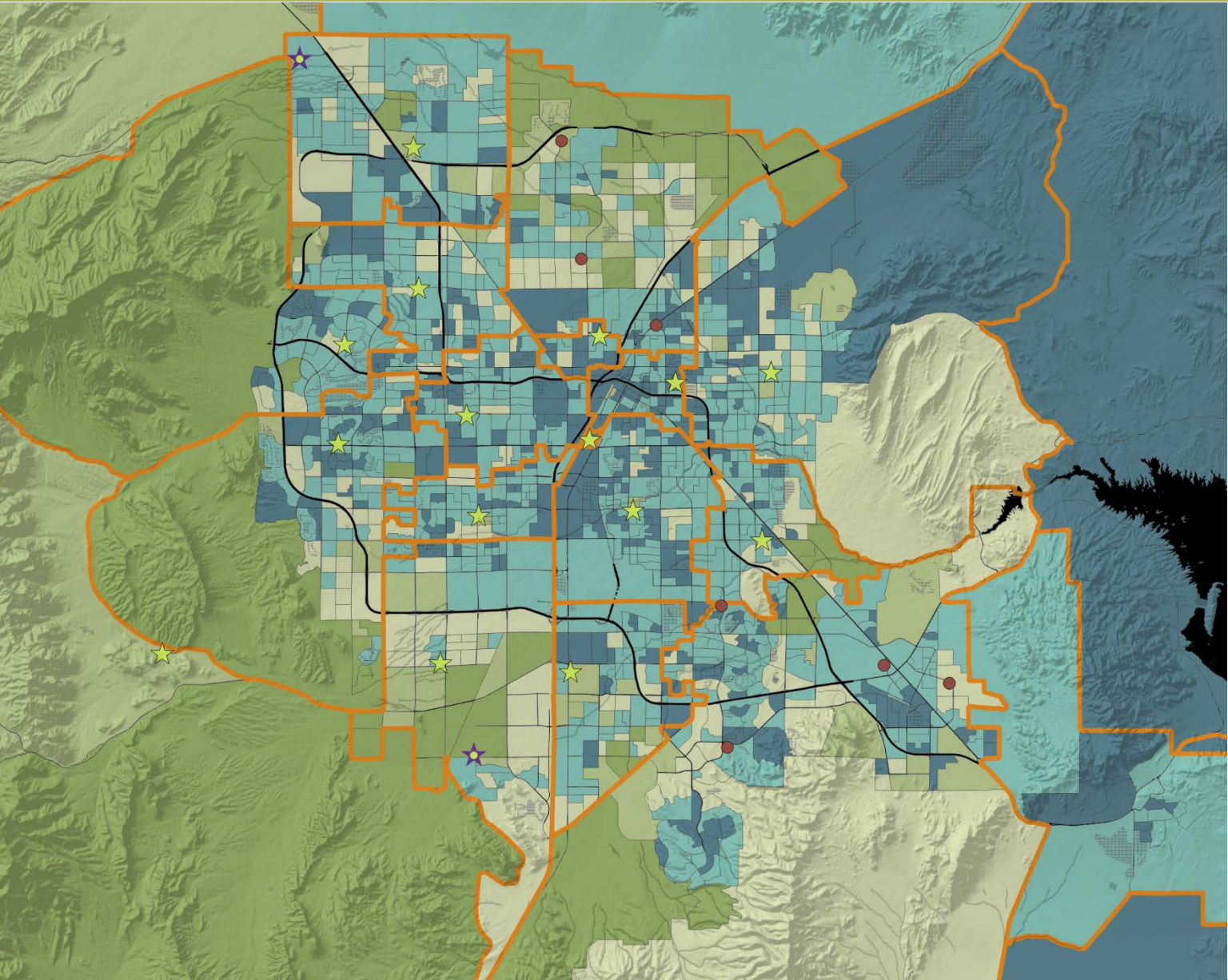


- ★ Existing Branch
- ★ Controlled Site
- Other System Libraries



- ★ Existing Branch
- ★ Controlled Site
- Other System Libraries
- Areas Outside of LV-CCLD Service Area

Population: **2,035,572**



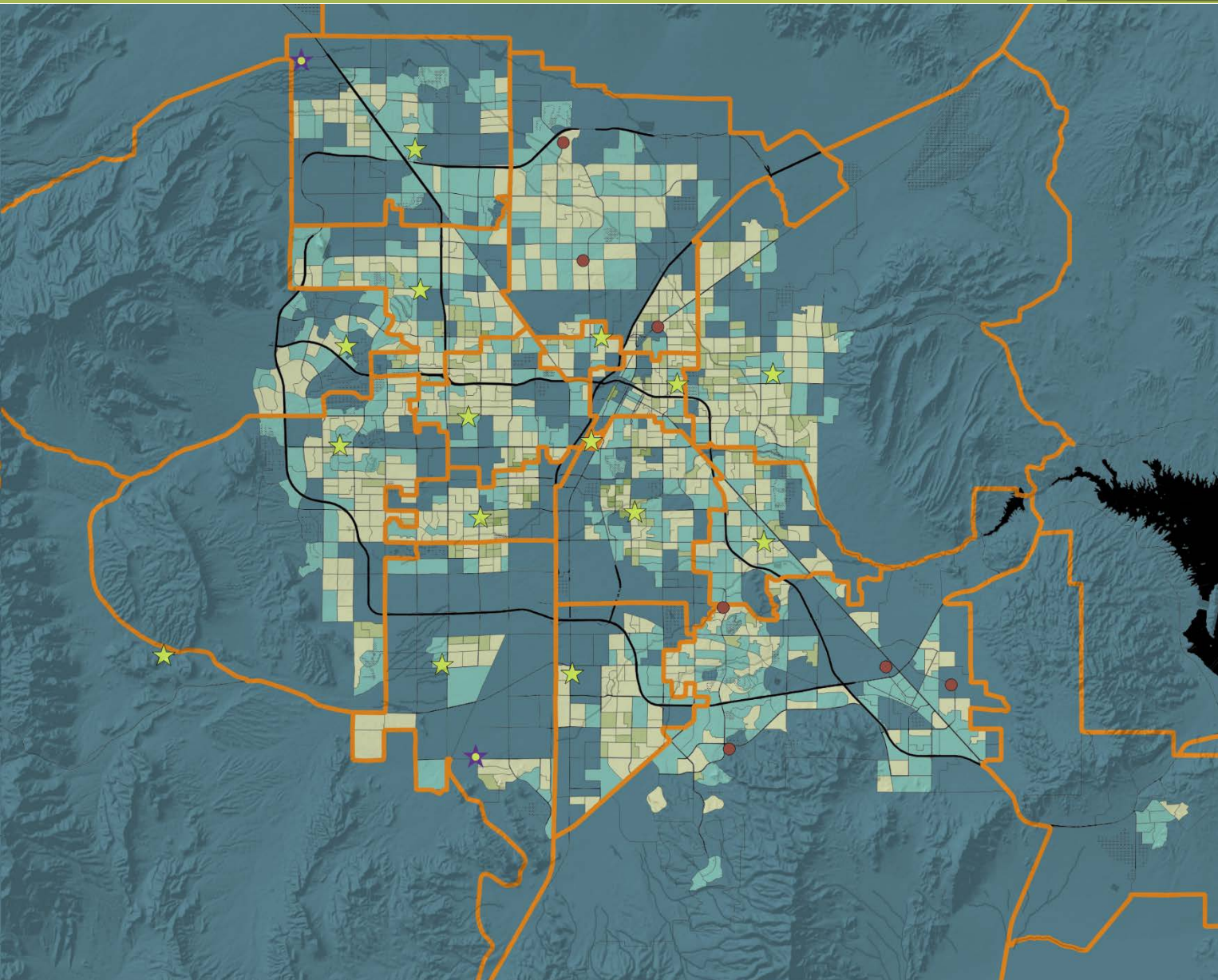
Population

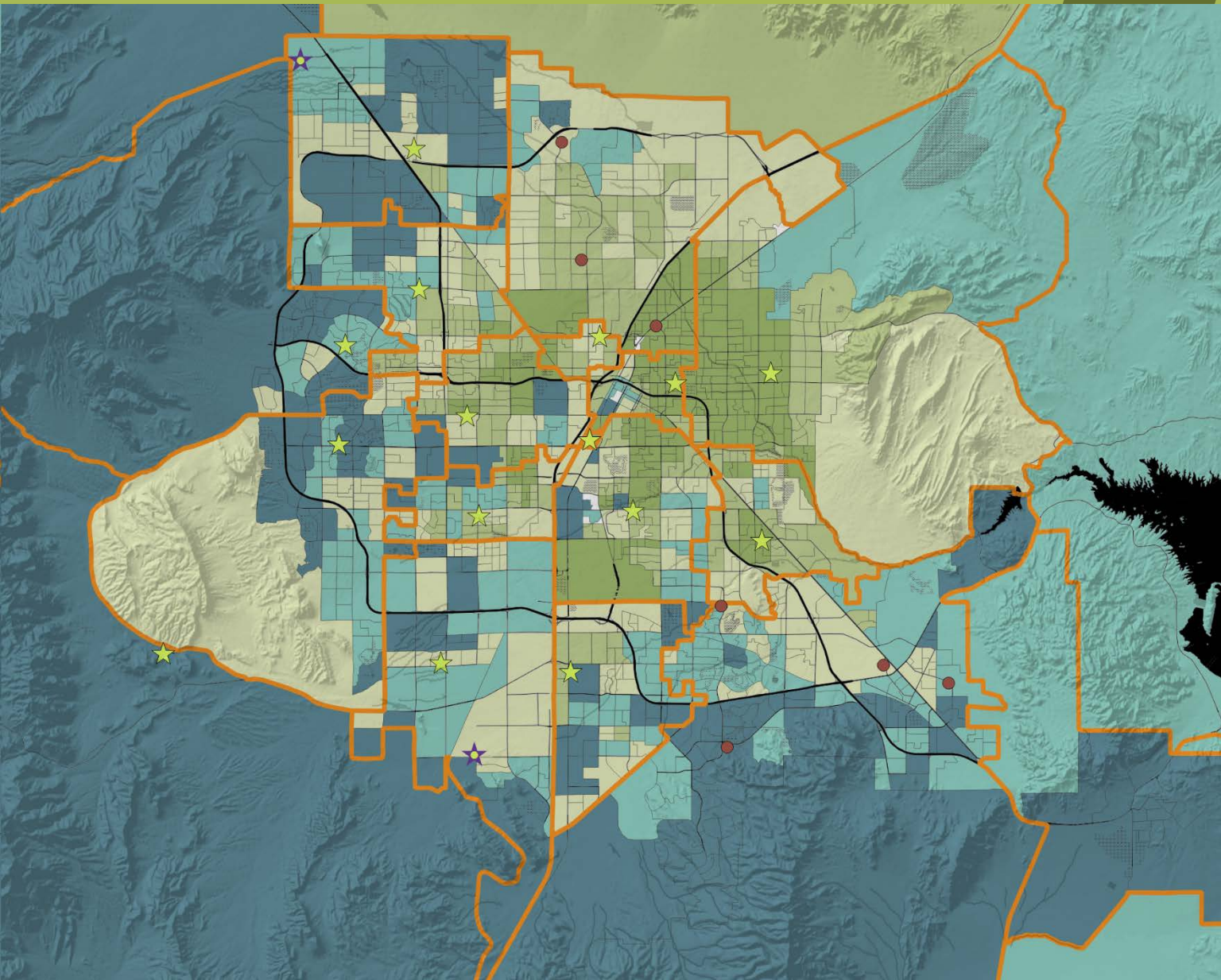
- Less than 1,000
- 1,000 to 2,000
- 2,000 to 3,000
- 3,000 to 4,000
- Over 4,000
- Existing Branch
- Controlled Site
- Other System Libraries

Population: **2,035,572**

Population Per Acre

- Less than 5
- 5 to 10
- 10 to 20
- 20 to 40
- Over 40
- Existing Branch
- Controlled Site
- Other System Libraries

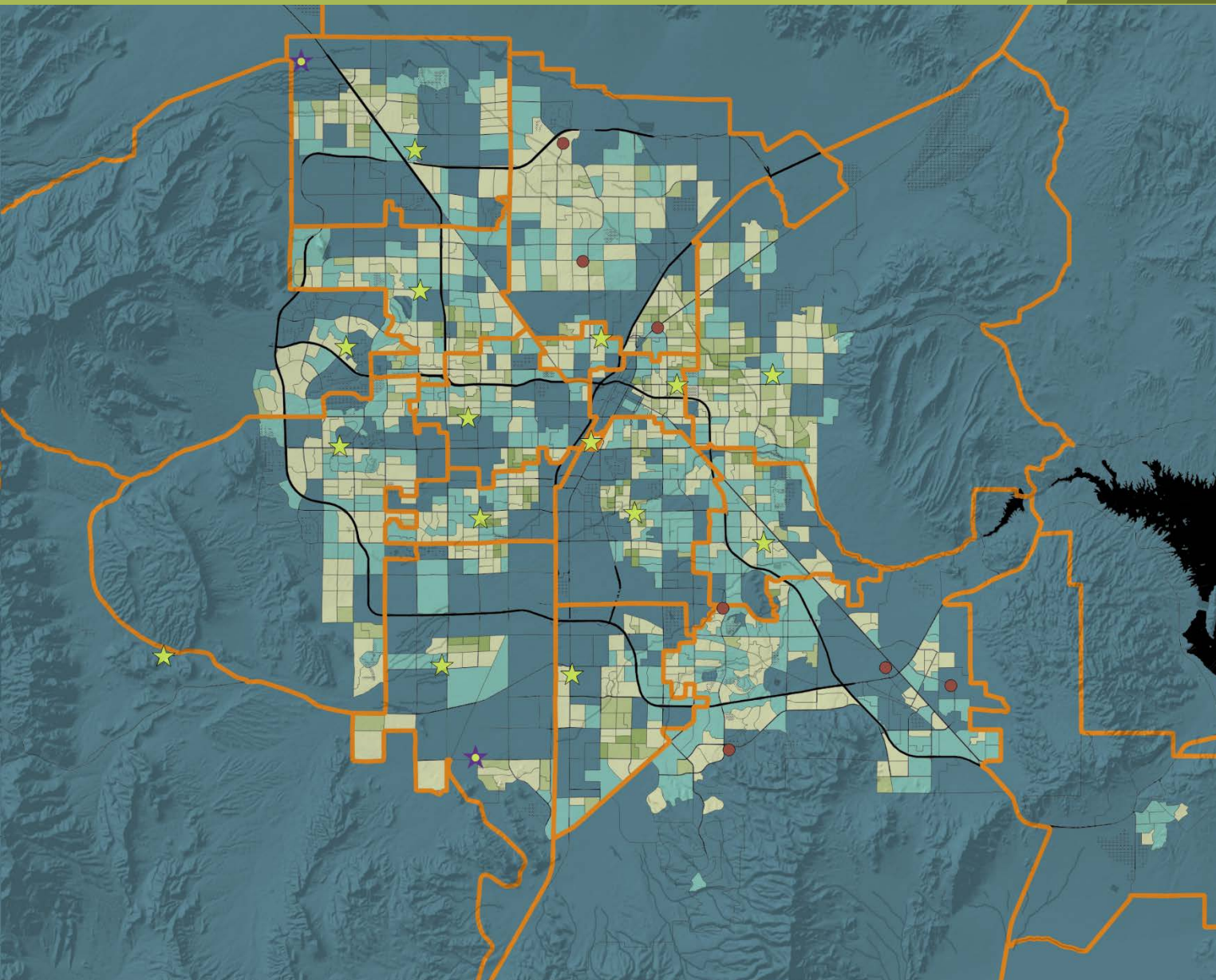




Number of Hispanic/Latino Households: **159,684**

Percent Hispanic/Latino

- Less than 10%
- 10% to 15%
- 15% to 25%
- 25% to 40%
- Over 40%
- Existing Branch
- Controlled Site
- Other System Libraries



Number of Households with Children:
214,404

Households with Children under 6: **45,515**

Households with Children between 6 to 17: **121,164**

Households with Both Aged Children: **47,725**

Households without Children: **510,042**

Households with Children Per Acre

Less than 0.5

0.5 to 1

1 to 2

2 to 3

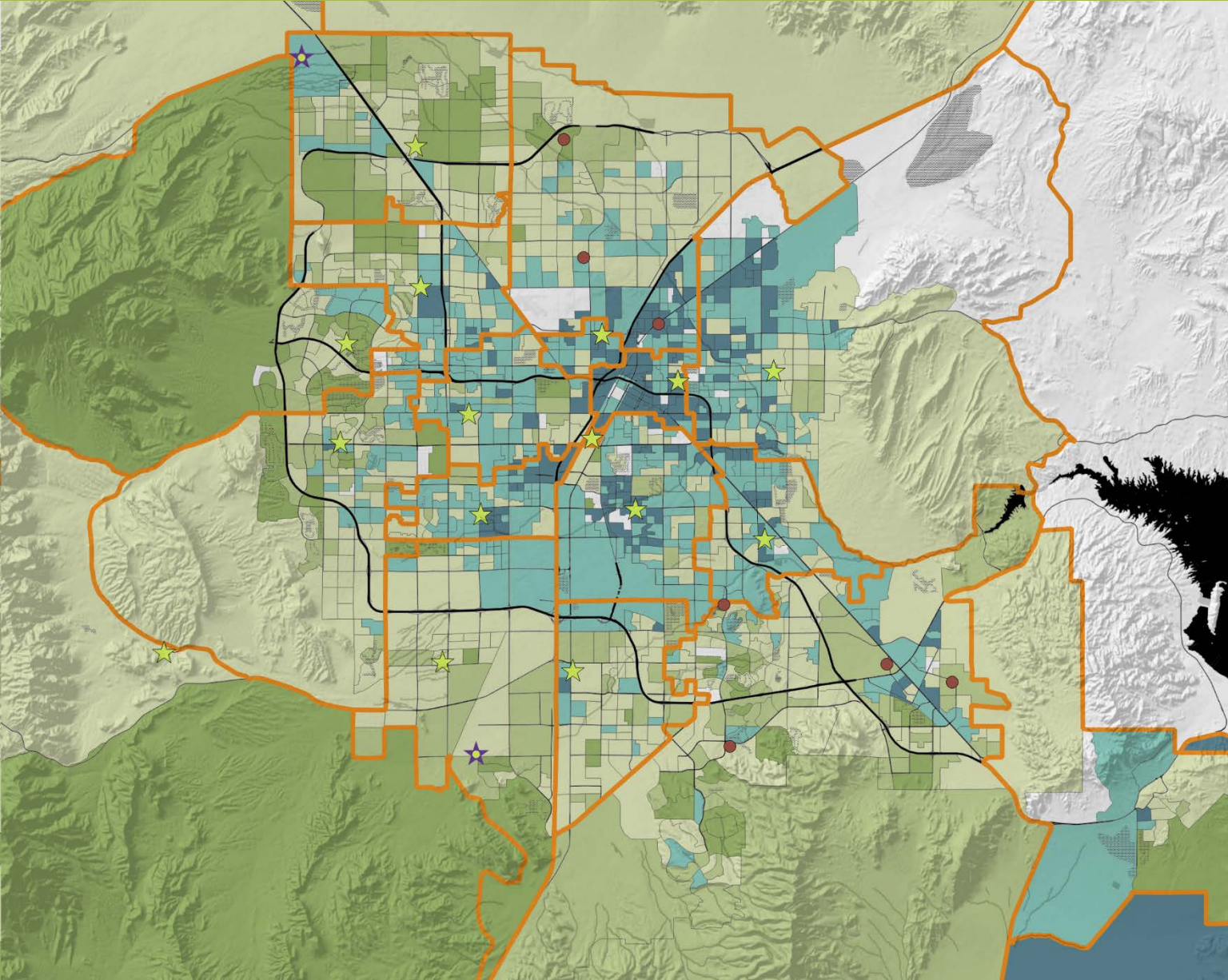
Over 3

★ Existing Branch

★ Controlled Site

● Other System Libraries

Median Household Income in Clark County: **\$51,575**



Median Income

- Less than \$30,000
- \$30,000 to \$49,999
- \$50,000 to \$74,999
- \$75,000 to \$100,000
- Over \$100,000
- Existing Branch
- Controlled Site
- Other System Libraries

Past

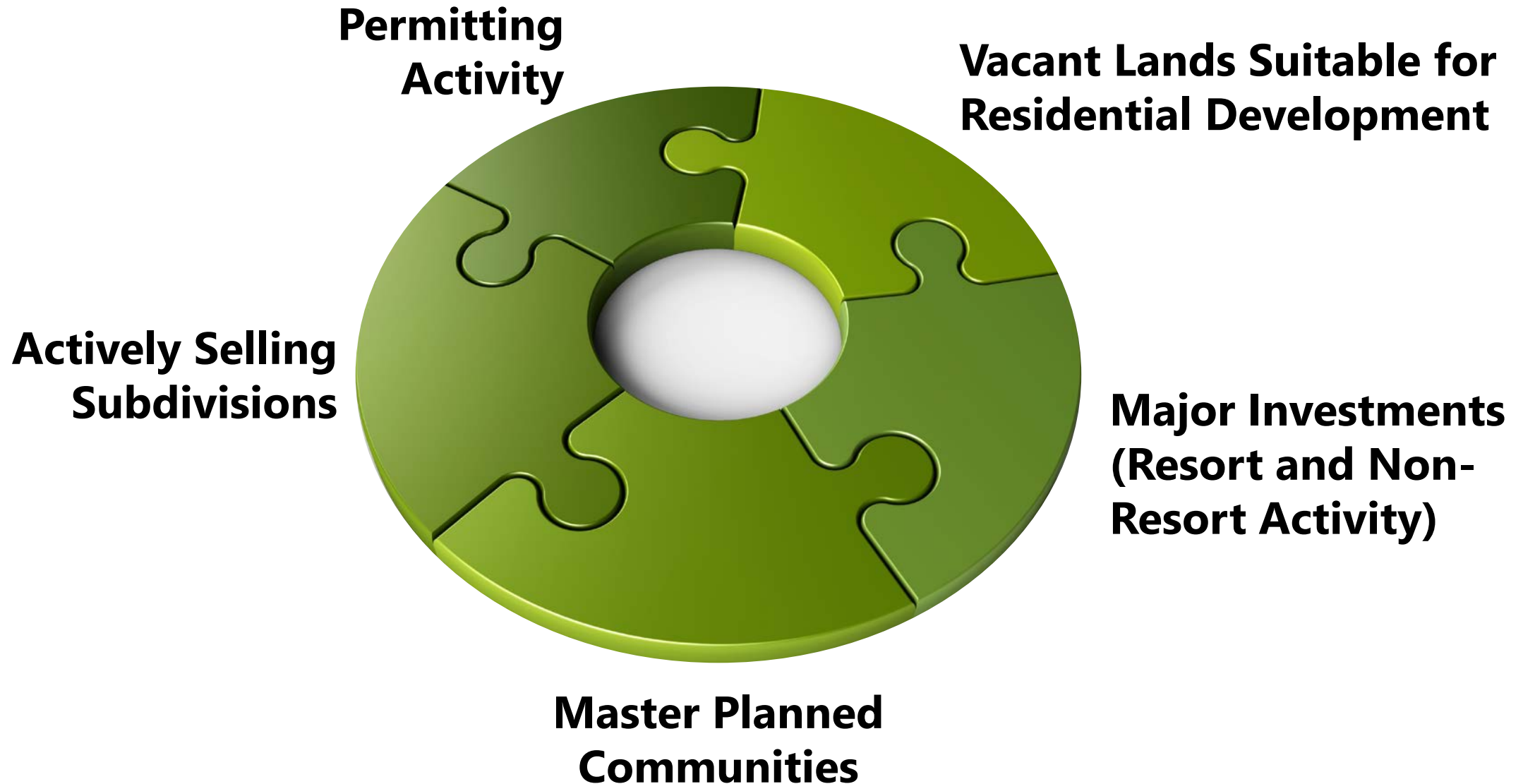
Where have we
been and what
have we learned?

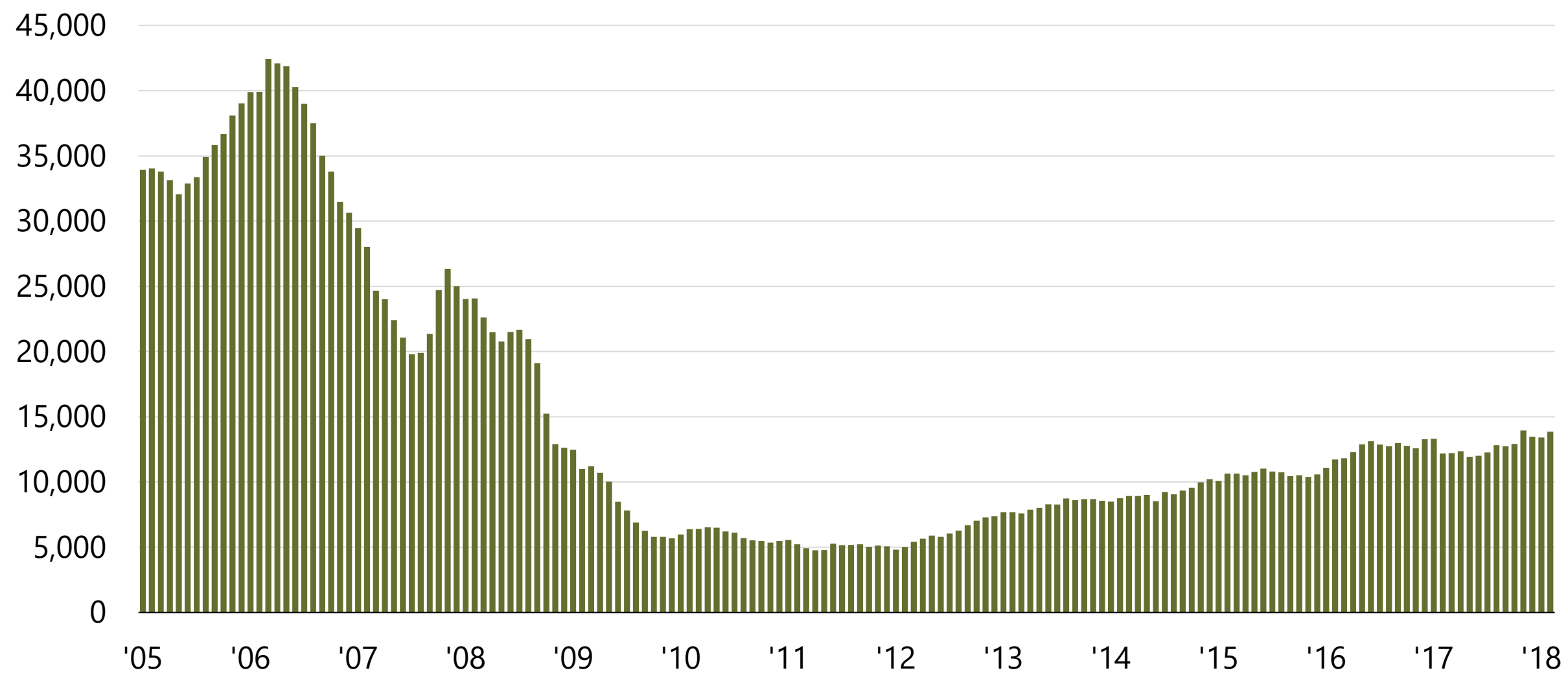
Present

How do current
conditions impact
the community
going forward?

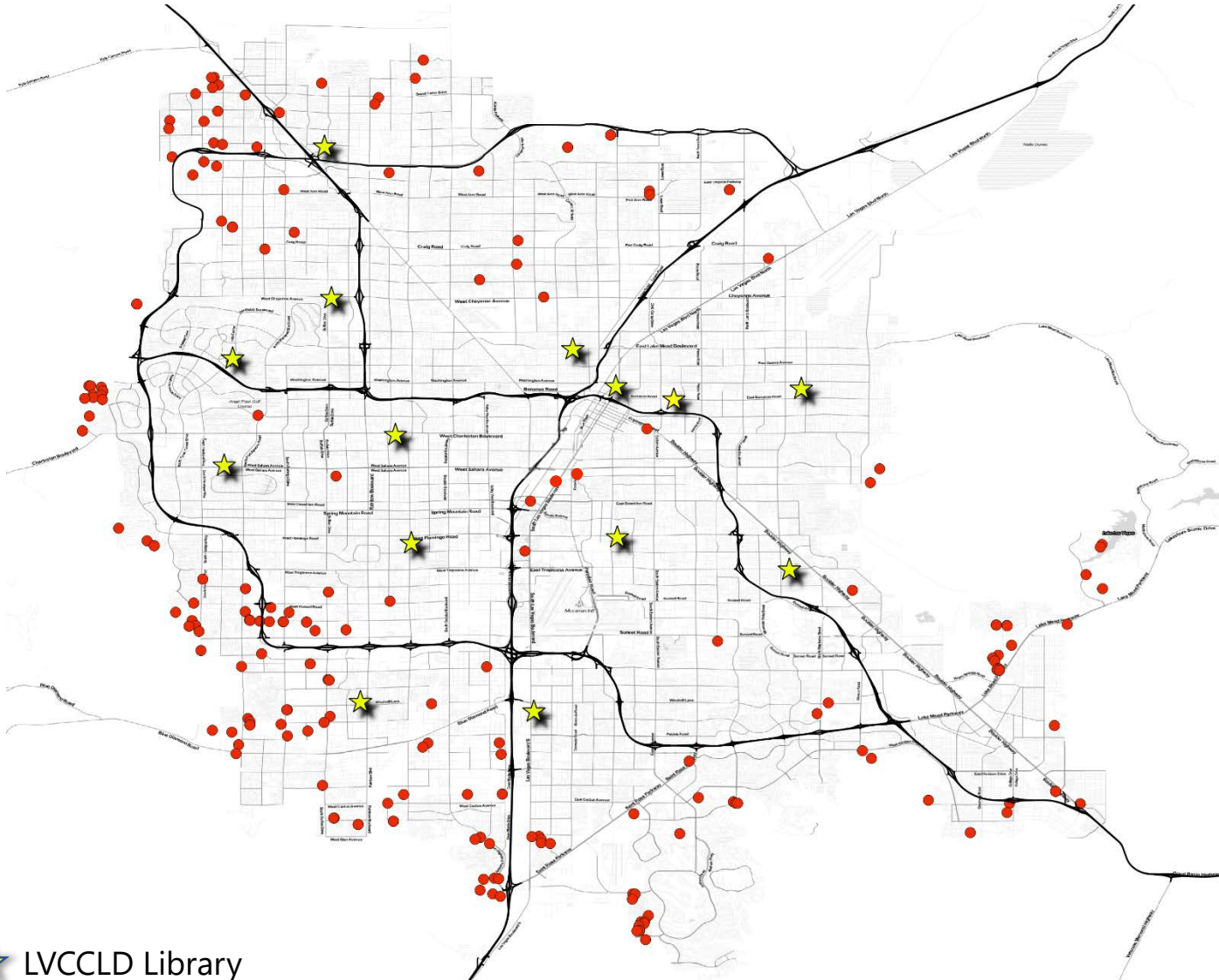
Future

What are the
expectations for
Southern Nevada's
demographics in
the future?

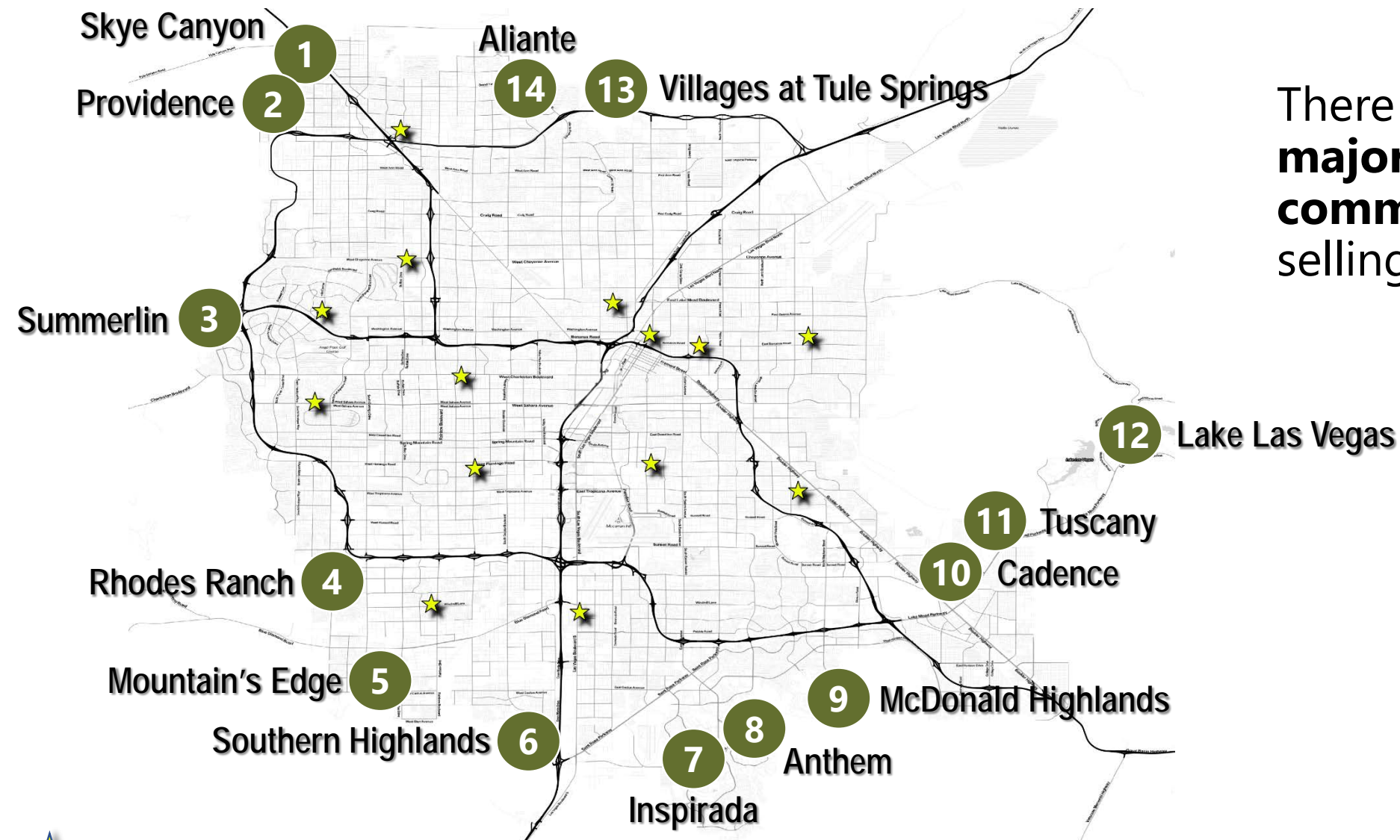




Source: U.S. Census Bureau

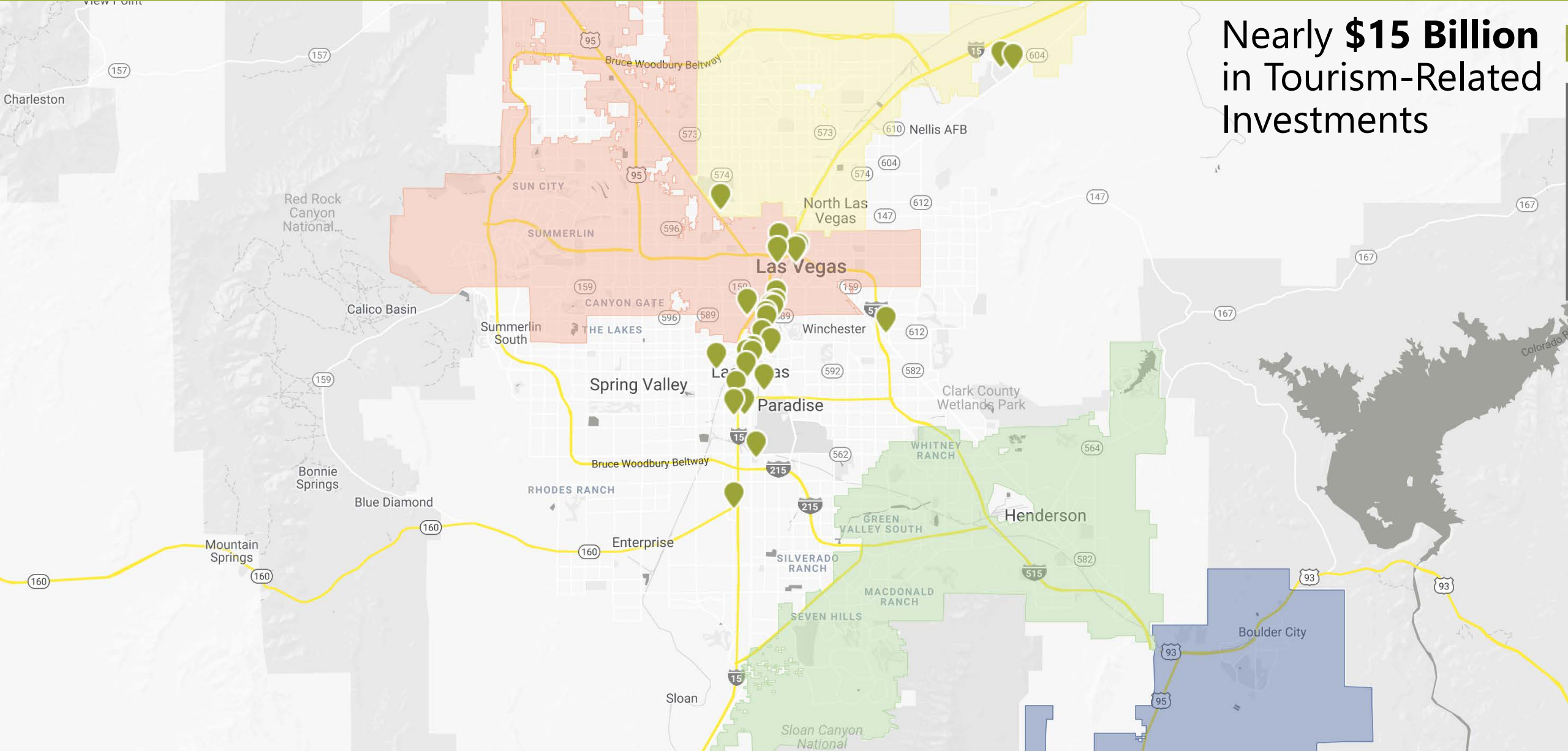


There are currently **238**
actively selling subdivisions
in Southern Nevada.

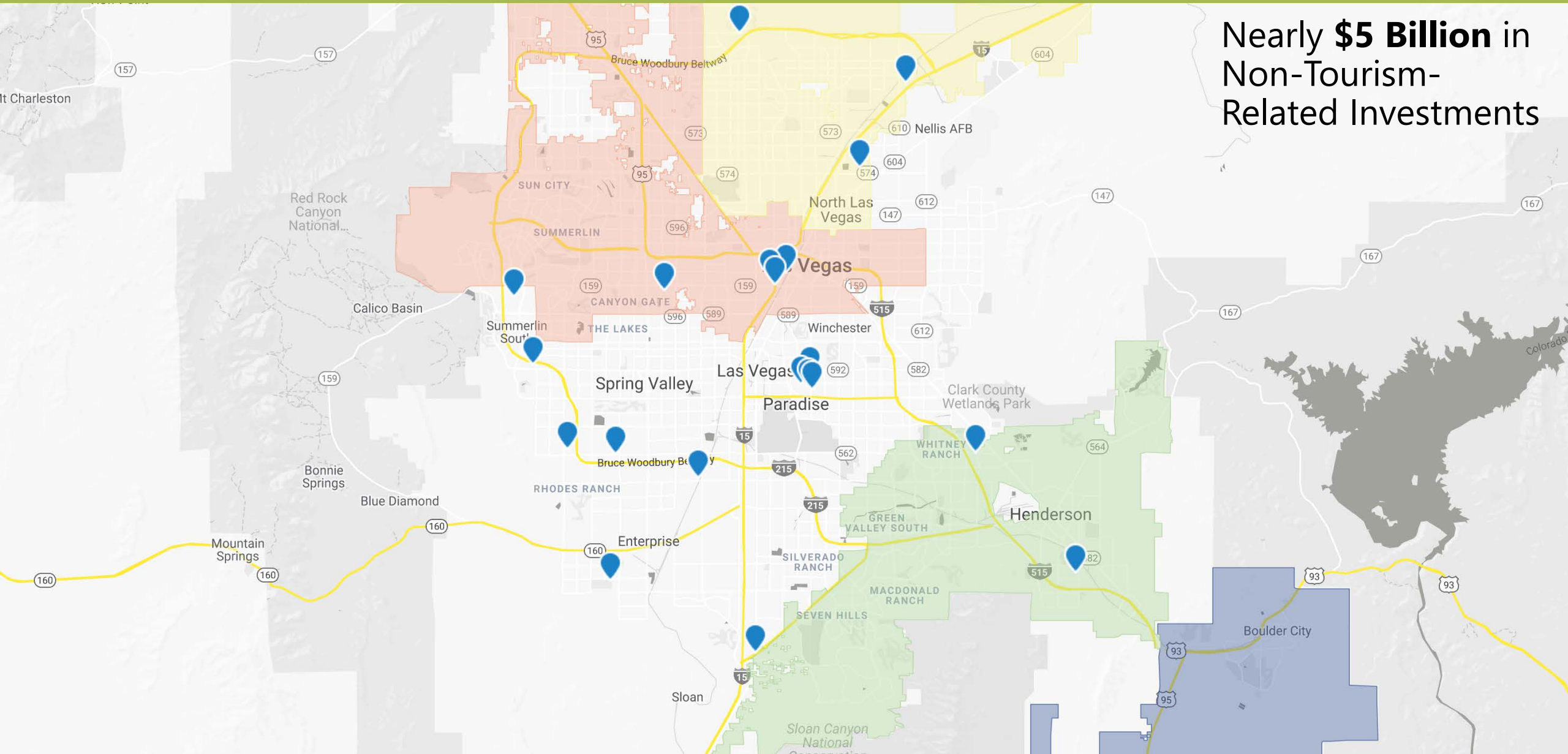


There are currently **14 major master planned communities** actively selling Southern Nevada.

Nearly **\$15 Billion**
in Tourism-Related
Investments



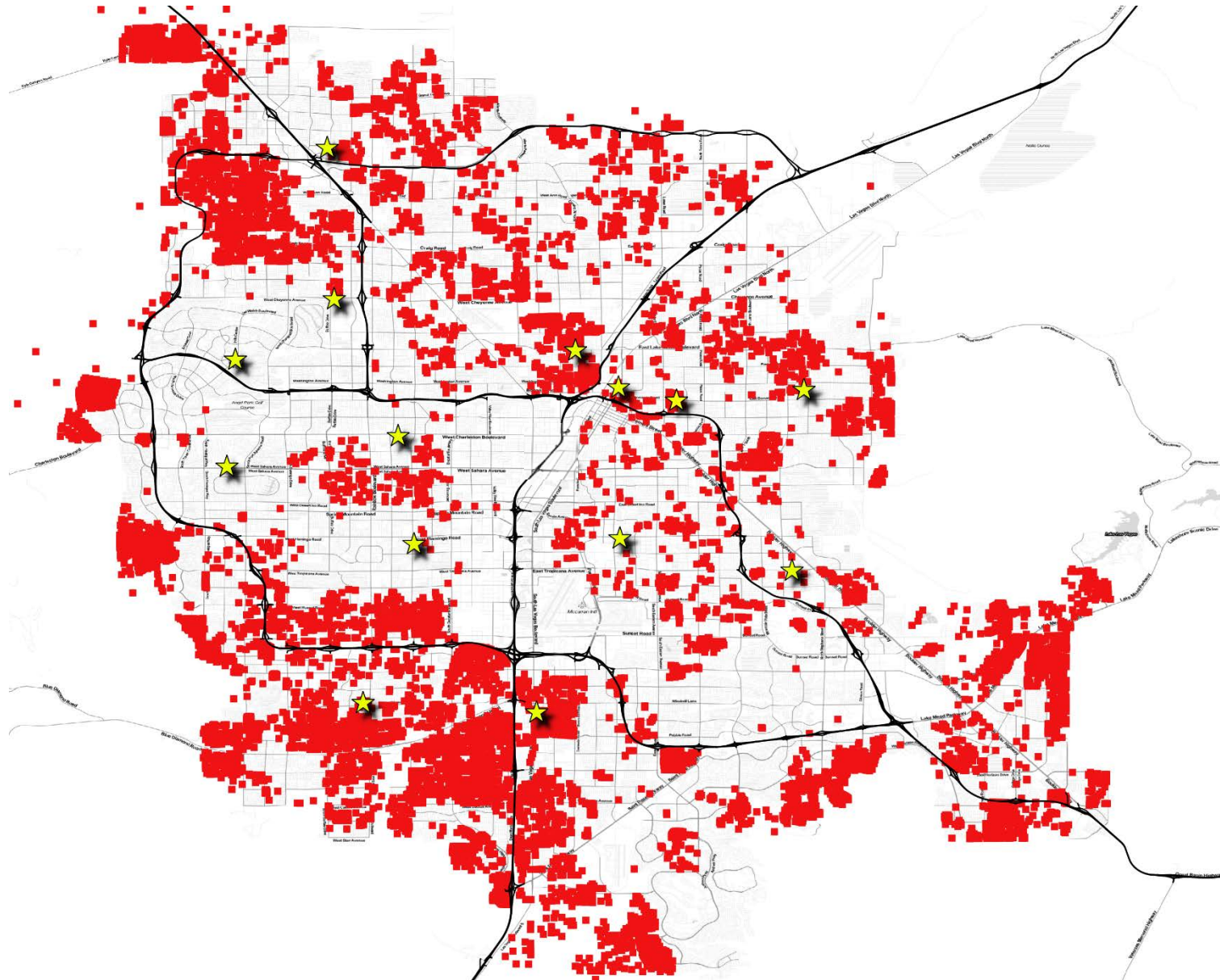
Nearly **\$5 Billion** in
Non-Tourism-
Related Investments

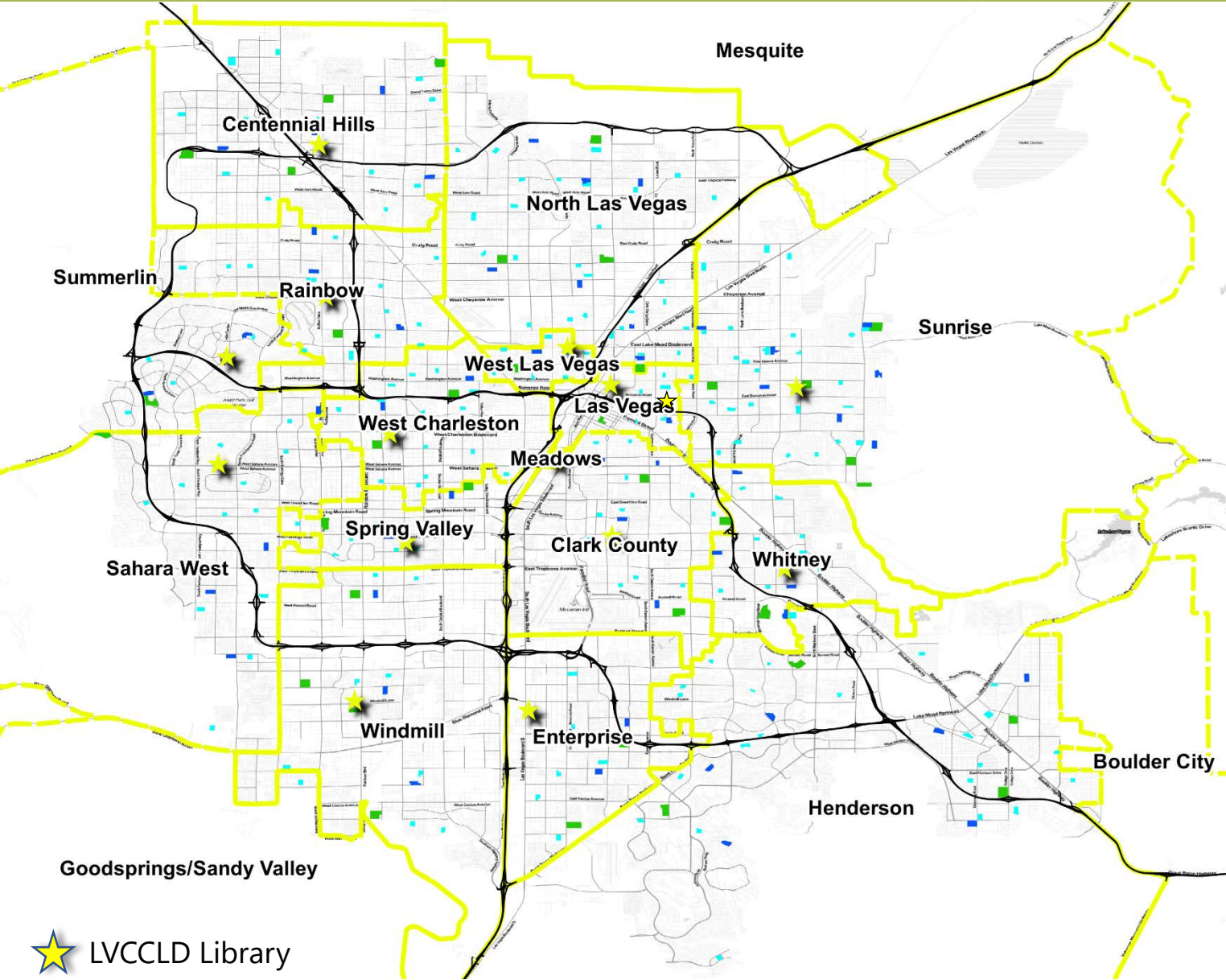


Project	Cost	Status	Est. Completion Date
Resorts World Las Vegas	\$4,000,000,000	Under Construction	2020
Jackie Robinson Arena and Hotel Project	\$2,700,000,000	Planned	Spring 2020
Las Vegas Stadium (65,000 Seats)	\$1,800,000,000	Under Construction	Q3 2020
Wynn Paradise Park	\$1,500,000,000	Planned	Early 2019
Convention Center District Expansion	\$1,400,000,000	Under Construction	2023
Union Village	\$1,200,000,000	Under Construction	2025
Switch	\$1,000,000,000	Under Construction	1-3 Years
Project Neon	\$900,000,000	Under Construction	2019
Vegas Extreme Park (The Edge)	\$800,000,000	Planned	TBD
Palms Renovation	\$620,000,000	Under Construction	Q4 2019
Park MGM (former Monte Carlo)	\$450,000,000	Under Construction	Late 2018
Caesars Forum	\$375,000,000	Planned	2020
Palace Station Remodel and Expansion	\$191,000,000	Under Construction	2018
Clark County Park Upgrades	\$150,000,000	Planned	TBD
Las Vegas 51s Baseball Stadium	\$150,000,000	Under Construction	2019
Stratosphere Renovation	\$140,000,000	Planned	2020
MGM Resorts Convention Center Expansion	\$130,000,000	Under Construction	2018
Moulin Rouge Las Vegas	\$100,000,000	Planned	2019
Las Vegas Monorail Extension to Mandalay Bay	\$100,000,000	Planned	2019
UNLV New Medical Education Building	\$100,000,000	Planned	2021
The Cosmopolitan of Las Vegas Room Upgrades	\$100,000,000	Under Construction	2018
SLS Las Vegas Renovation	\$100,000,000	Planned	TBD
Kind Heaven	\$100,000,000	Planned	2019
Henderson West	\$95,000,000	Planned	Q4 2028

Project	Cost	Status	Est. Completion Date
Flamingo Remodel	\$90,000,000	Under Construction	Q2 2018
CSN Charleston, Henderson, and NLV Campus Student Union	\$80,000,000	Planned	Fall 2019
US 95 Widening	\$78,000,000	Under Construction	Fall 2019
UNLV U District Apartments Phase 2 (The Degree)	\$76,000,000	Under Construction	Summer
Downtown Las Vegas Expo Center	\$76,000,000	Planned	TBD
U.S. 93 & I-15 Interchange	\$57,800,000	Planned	Q4 2018
Aristocrat Technologies Corporate Campus	\$45,000,000	Under Construction	Q2 2018
CIM Downtown Grand Third Tower	\$45,000,000	Planned	TBD
Fremont Street Experience Canopy and Mall Reconstruction	\$33,000,000	Planned	TBD
UNLV New Engineering Building	\$35,000,000	Planned	TBD
UNLV Engineering Academic and Research Building	\$30,000,000	Planned	TBD
Fertitta Football Complex	\$28,500,000	Under Construction	2020
Southern Hills Hospital Behavioral Health Center	\$26,000,000	Under Construction	Late 2017
USL at Cashman Stadium Improvements	\$25,000,000	Planned	TBD
Wynn Plaza	\$25,000,000	Under Construction	Summer 2018
Fly LINQ Zip Lines	\$20,000,000	Planned	TBD
UNLV University Gateway Development Phase II	\$18,000,000	Planned	Q1 2018
Starwood Hotel (near Las Vegas Motor Speedway)	\$18,000,000	Planned	TBD
MountainView Hospital Emergency Room	\$10,000,000	Under Construction	Summer 2018
Mountain's Edge Sports Complex	\$7,100,000	Under Construction	End 2018
The Mob Museum Expansion and Renovation	\$6,500,000	Planned	Summer 2018
Texas Station Movie Theater Upgrade	\$1,760,000	Under Construction	May 2018
Total	\$19,032,660,000		

Note: Total excludes projects without announced project costs (e.g., Drew, Wynn West; MSG Sphere)

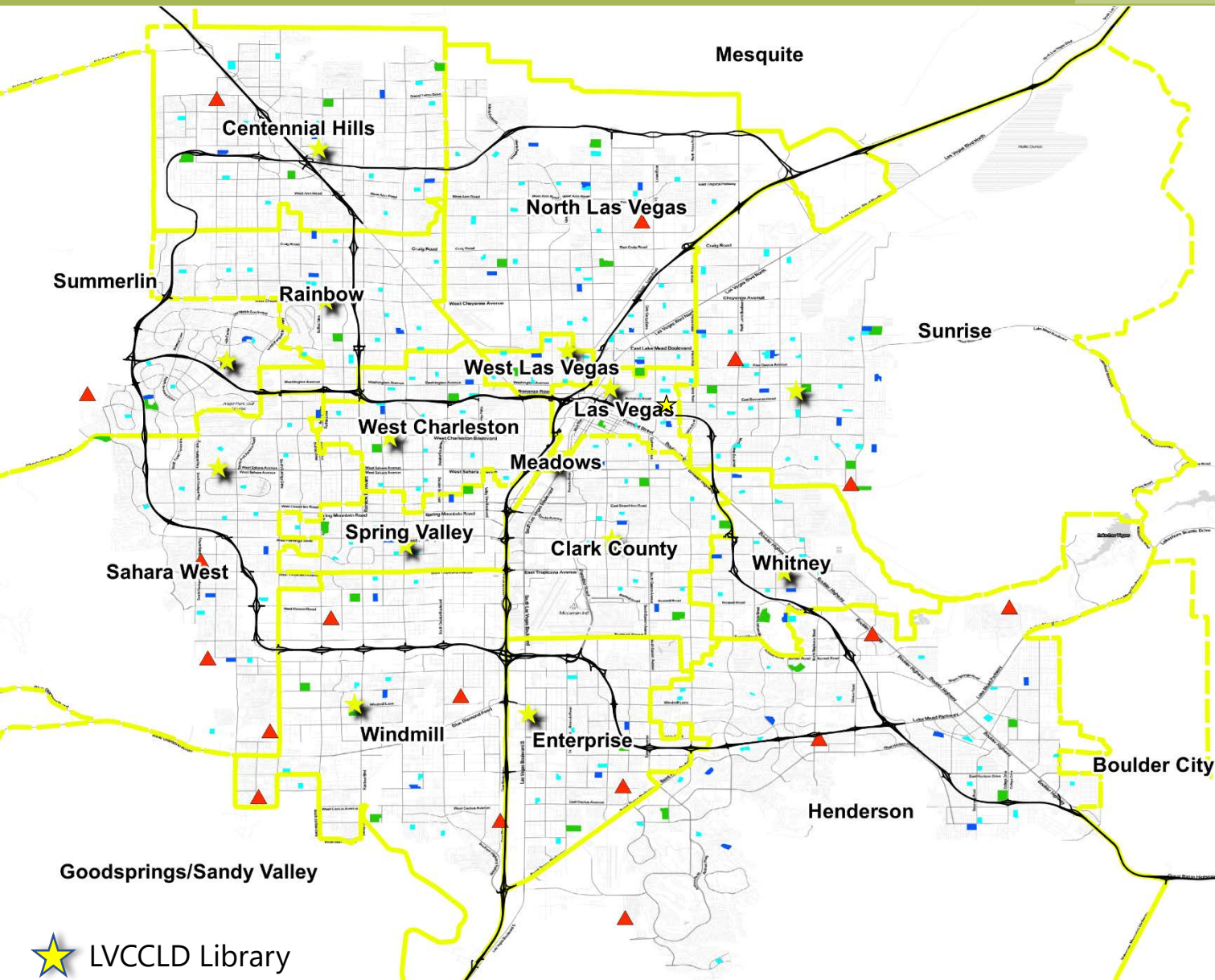




Schools

- Elementary
- Middle
- High





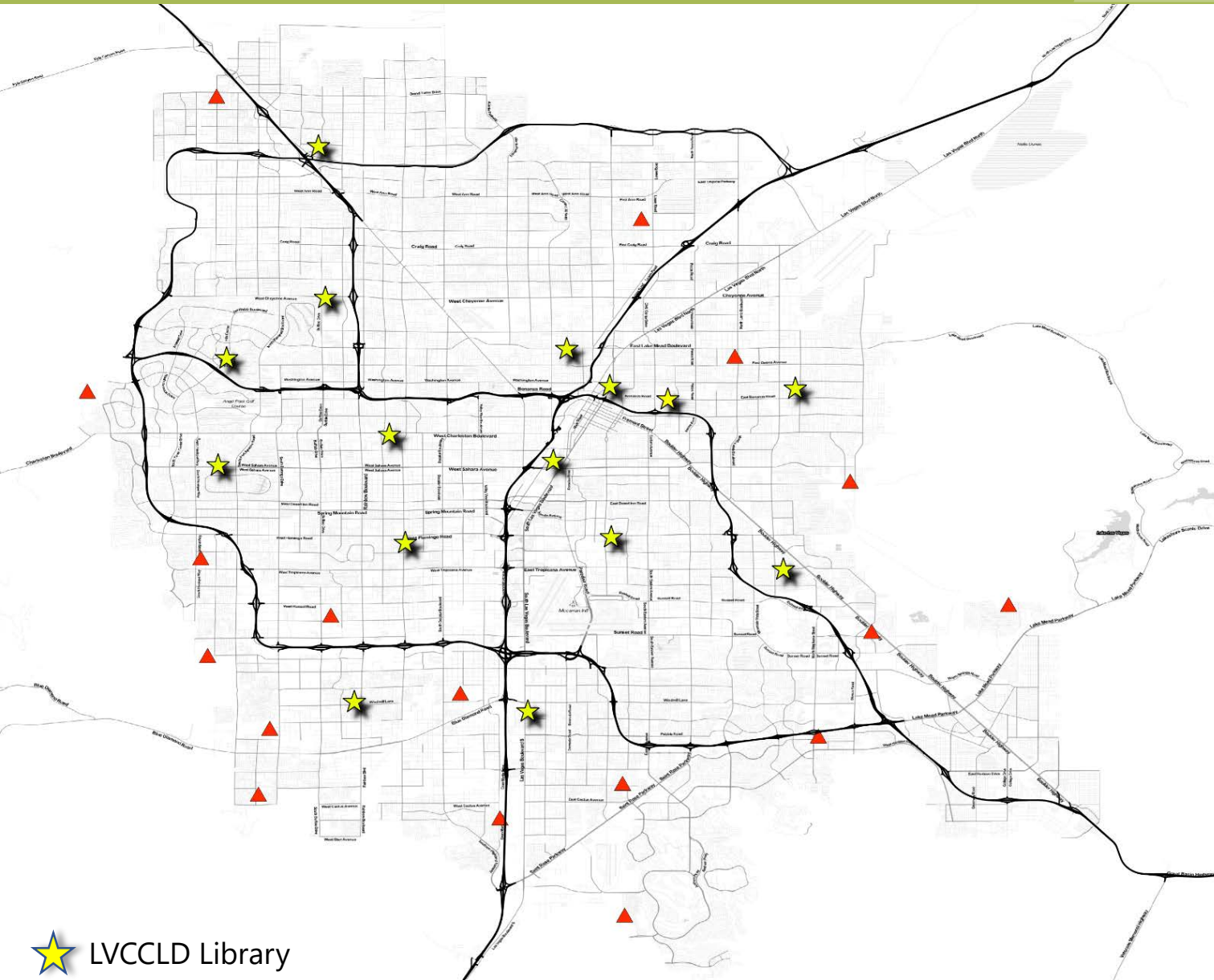
CCSD is planning on opening 17 elementary school within the next four years.

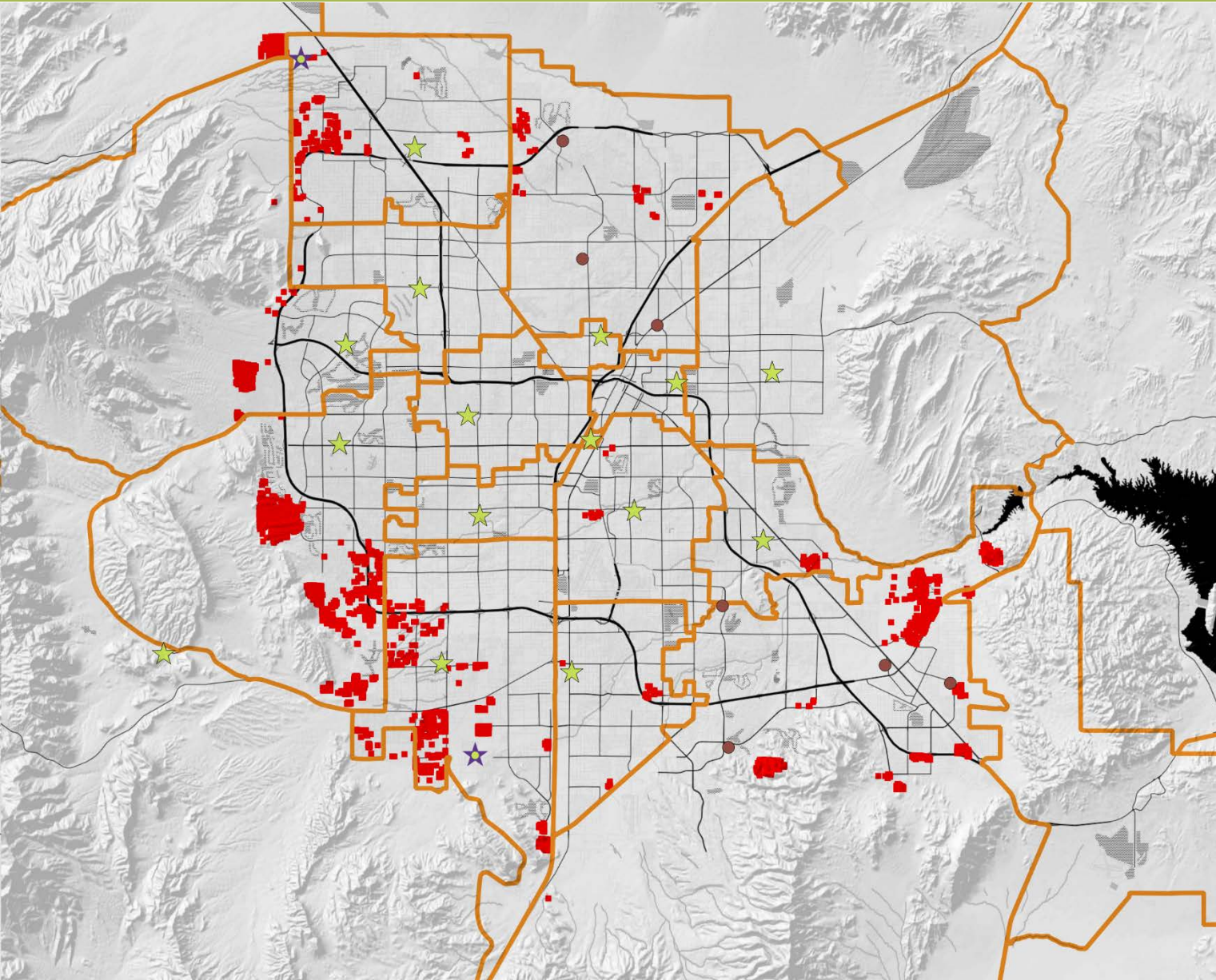
Schools

- Elementary
- Middle
- High
- ▲ Under Construction/Planned

CCSD is planning on opening 17 elementary school within the next four years.

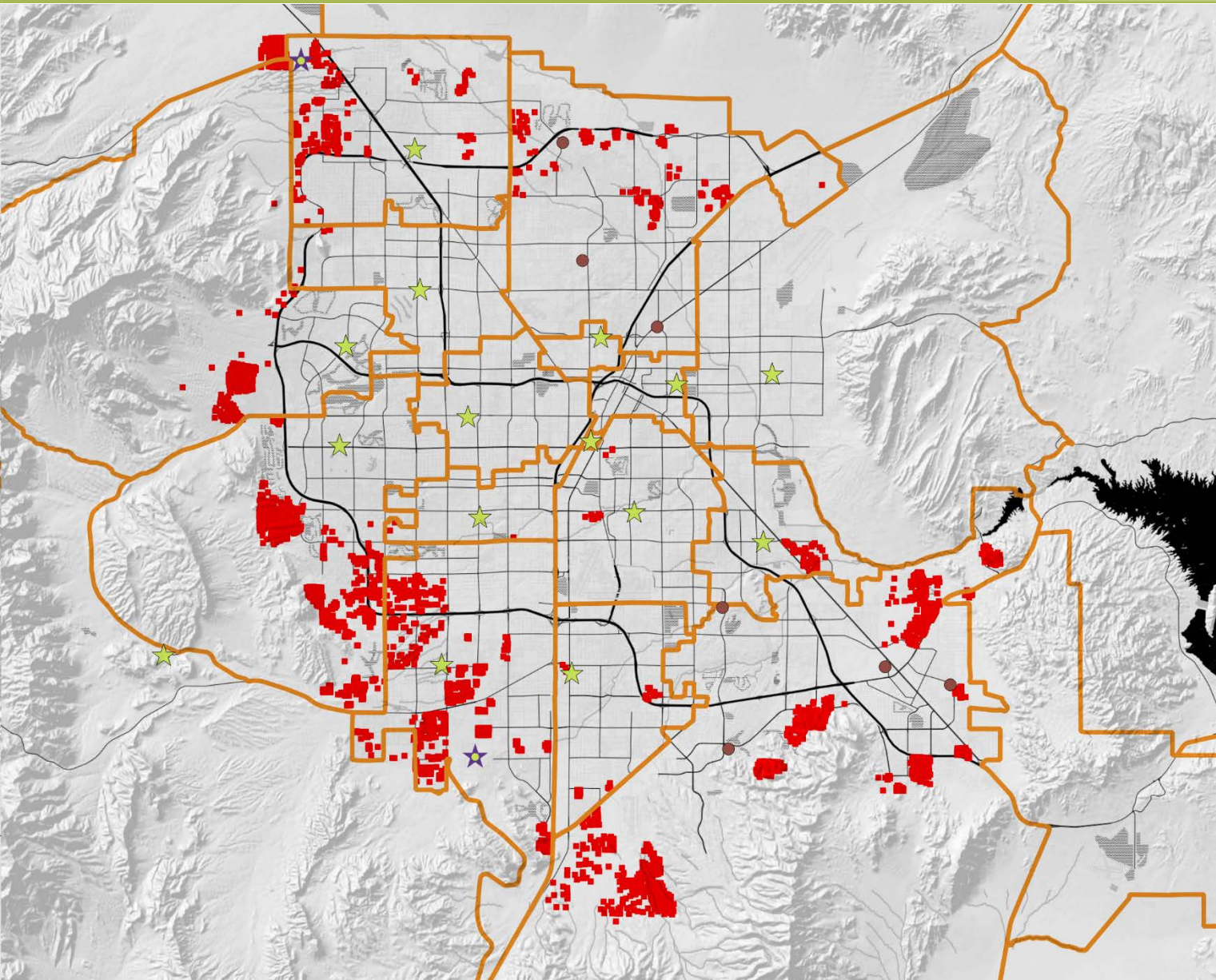
▲ Under Construction/Planned schools





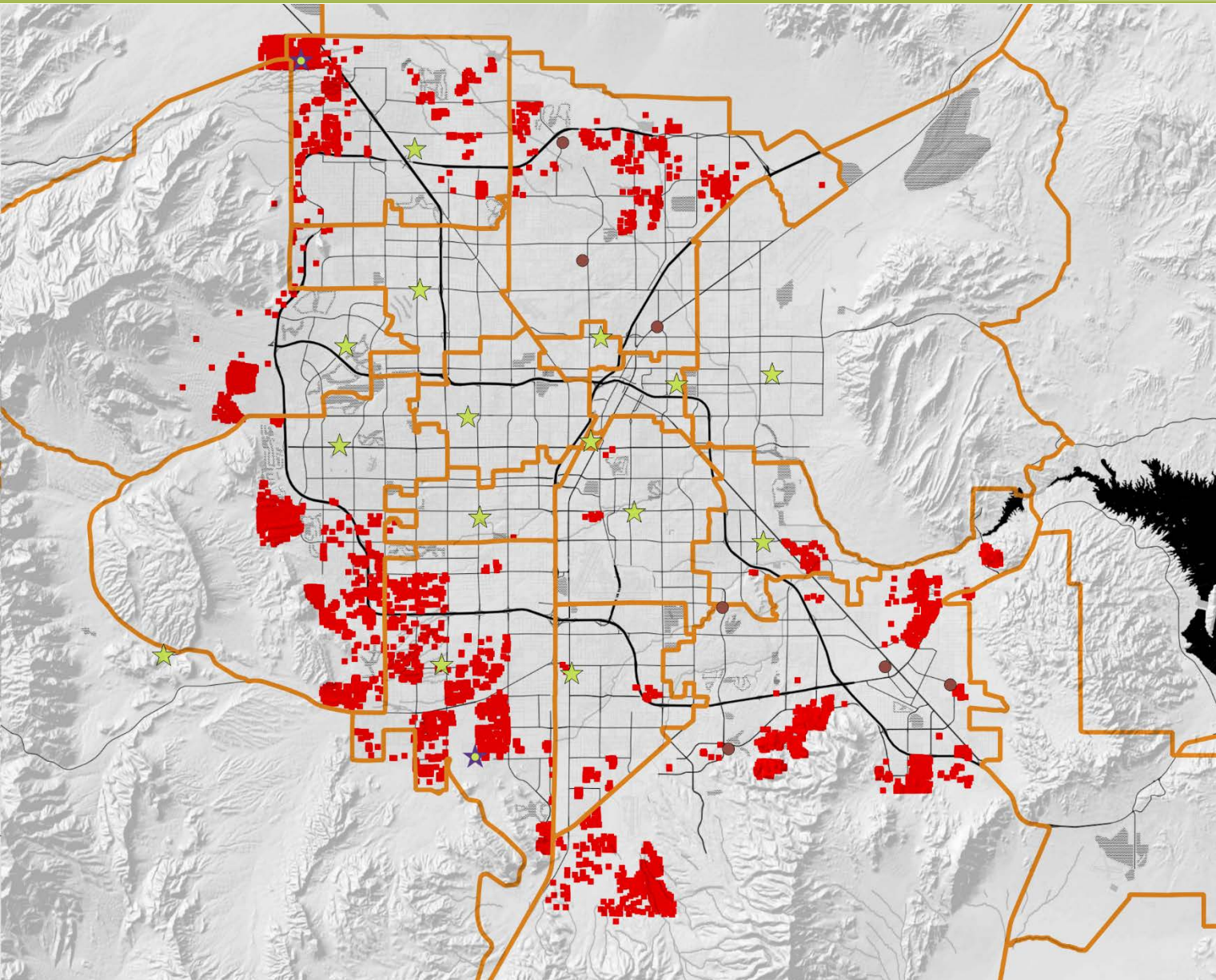
Cumulative Housing Units:
895,184

- Development is expected to begin mostly in the fringes of the urban valley with majority of the development anticipated around southwest and northwest parts of the Valley



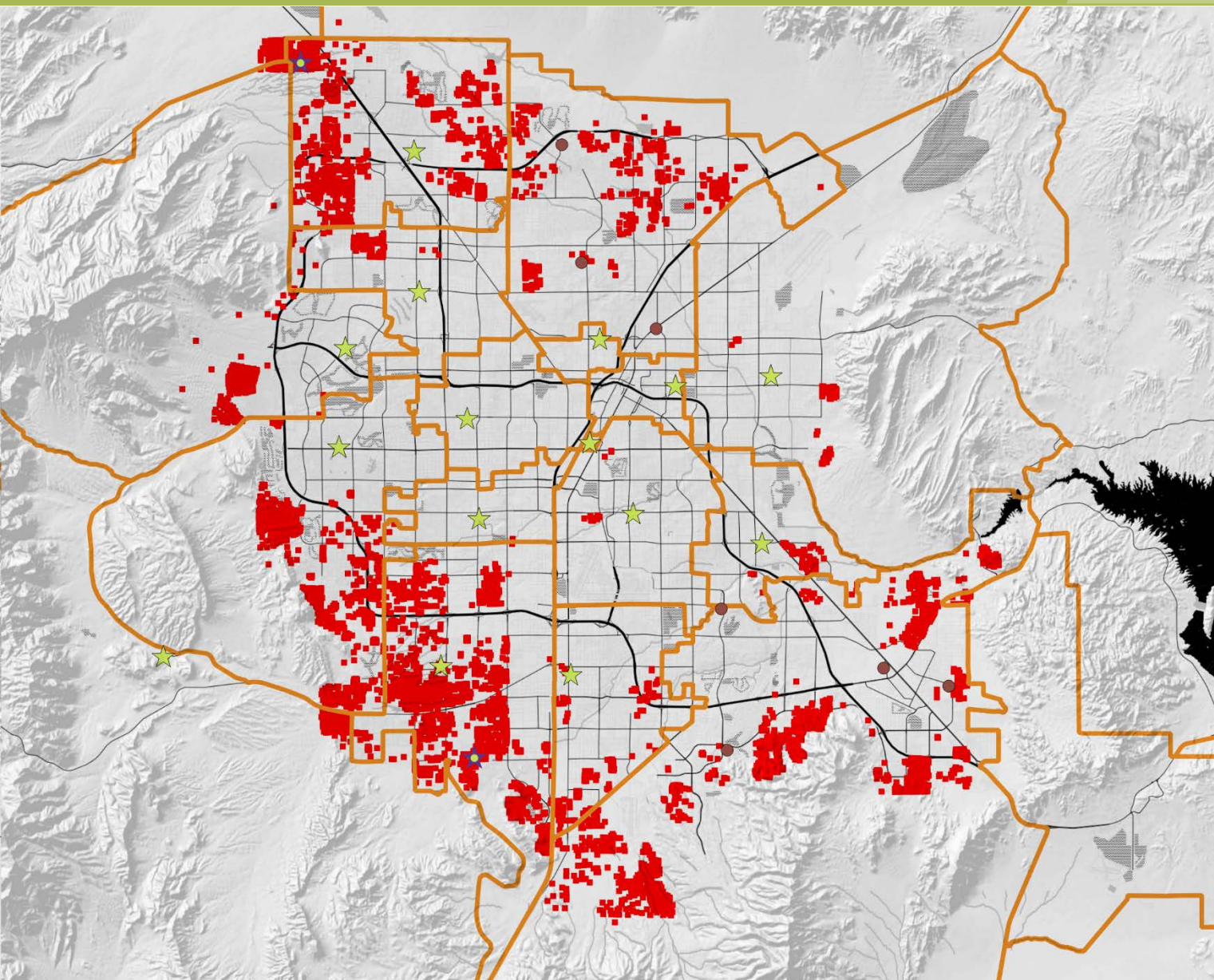
Cumulative Housing Units:
951,266

- By 2025, more development is expected in the southwest
- The northwest and Summerlin area are also likely to experience more development



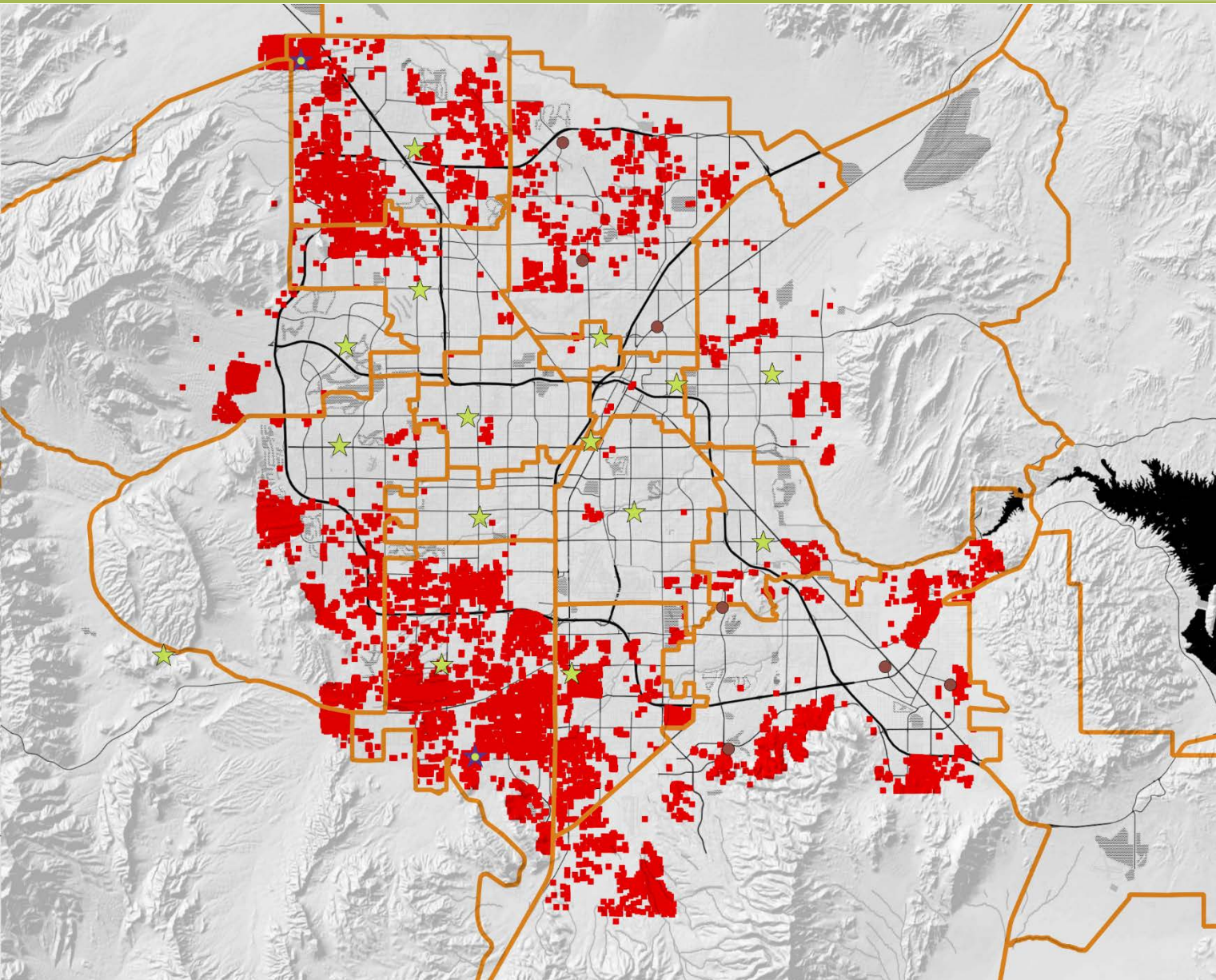
Cumulative Housing Units:
1,004,064

- Southwest, Summerlin, and west Henderson continues to build out through 2030



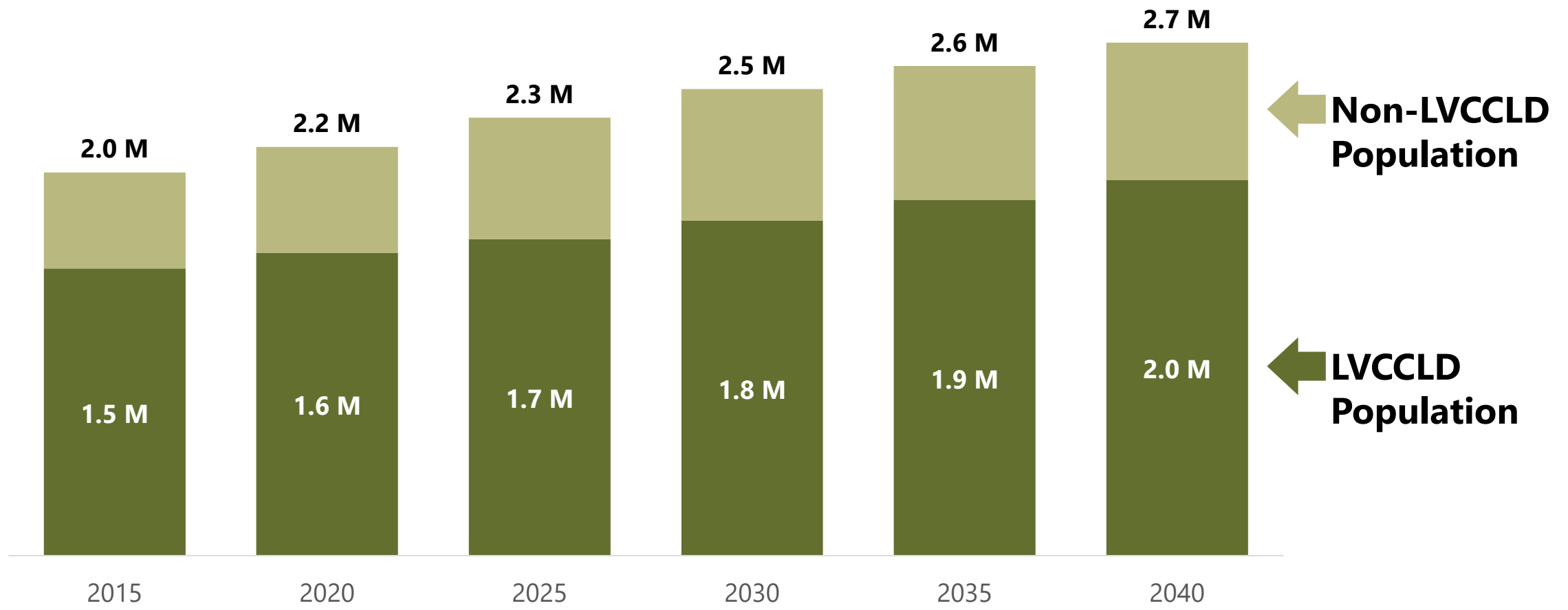
Cumulative Housing Units:
1,053,384

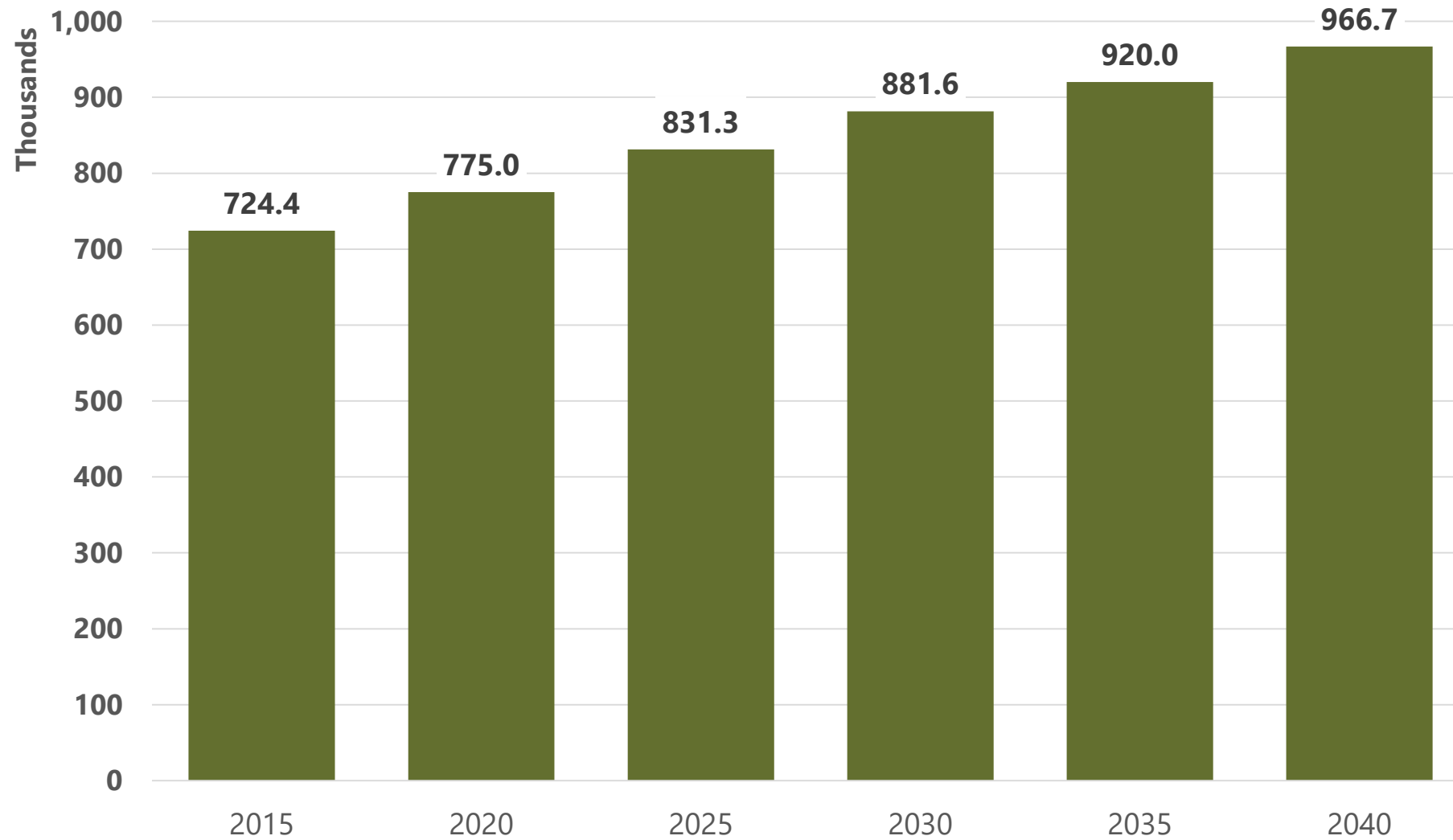
- By 2035, most of the large, singular parcels remaining in the urban valley have been activated
- Most of the existing master planned communities are built out at this point

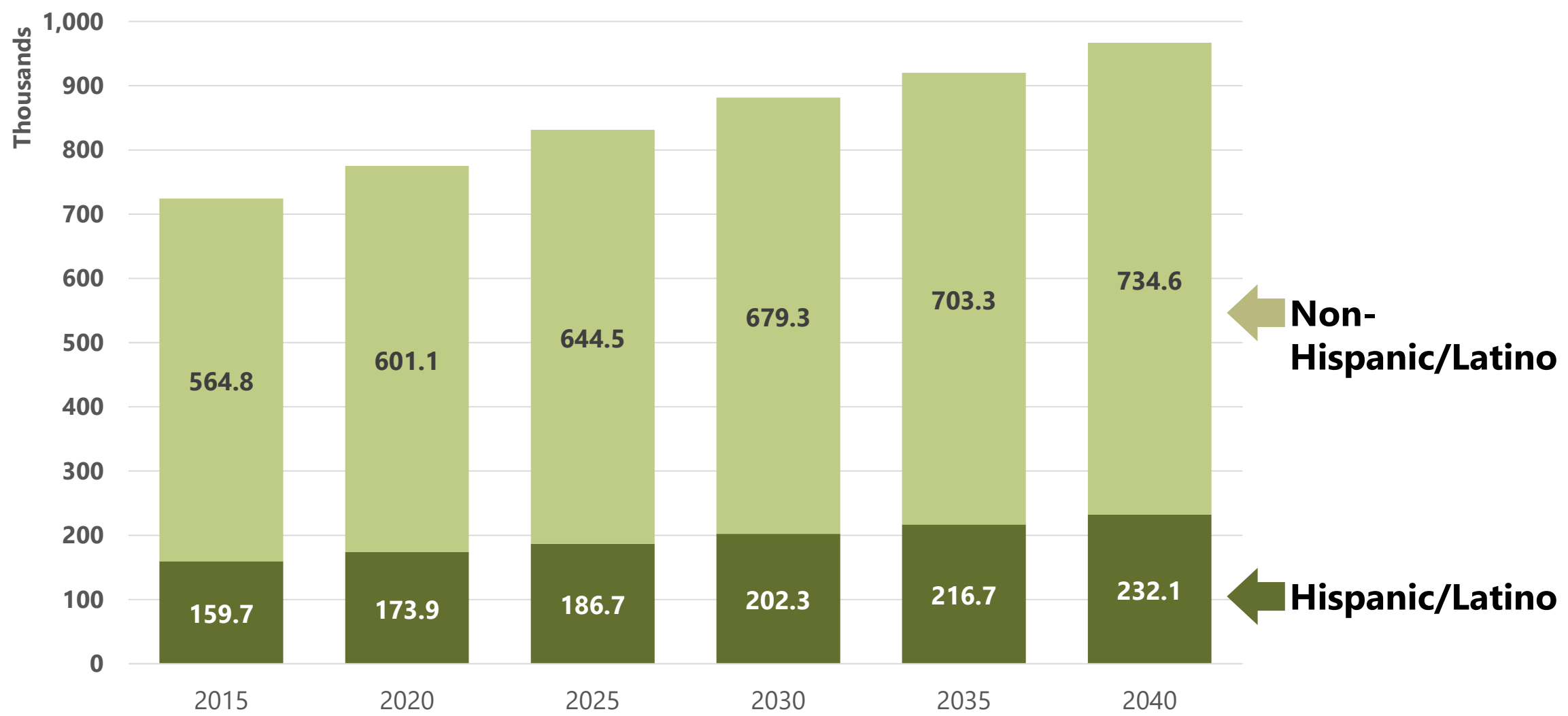


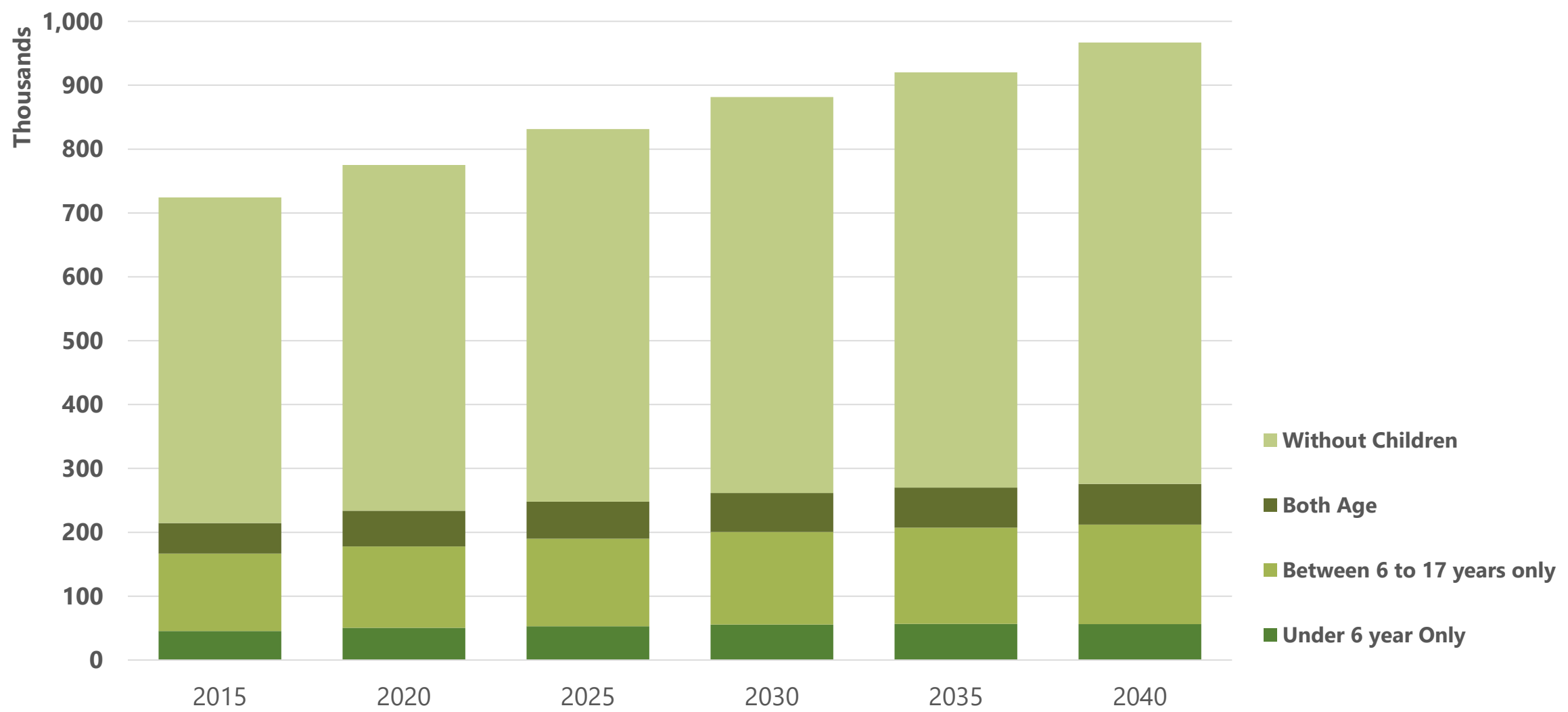
Cumulative Housing Units:
1,099,137

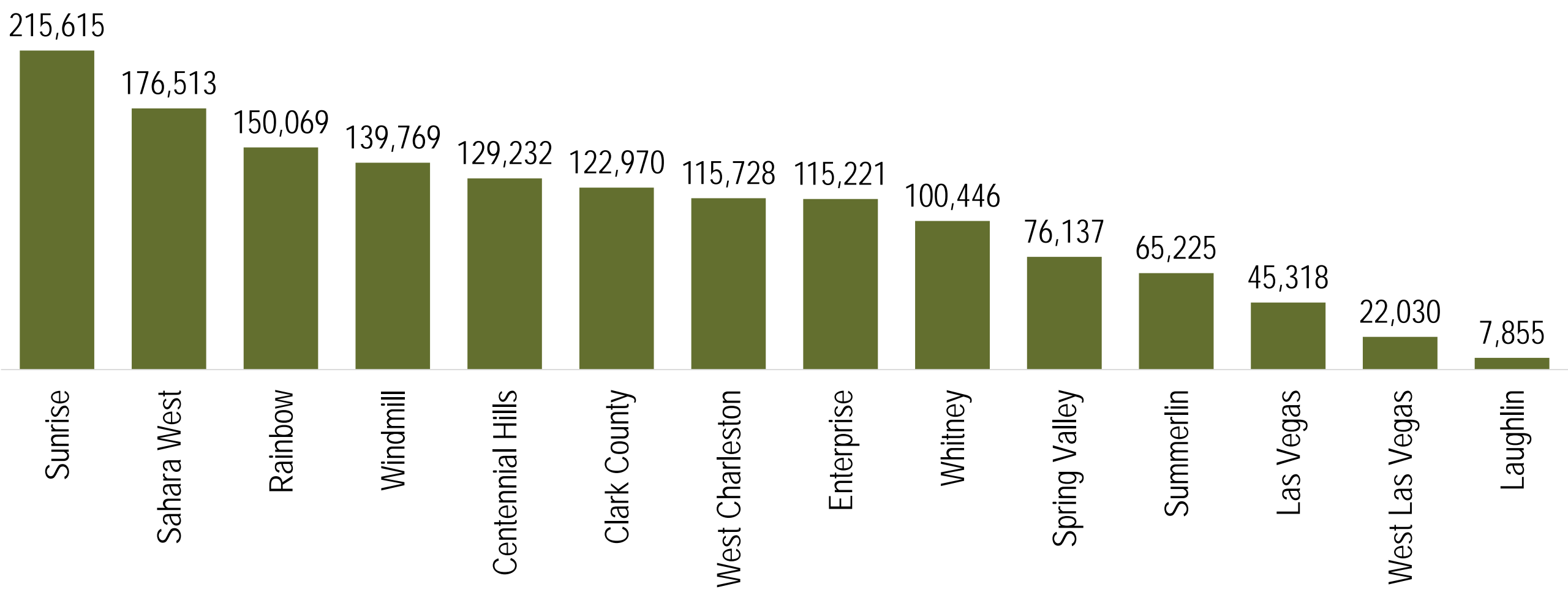
- By 2040, the remaining rural zoned lots in the southwest and south are expected to be built out
- Infill of small parcels continues within the urban valley

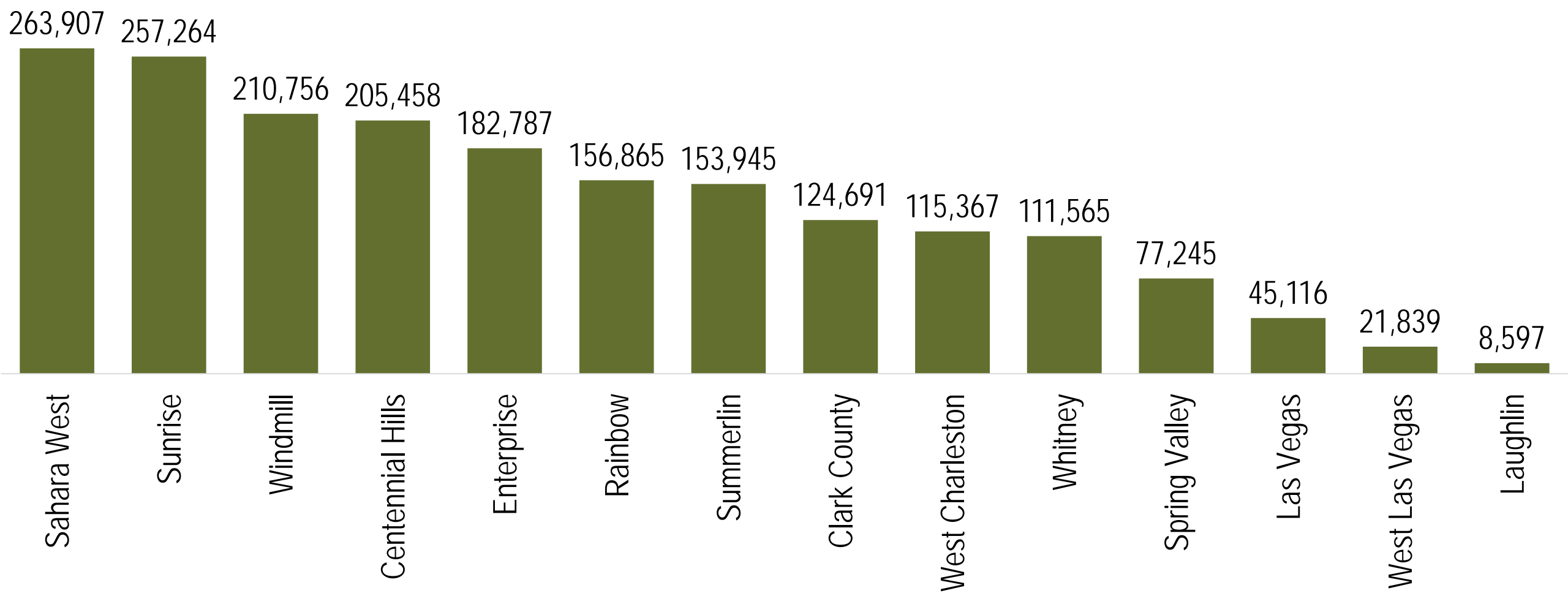




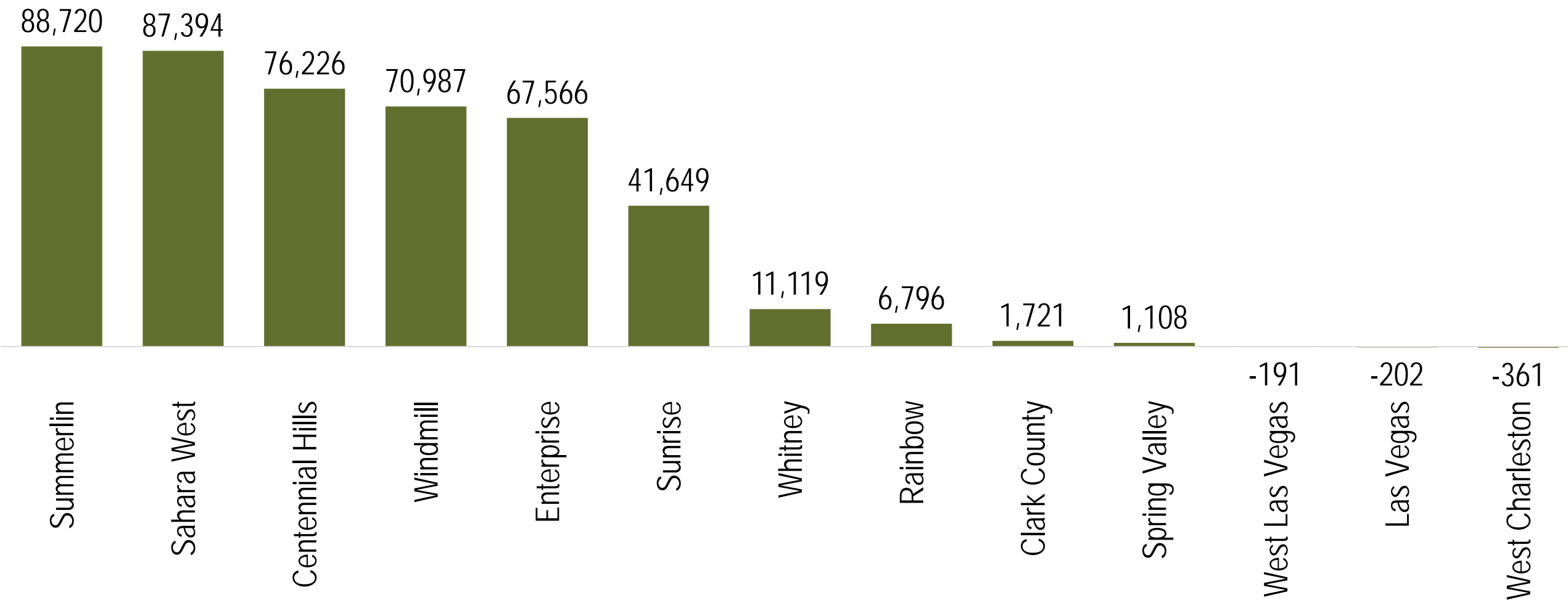


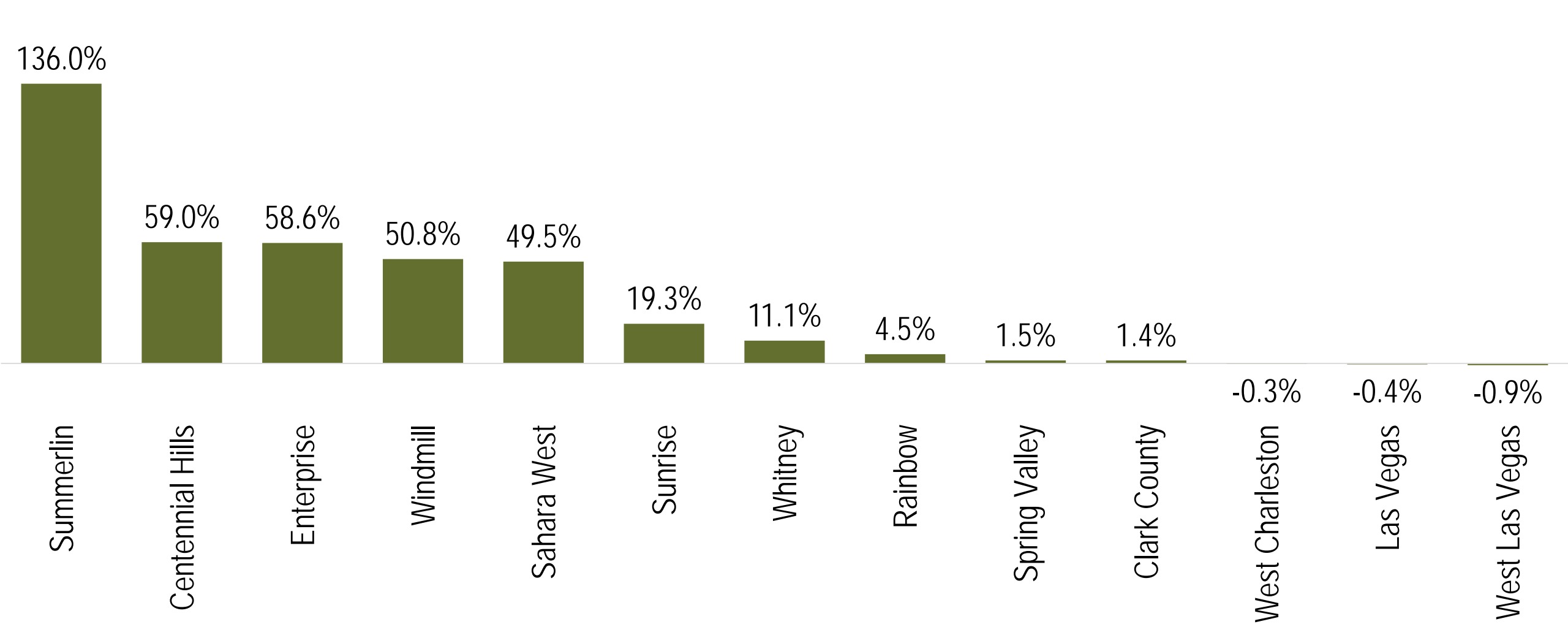


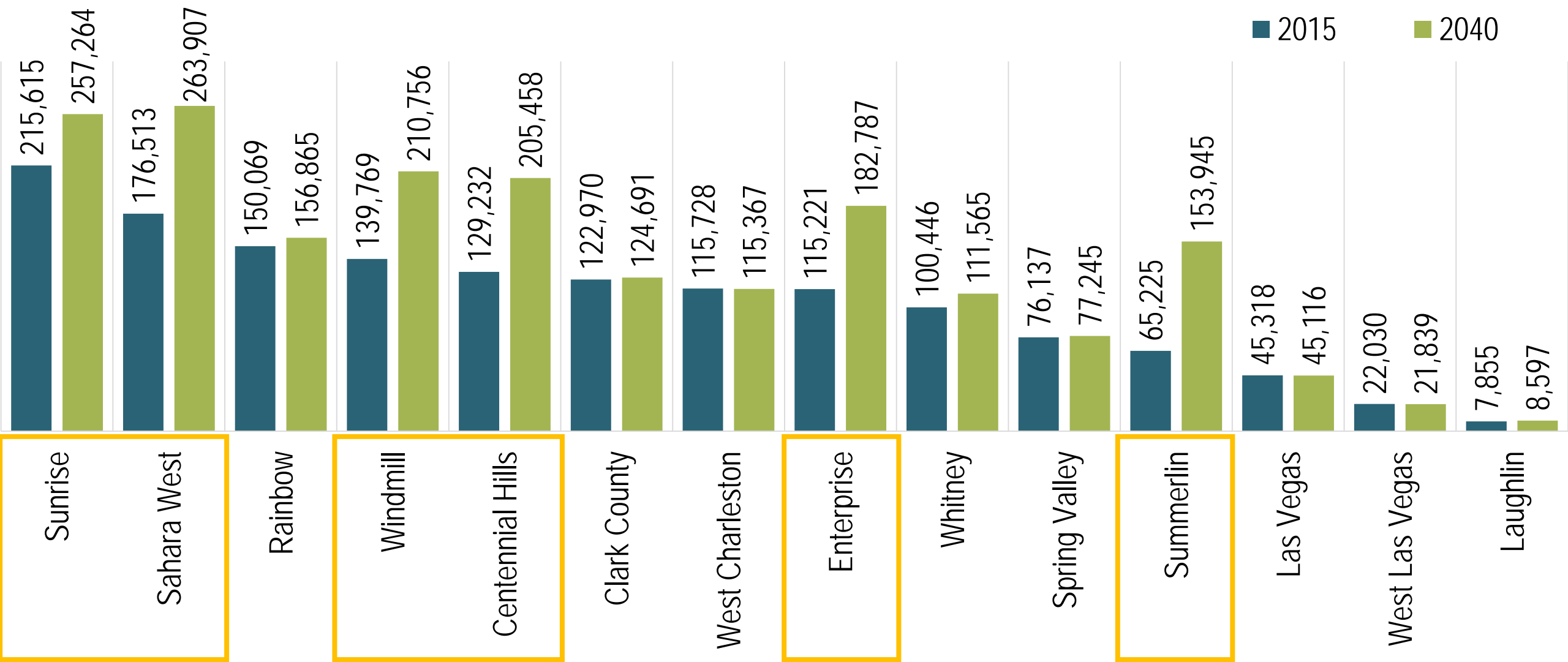




Service Area Population – Growth from 2015 to 2040







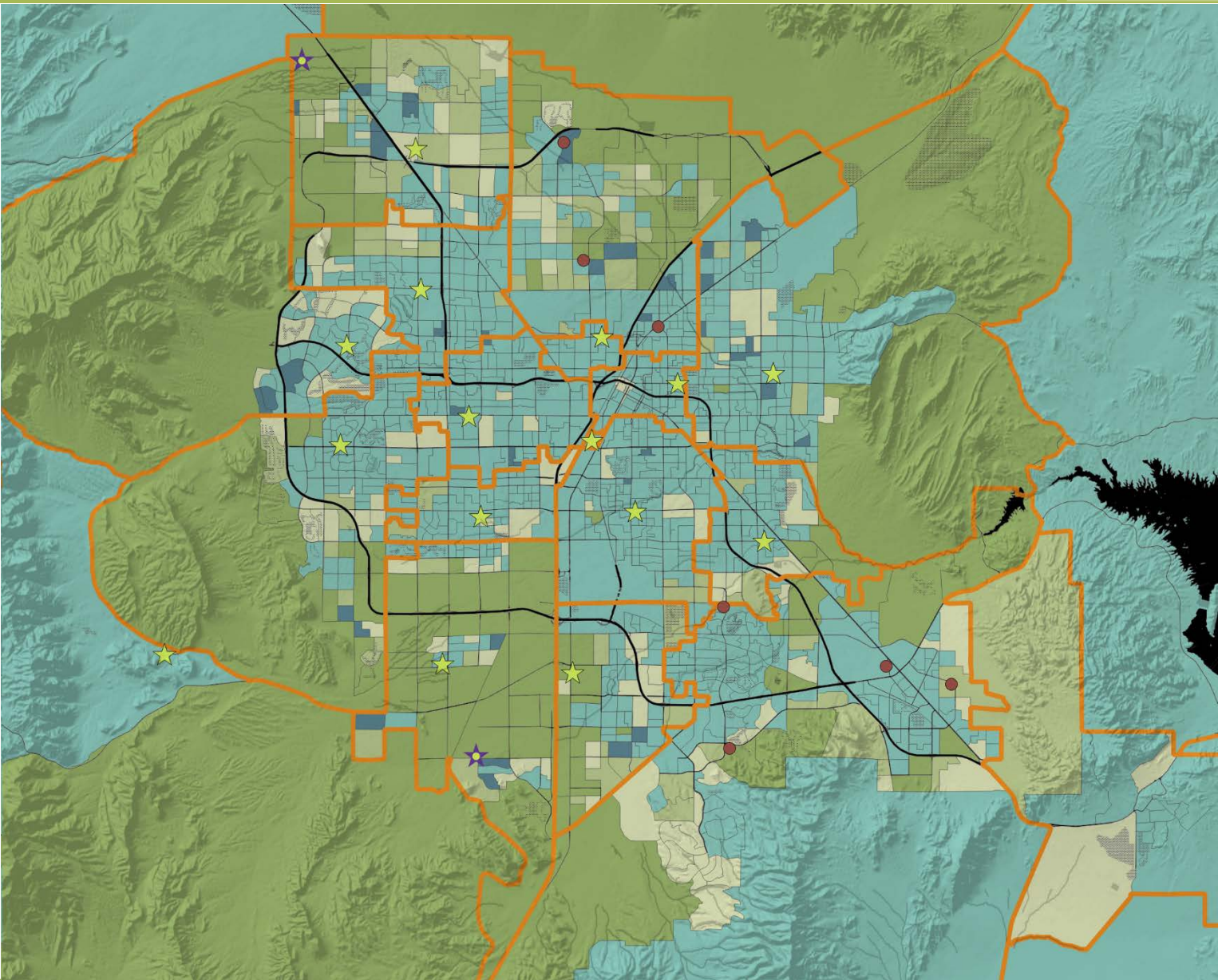
Service Area Population Rankings

May 24, 2018
APPENDIX B - Page 51

Page 51

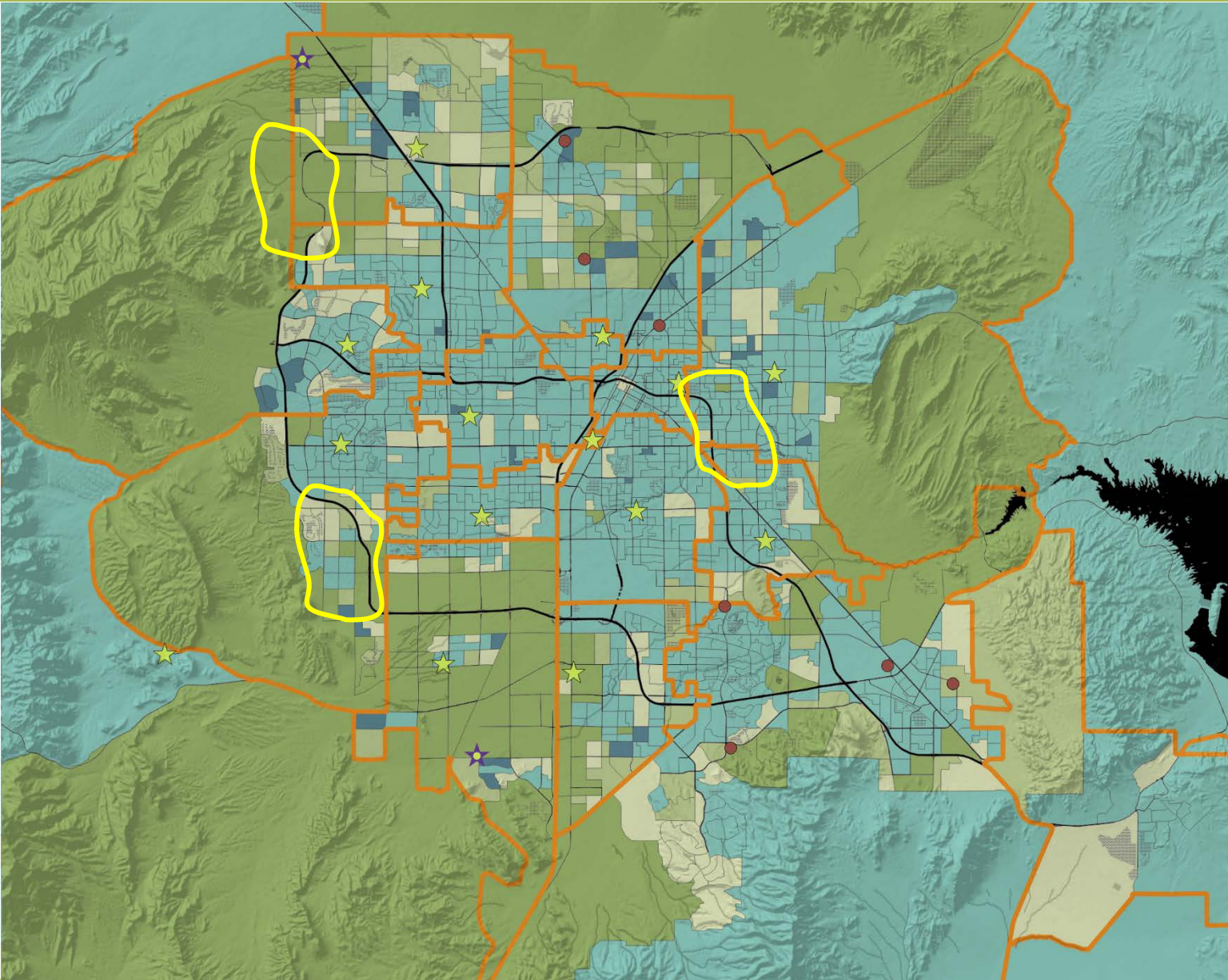
2015 - Population		2040 - Population	
Rank	Service Area	Rank	Service Area
1	Sunrise	1	Sahara West
2	Sahara West	2	Sunrise
3	Rainbow	3	Windmill
4	Windmill	4	Centennial Hills
5	Centennial Hills	5	Enterprise
6	Clark County	6	Rainbow
7	West Charleston	7	Summerlin
8	Enterprise	8	Clark County
9	Whitney	9	West Charleston
10	Spring Valley	10	Whitney
11	Summerlin	11	Spring Valley
12	Las Vegas	12	Las Vegas
13	West Las Vegas	13	West Las Vegas

2040 – Growth in Pop.		2040 – Growth Rate (%)	
Rank	Service Area	Rank	Service Area
1	Summerlin	1	Summerlin
2	Sahara West	2	Centennial Hills
3	Centennial Hills	3	Enterprise
4	Windmill	4	Windmill
5	Enterprise	5	Sahara West
6	Sunrise	6	Sunrise
7	Whitney	7	Whitney
8	Rainbow	8	Rainbow
9	Clark County	9	Spring Valley
10	Spring Valley	10	Clark County
11	West Las Vegas	11	West Charleston
12	Las Vegas	12	Las Vegas
13	West Charleston	13	West Las Vegas



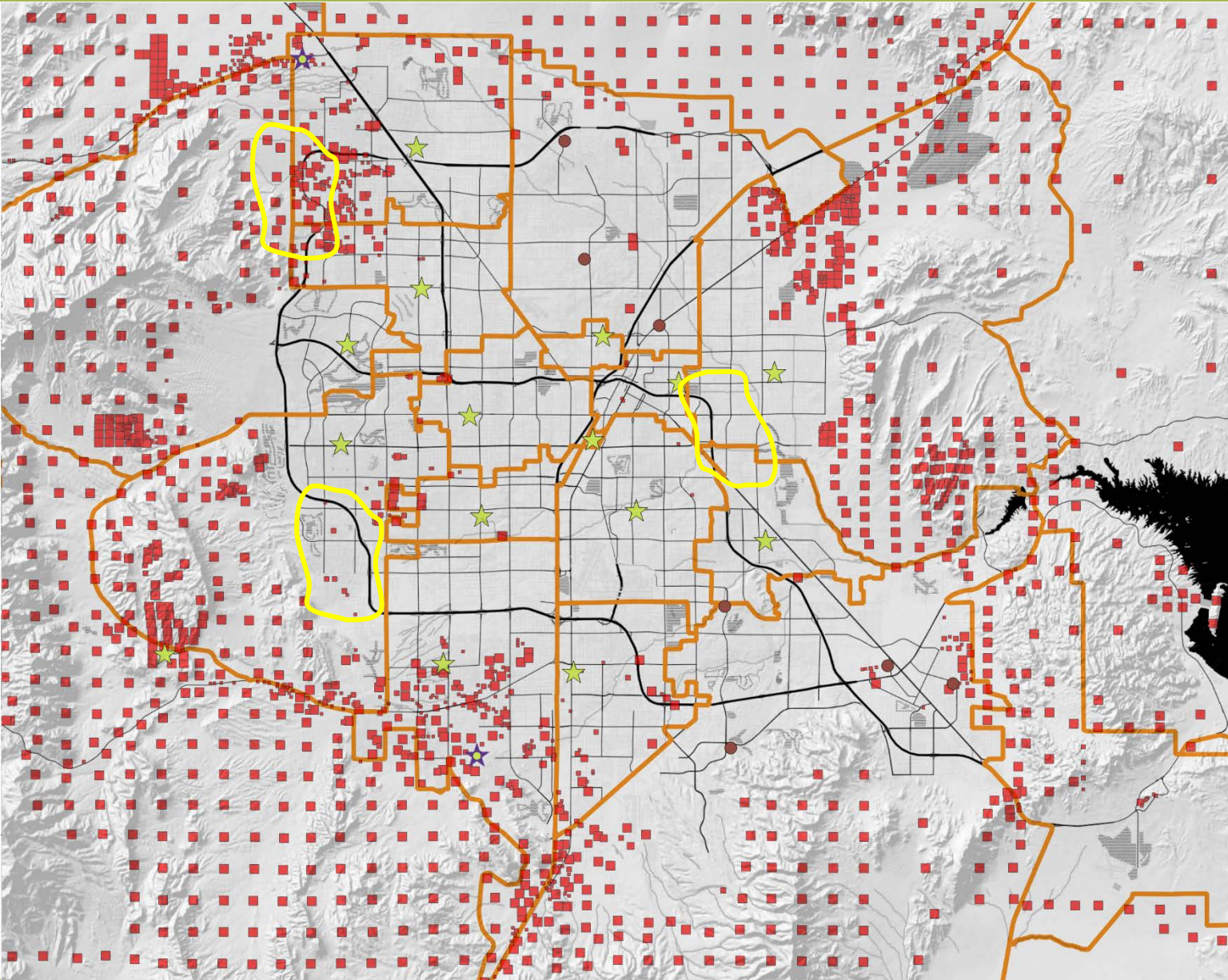
Population Growth

- Population Loss
- Stable Population
- 50 – 250
- 250 – 1,000
- Over 1,000
- Existing Branch
- Controlled Site
- Other System Libraries



Population Growth

- Population Loss
- Stable Population
- 50 – 250
- 250 – 1,000
- Over 1,000
- Existing Branch
- Controlled Site
- Other System Libraries



BLM Land Availability

- 5 Acres and Under
- ...
- 20 Acres and Over
- ★ Existing Branch
- ★ Controlled Site
- Other System Libraries

Las Vegas-Clark County
LIBRARY
DISTRICT
www.lvcclid.org

DEMOGRAPHICS FORECAST

PRELIMINARY DRAFT: REVISED MAY 2018

TENTATIVE/ PROPOSED BUDGET

Fiscal Year 2018-2019

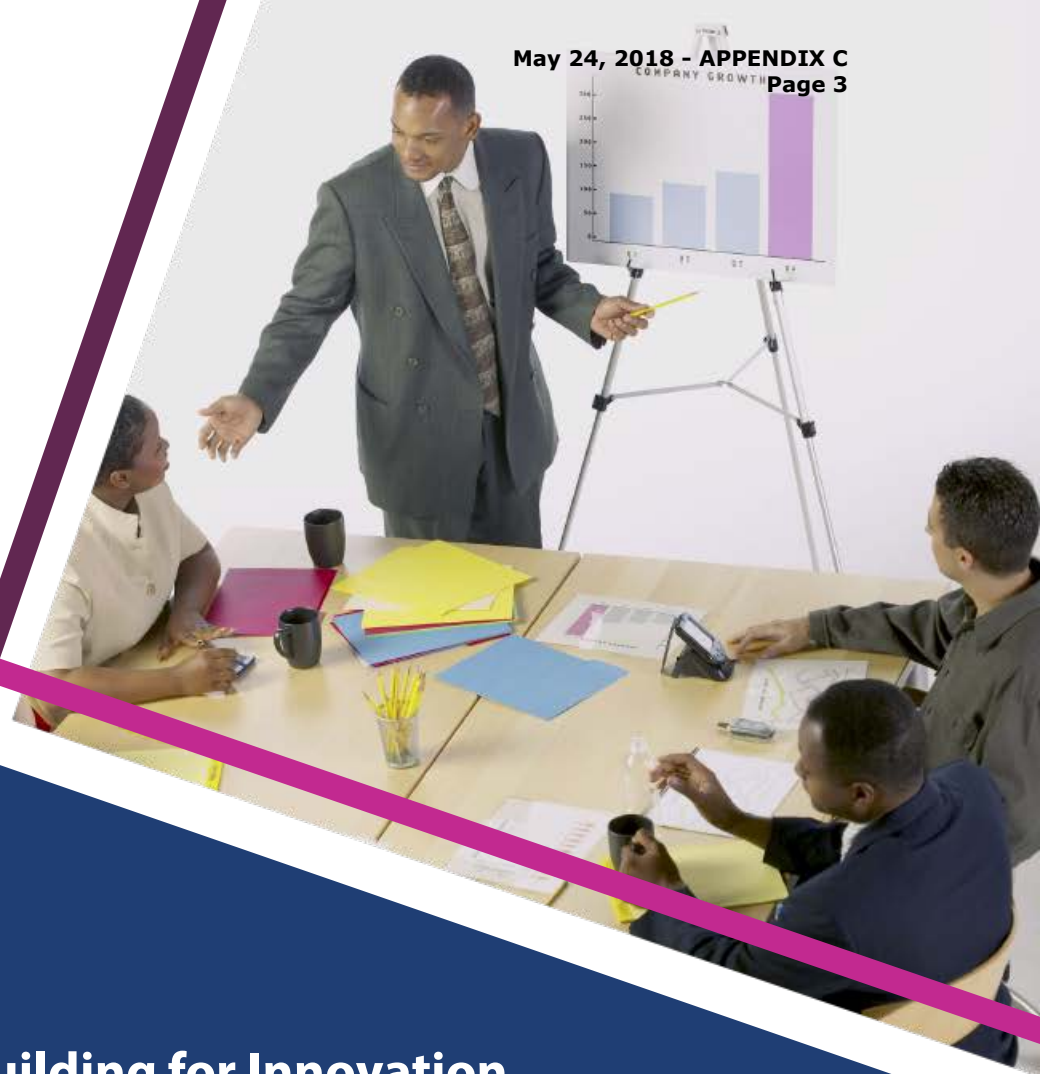


Las Vegas-Clark County Library District Proposed FY 2018-2019 Budget



Presented by
Dr. Ronald R. Heezen, Executive Director
Fred James, CPA, Deputy Director/CFO
Floresto Cabias, CPA, Assistant Finance Director

FY 2018-2019 Budget Strategy



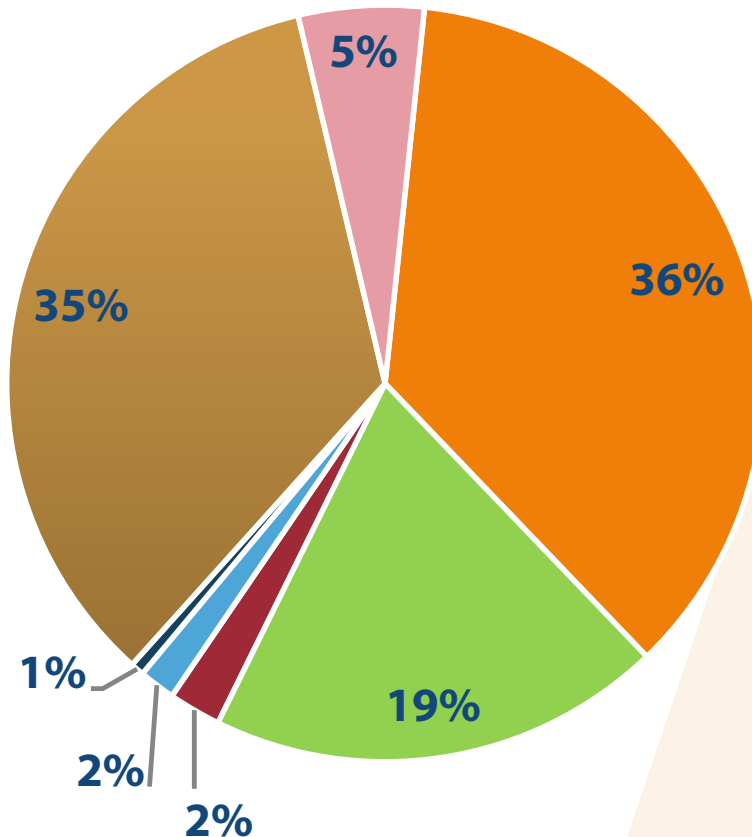
**Building for Innovation,
Responsiveness, and Sustainability**

Total Available Resources – All Funds

Total – \$115.7M:

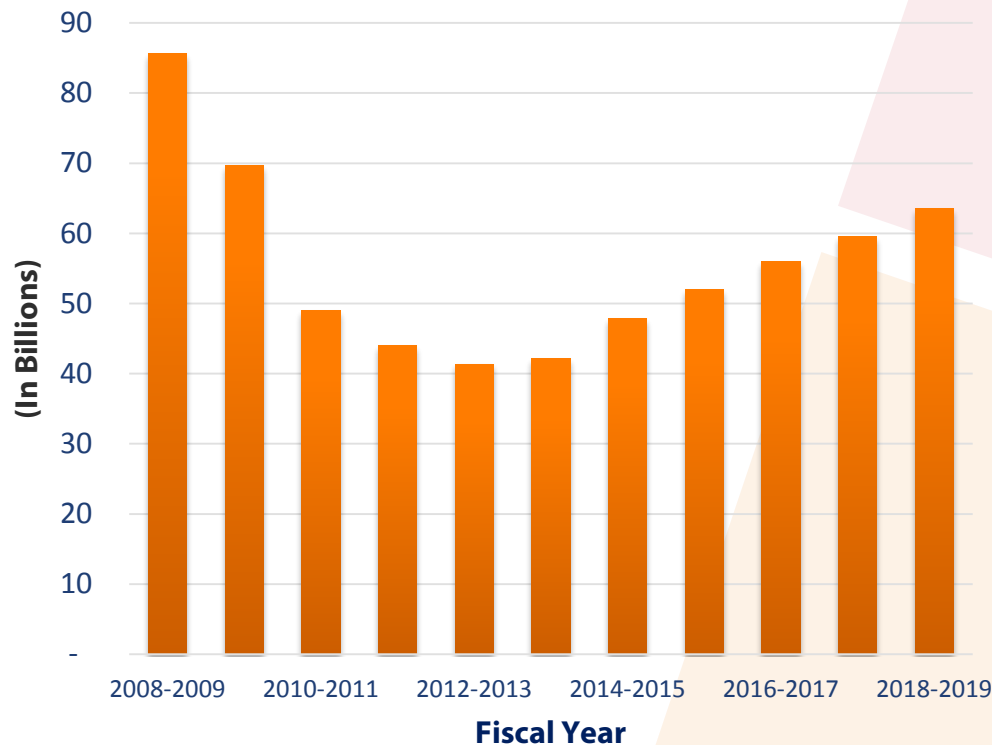
Sources —

- Property Tax – \$41.8M
- Consolidated Sales Tax – \$22.5M
- Fines and Forfeits/Misc. – \$2.6M
- Intergovernmental Revenue – \$1.8M
- Charges for Services – \$0.7M
- Beginning Fund Balance – \$40.1M
- Transfers In – \$6.2M



Assessed Value

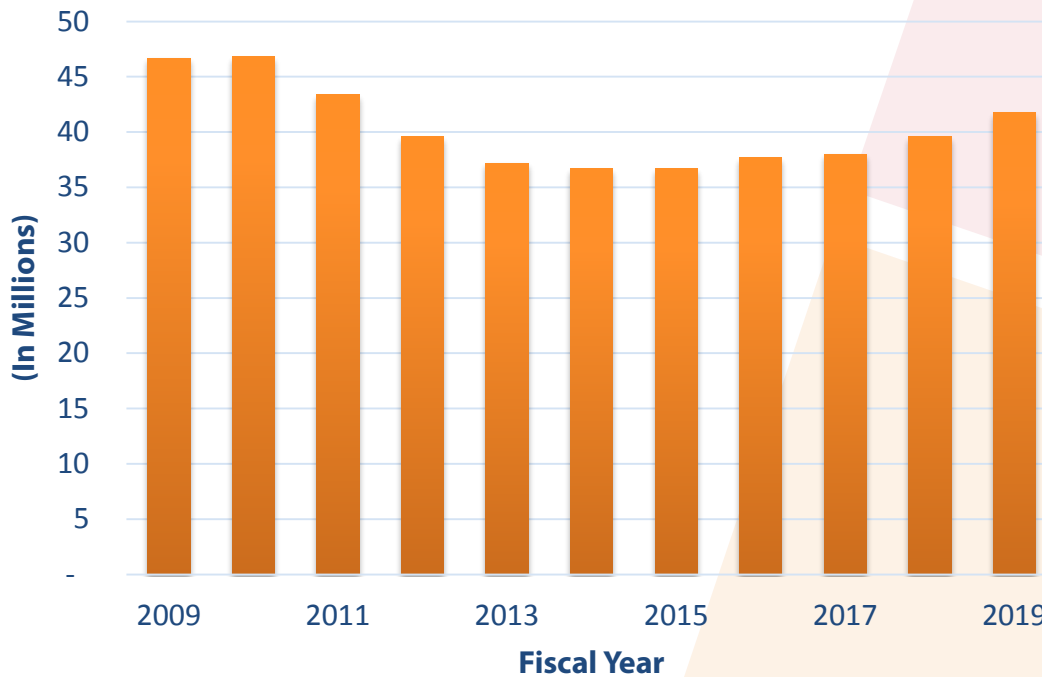
Assessed Valuation FY 2009-2019



- Property tax is based on Assessed Valuation (AV) of property
- 2018-2019 AV: \$63.6B, a 7% increase over 2017-2018
- Property tax represents 60% of total revenues (\$41.8M)

Property Tax Revenues FY 2009-2019

Property Tax Revenues FY 2009-2019



Property taxes

FY 2019 – \$41.8M Budgeted

FY 2018 – \$39.6M Budgeted

FY 2017 – \$38.6M Actual

FY 2016 – \$37.9M Actual

FY 2015 – \$36.7M Actual

FY 2014 – \$36.7M Actual

FY 2013 – \$36.2M Actual

FY 2012 – \$39.6M Actual

FY 2011 – \$43.4M Actual

FY 2010 – \$46.8M Actual

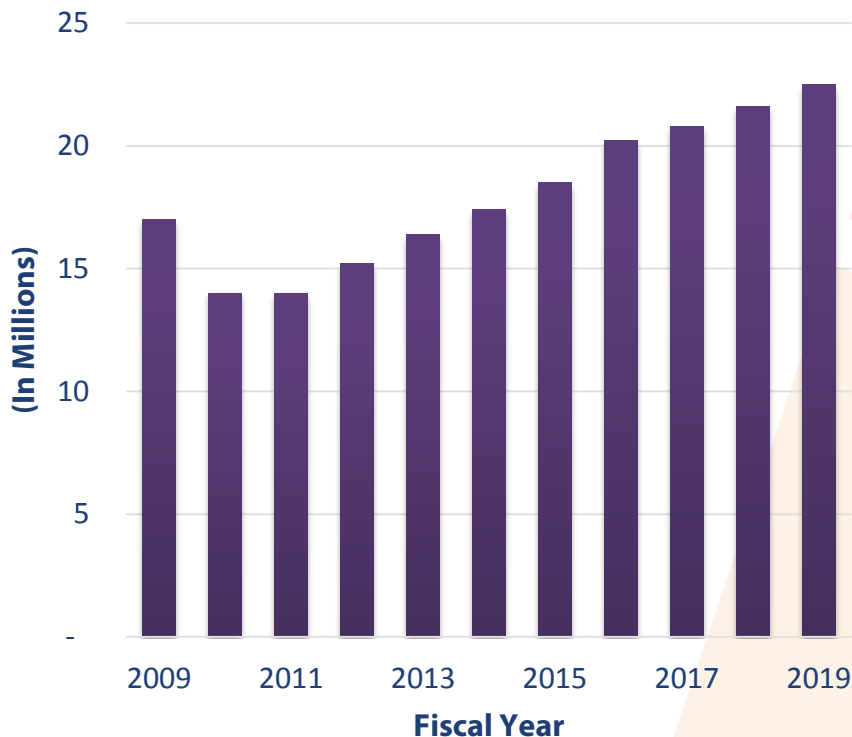
FY 2009 – \$46.7M Actual

The District's Property Tax Rate

- **Tax rate: General Fund \$.0942**
- **Total tax rate: \$.0942 per \$100 AV**
- **Property tax rate per \$100K pays about \$32.97 yearly or \$2.75 monthly**

Consolidated Sales Tax Revenue FY 2009-2019

Consolidated Sales Tax Revenue FY 2009-2019



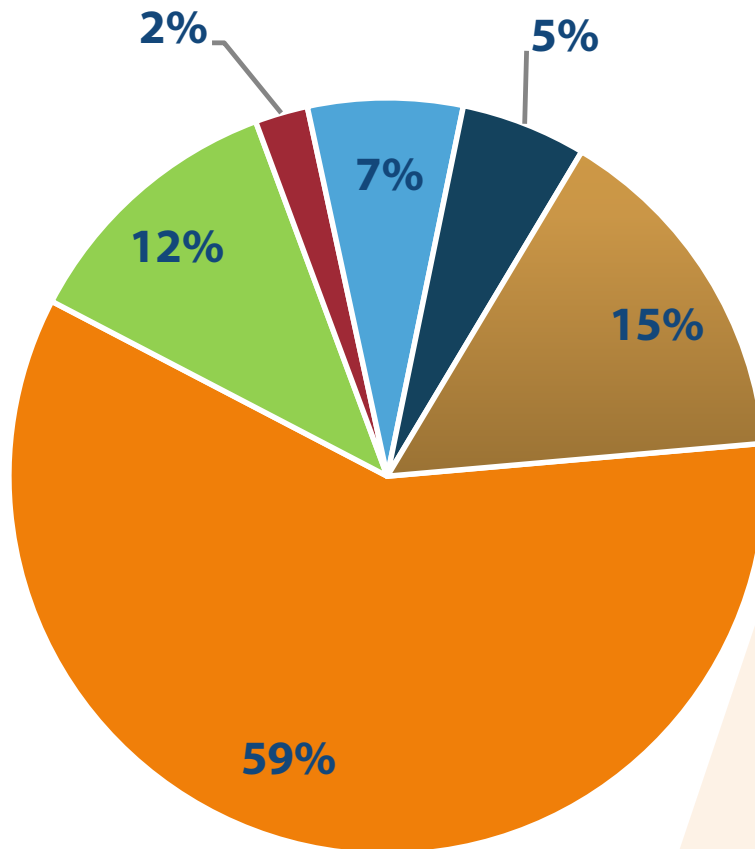
CTX is a combination of City/County Relief (sales) and miscellaneous taxes distributed to most Clark County public entities according to state formula

- 2018-2019 estimate: \$22.5M, an increase of \$889K
- CTX revenue accounts for 33% of all revenues
- CTX revenue is volatile

All other revenues account for:

- Grants and Gifts, Fines and Forfeits, Interest, Contracts
- \$5.1M or 7% of the budget

Total Uses of Available Resources – All Funds

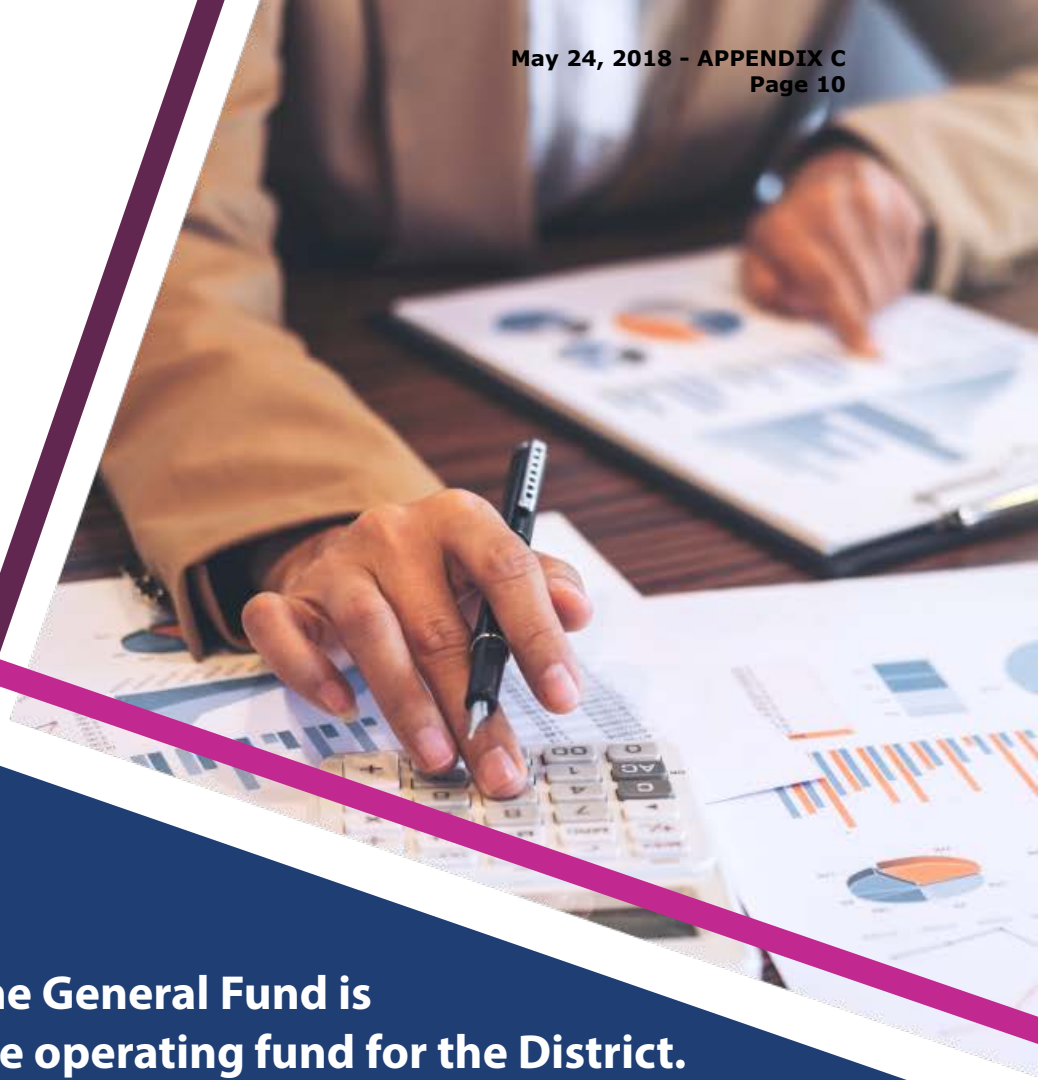


Total – \$115.7M:

Uses and Fund Balance —

- General Fund – \$68.3M
- Capital Projects Fund – \$13.5M
- Special Revenue Funds – \$2.6M
- Debt Service Fund – \$7.7M
- Transfers Out – \$6.2M
- Ending Fund Balance – \$17.4M

General Fund

A photograph showing a person's hands working at a desk. One hand is holding a black pen and pointing at a document with various charts and graphs. The other hand is using a calculator. The desk is covered with several documents, including one with a pie chart and another with a bar chart. The background is slightly blurred, showing more of the desk and the person's arm.

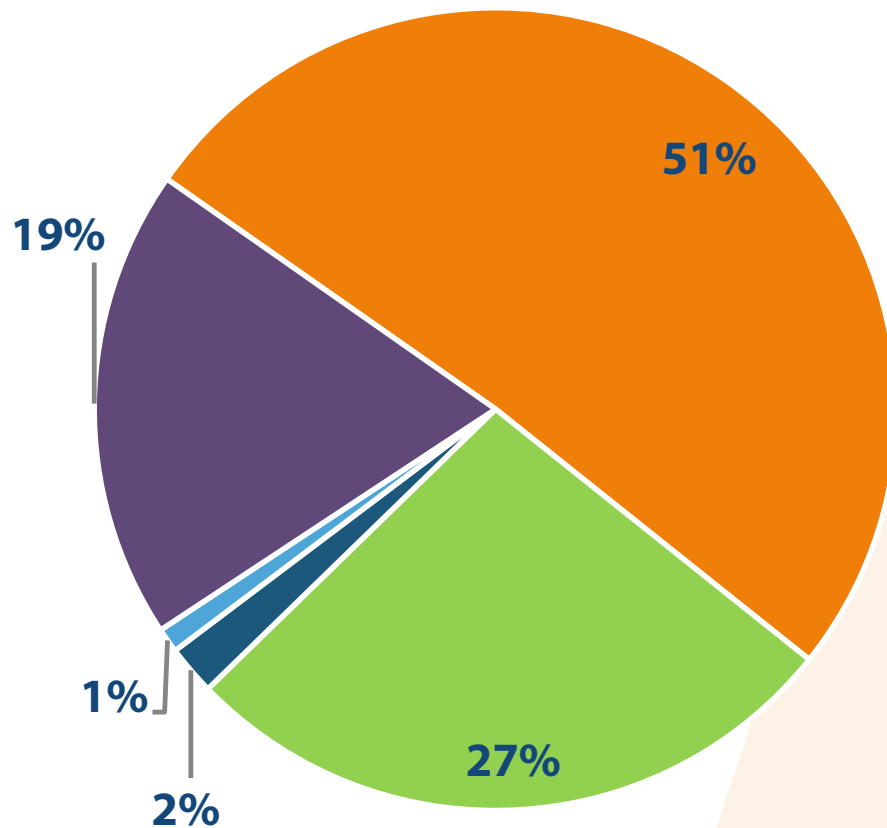
The General Fund is the operating fund for the District. It is used to account for all financial resources except for those required to be accounted for in another fund.

Total Available Resources – General Fund

Total – \$82.7M:

Sources —

- **Property Tax – \$41.8M**
- **Consolidated Sales Tax – \$22.5M**
- **Fines and Forfeits/Misc. – \$1.7M**
- **Charges for Services – \$0.7M**
- **Beginning Fund Balance – \$16.0M**



Total Uses of Available Resources - General Fund

Total – \$82.7M:

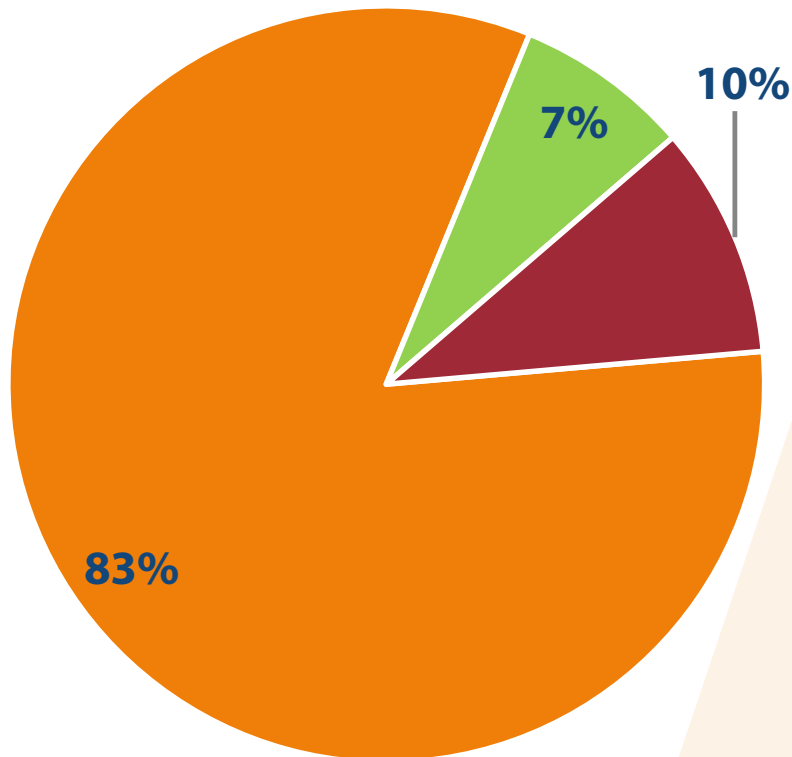
Uses —

■ Expenditures – \$68.3M

■ Transfers Out – \$6.2M

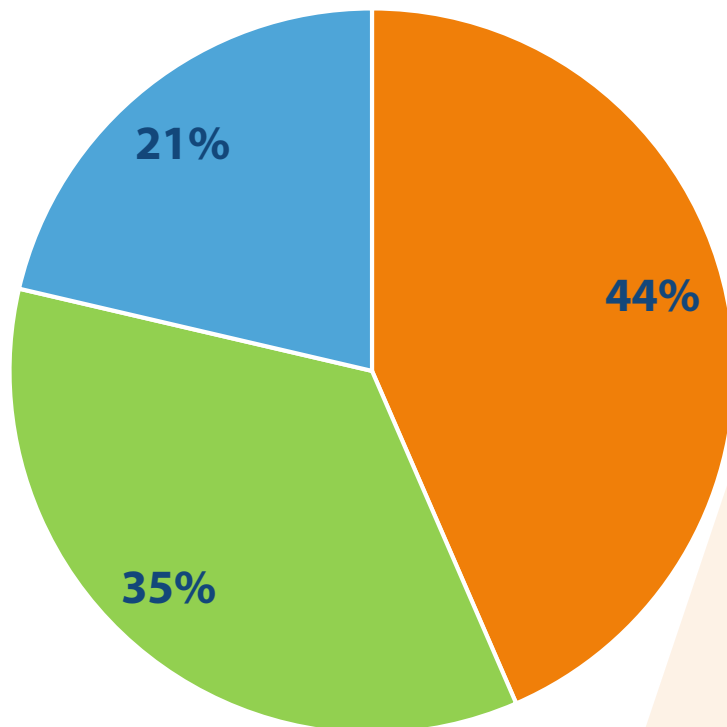
■ Ending Fund Balance – \$8.2M

*Ending Fund Balance is 10% of Total Available Resources



General Fund – By Function

Total Expenditures by Function – \$68.3M:



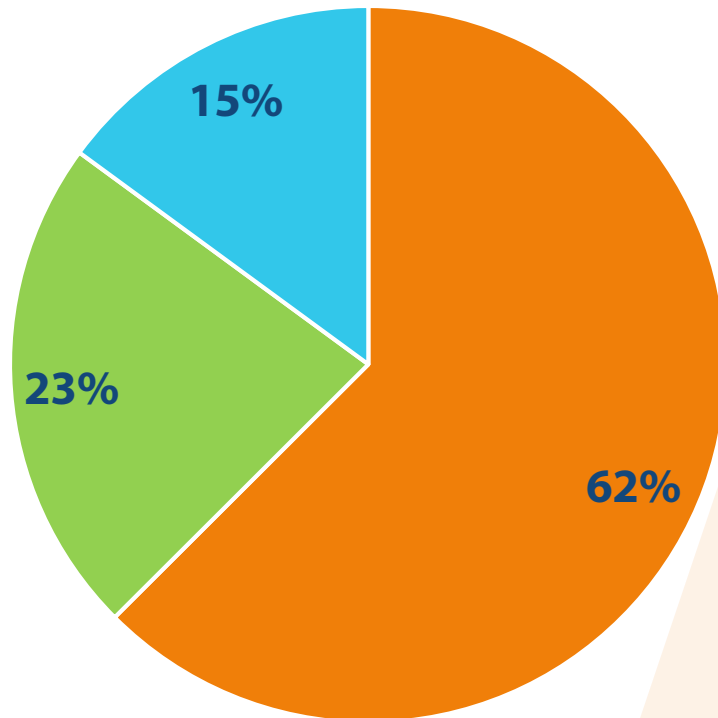
■ Program Delivery Services – \$29.7M

■ Program Support Services – \$24.0M

■ Administrative Support Services – \$14.6M

General Fund – By Activity

Total Expenditures by Activity – \$68.3M:



Sources —

- Salaries and Benefits – \$42.7M
- Services and Supplies – \$15.4M
- Library Materials – \$10.2M

Expenditure Increases

General Fund expenditures increase by \$5.3M (8.5%):

- **Salaries and benefits increased by \$1.7M (4%): Annual pay increase of 2%, merit increase of 3%, vacation leave buyout, increased healthcare costs**
- **Services and supplies increased by \$2.9M (23%): Contracts (security, landscaping, etc.), personnel study, Mesquite Library lease, and rebranding campaign**
- **Library materials increased by \$0.7M (8%)**

Ending Fund Balance

General Fund budget includes:

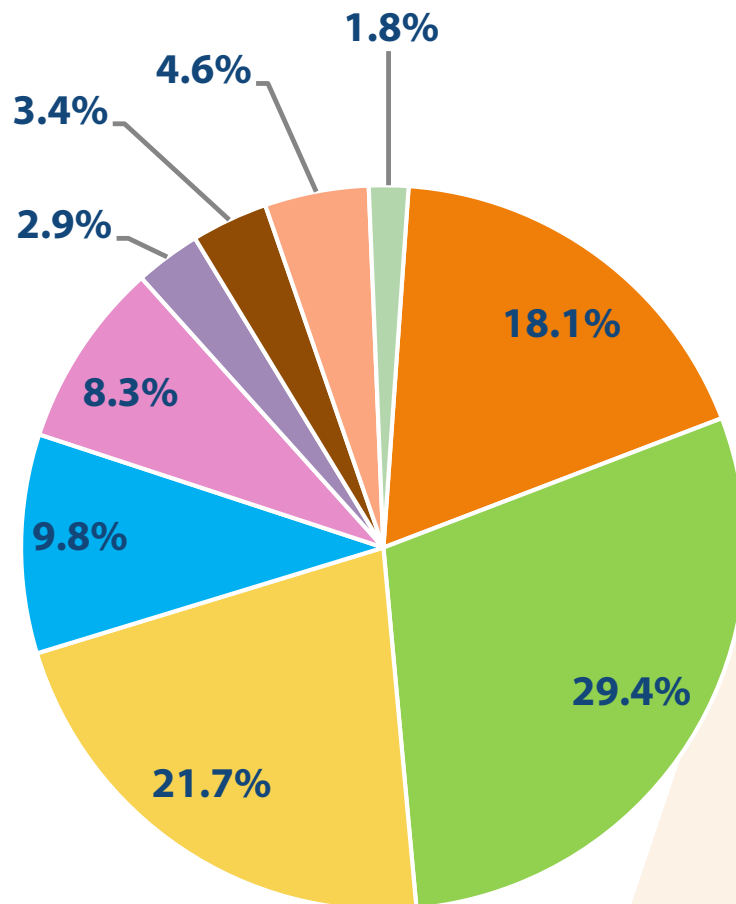
- **Ending Fund Balance of \$8.2M is 12% of FY 2018-2019 expenditures, but 10% of Total Available Resources**
- **Necessary to provide liquidity for cash outflows**
- **Acts as a cushion during economic downturns**

Library Materials



Library Materials are considered to be one collection, which is physically and electronically distributed among District branches.


Materials Budget



Materials Allocation \$10.2M:

- Adult Print – \$1.85M or 18.1%
- Downloadable eBooks & Media – \$3.00M or 29.4%
- Electronic Databases & Services – \$2.23M or 21.7%
- Adult Audio Visual – \$1.00M or 9.8%
- Juvenile Print – \$0.85M or 8.3%
- Juvenile Audio Visual – \$0.30M or 2.9%
- Reference – \$0.35M or 3.4%
- Periodicals – \$0.48M or 4.6%
- Languages – \$0.18M or 1.8%

Special Revenue Funds




Special Revenue Funds account for the proceeds of specific revenue sources, which are the Grant Fund and Gift Fund.

Special Revenue Funds

Special Revenue – \$2.6M:

- **Literacy (CALL) and Other Grants – \$1.8M**
- **Donations in the Gift Fund – \$0.8M**

Debt Service Fund



The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general obligation bonds.

Debt Service Fund

- **\$8.2M – Total available resources for FY 2018-2019**
- **\$7.6M – Ten-year Medium-Term Bond is payable from reserved funds established from previous transfers**
- **Last debt service payment due in January 2019**

Capital Projects Fund



The Capital Projects Fund accounts for the acquisition, replacement, or construction of major capital projects and facilities.

Capital Projects Fund Programs

\$21.8M Projected Available Resources:

- **Library Services Platform Replacement – \$0.4M**
- **Technology Replacements & Upgrades – \$4.0M**
- **Building Repair & Maintenance – \$3.7M**
- **Capital Construction – \$10.7M**
- **Vehicle Purchase & Replacement – \$0.5M**
- **Library Materials – \$0.8M**
- **Furniture Purchase & Replacement – \$0.4M**
- **Financial Services – \$0.5M**
- **Programming & Venues Services – \$0.8M**

Capital Projects Fund Programs (Cont.)

\$13.5M Budgeted Expenditures:

- **Library Services Platform – \$0.1M**
- **Technology Replacements & Upgrades – \$3.0M**
- **Building Repair & Maintenance – \$2.5M**
- **Capital Construction – \$6.0M**
- **Vehicle Purchase & Replacement – \$0.2M**
- **Library Materials – \$0.8M**
- **Furniture Purchase & Replacement – \$0.2M**
- **Financial Services – \$0.3M**
- **Programming & Venues Services – \$0.4M**

\$8.3M Remaining Fund Balance:

- **Reserved to cover Capital Projects Fund Programs for the next three years.**

Capital Projects Fund Transfer and Budgeted Expenditures FY 2018-2019

	06-30-2018 Est. Ending Funding Balance	2018-2019 Transfers	2018-2019 Budgeted Revenues	Program Transfers	Total Available for FY 2018- 2019	2018-2019 Budgeted Expenditures	06-30-2019 Est. Ending Funding Balance
Library Services Platform Replacement	281,992			140,000	421,992	(100,000)	321,992
Technology Replacements & Upgrades	462,278	2,500,000		1,000,000	3,962,278	(3,006,903)	955,375
Building Repair & Maintenance	2,233,265	500,000		1,000,000	3,733,265	(2,533,700)	1,199,565
Vehicle Purchase & Replacement	489,327				489,327	(200,000)	289,327
Library Materials	285,000			515,000	800,000	(800,000)	-
Furniture Purchase & Replacement	201,512			150,000	351,512	(200,000)	151,512
Financial Services	343,968			190,000	533,968	(265,000)	268,968
Programming & Venues Services	577,226			200,000	777,226	(383,000)	394,226
Capital Construction	10,652,055	3,200,000	50,000	(3,195,000)	10,707,055	(6,038,000)	4,669,055
Total FY 2018-2019	15,526,623	6,200,000	50,000	-	21,776,623	(13,526,603)	8,250,020

Capital Projects Fund Projected Expenditures FY 2019-2020 Through FY 2025-2026

	2018-2019 Budgeted Expenditures	2019-2020 Projected Expenditures	2020-2021 Projected Expenditures	2021-2022 Projected Expenditures	2022-2023 Projected Expenditures	2023-2024 Projected Expenditures	2024-2025 Projected Expenditures	2025-2026 Projected Expenditures
Library Services Platform Replacement	100,000							
Technology Replacements & Upgrades	3,006,903	2,700,000	850,000	850,000	730,000	630,000	830,000	830,000
Building Repair & Maintenance	2,533,700	1,500,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Vehicle Purchase & Replacement	200,000	150,000						
Library Materials	800,000	200,000						
Furniture Purchase & Replacement	200,000	300,000						
Financial Services	265,000	265,000						
Programming & Venues	383,000	720,000						
Capital Construction *	6,038,000							
Total Capital Projects Expenditures	13,526,603	5,835,000	2,750,000	2,750,000	2,630,000	2,530,000	2,730,000	2,730,000

*Capital Construction Detail:

East Las Vegas Library—March 2019	4,538,000							
Facilities Master Plan	1,500,000							
Total Capital Construction Program	6,038,000	0	0	0	0	0	0	0

Questions?

